## An Evaluation of the Youth Violence Prevention Program in Palm Beach County

**Year 2 Evaluation** 

**April 2009** 

Center for Criminology and Public Policy College of Criminology and Criminal Justice Florida State University The Florida State University Center for Criminology and Public Policy Research evaluation team includes:

Thomas Blomberg William Bales Wendy Cavendish Karla Dhungana Karen Mann

The Center for Criminology and Public Policy Research would like to acknowledge the Palm Beach Board of County Commissioners and the Criminal Justice Commission for their support in the development of this evaluation.

## **Table of Contents**

Chapter I The Youth Violence Prevention Program	1
Background	1
The Comprehensive Gang Model	1
Site Selection	2
Chapter II Program Components	13
Chapter III Evaluation Methodology	21
Data Sources	21
Chapter IV Findings: Prevention	25
Overall Prevention Goals	25
Belle Glade	26
Boynton Beach	26
Lake Worth	35
Riviera Beach	41
West Palm Beach	50
Prevention Summary and Outcome Data	57
Chapter V Findings: Law Enforcement and Courts	67
Goals and Objectives	68
Law Enforcement and Courts: Services Delivered	76
Law Enforcement and Courts: Outcomes	108
Chapter VI Findings: Corrections	113
Courts Goals and Objectives	113
Corrections: Services Delivered	114
Chapter VII Criminal Justice Commission Oversight	121
Chapter VIII Outcomes: Crime Reduction	123
Arrest Histories: Youths in the Youth Empowerment Centers	123
Arrest Histories: Individuals in the Justice Service Center	124
Crime-related "Calls for Service" to Law Enforcement	125
Outcomes: Uniform Crime Report Data	128
Chapter IX Outcomes: Economic	135
Projected Economic Impact	136
Cost Benefit	137
Chapter X Summary and Discussion	137
References	142
Appendix A Prevention Services: YEC Programs Offered	143
Appendix B Prevention Services: Number of Sessions of Structure Programs by YEC Site	171
Appendix C Prevention Services: Program Descriptions by YEC Site	177

## Acronyms

This list delineates the acronyms used in this report.

American Civil Liberties Union	ACLU
<b>Board of County Commissioners (Palm Beach)</b>	BCC
Bureau of Alcohol, Tobacco, and Firearms	ATF
Combined DNA Index System	CODIS
Community-based Anti-crime Task Force (in SAO)	COMBAT Unit
Community Service Officer	CSO
Crime Prevention through Environmental Design	CPTED
Criminal Justice Commission	CJC
Federal Bureau of Investigation	FBI
Florida Department of Law Enforcement	FDLE
Justice Service Center	JSC
Law Enforcement Work Group	LEWG
National Integrated Ballistics Identification Network	NIBIN
Office of the State Attorney (Palm Beach County)	OSA
Office of the Statewide Prosecution	OSP
Palm Beach County Sheriff's Office	PBSO
Prison Rehabilitative Industries and Diversified Enterprises, Inc.	PRIDE
Racketeer Influenced and Corrupt Organizations Act	RICO
Sex Offender Accountability Program	SOAP
State Attorney's case tracking system	STAC
Saving the youths' Lives Everywhere	STYLE
Uniform Crime Reports	UCR
Violent Crimes Task Force	VCTF
Youth Empowerment Centers	YEC
Youth Violence Prevention Program	YVPP

## CHAPTER I The Youth Violence Prevention Program

This report documents the second year evaluation of Palm Beach County's Youth Violence Prevention Program (YVPP). The YVPP was the result of a study that Palm Beach County initiated with Florida State University in 2006 to examine the rising crime rate, particularly violent crime.

## **Background**

Beginning in 2004, a series of media stories detailed numerous violent crimes, many of which included the use of firearms, in the county. In response, the Palm Beach County Criminal Justice Commission (CJC) initiated a study to determine if this trend was likely to continue. The study assessed the County's historical trends in the levels of violent crime, gun-related crime, and murder. The study found that while the County's overall crime rate had declined from 1990-2005, violent crime including those involving firearms, had increased with the murder rate having experienced particularly substantial increases from 2000 to 2005. Of additional importance was the study's finding that violent crime committed by adolescents or young adults between the ages of 15 and 24 had increased.

The CJC and associated subcommittees selected the national Comprehensive Gang Model established by the U.S. Department of Justice as the program model to address violent crime. The county invited cities to participate by agreeing to a set of specific criteria (detailed in the Year 1 evaluation report). Palm Beach County's YVPP included four components: Prevention, Law Enforcement, Courts, and Corrections.

## The Comprehensive Gang Model

The Comprehensive Gang Model is derived from the research of Irving Spergel and his colleagues at the University of Chicago. Specifically, the Spergel Model includes the following five core areas and related activities:

- 1. Community mobilization that involves local citizens and organizations that work together to understand and provide informed intervention and opportunities for targeted youth
- 2. Social intervention involving outreach to youths with counseling or referrals for drug treatment, job assistance and training, education, and recreation

- 3. Provision of social opportunities that recognizes the different needs of individualized youth and is designed to respond to these individual youth needs
- 4. Suppression involving surveillance, arrest, probation, and incarceration, as well as interagency communication and coordination on how best to respond to individual youth
- 5. Organizational change and development of local agencies and groups in which police and former gang members are encouraged to collaborate and work effectively as a team.

The model mandates multilevel collaboration among key community leaders, organizations, and street-level intervention teams for long-term capacity building and reduction of violence at all levels. The Office of Juvenile Justice and Delinquency Prevention identified seven critical elements that distinguish the Spergel Model from other gang approaches: 1) targeting of specific areas and populations based on initial "problem assessment"; 2) implementation of five key interrelated strategies (noted above); 3) an overarching intervention/prevention/suppression team/agency; 4) policymakers and community leaders to guide the project; 5) the development of a mechanism for coordinating collaboration (and information sharing) amongst stakeholders at all levels (representing all components of the initiative); 6) community capacity building to sustain the project and address issues; and 7) ongoing data collection and analysis to inform the process and evaluate the impact using qualitative and quantitative data<sup>1</sup>.

## **Site Selection**

Based on the findings from the 2006 study of violent crime in the county, five program sites (cities) or violent crime "hot spots" were identified and these cities agreed to implement the YVPP. The five cities selected to implement the program are Belle Glade, Boynton Beach, Lake Worth, Riviera Beach, and West Palm Beach.

Moreover, five cities were identified to serve as "control sites" to facilitate general comparisons with the cities that were selected and agreed to implement the YVPP (program sites). The method used to select appropriate control sites included the use of U.S. Census data and Uniform Crime Report (UCR) data.

2

<sup>&</sup>lt;sup>1</sup> For a more detailed description of Spergel's Comprehensive Gang Model including the five core elements, refer to the Year 1 evaluation report.

Census Data: The primary variables that were considered to identify appropriate control sites included:

- 1) percent of families below poverty level and per capita income
- 2) ethnic composition
- 3) gender composition
- 4) education level as reflected by percent high school and college graduates
- 5) employment level as reflected by percent in labor force
- 6) per capita income
- 7) median age

*Uniform Crime Report (UCR) Data:* The primary variables that were considered to identify appropriate control sites included:

- 1) Total crime rate per 100,000
- 2) Total violent crime rate per 100,000
- 3) Percent change in total crime rate from 2000-2006
- 4) Percent change in violent crime rate from 2000-2006
- 5) Total arrest rate per 100,000
- 6) Total arrest for violent crime rate per 100,000
- 7) Percent change in total arrest rate from 2000-2006
- 8) Percent change in arrest for violent crime rate from 2000-2006

Tables 1 and 2 present comparison data for the five program sites and the five control (experimental) sites. Table 1 presents 2000 Census data that was utilized for comparison to select appropriate matches. Variables such as education, employment, income, race, and gender have been shown in the criminological research literature to correlate with crime. Local law enforcement agencies submit the number of crimes that were reported to law enforcement (by offense type) to the Florida Department of Law Enforcement (FDLE) annually. Table 2 presents UCR data (crimes reported to law enforcement) for the program sites and the control sites. UCR data are presented for the years 2000 through 2006. At the time sites were identified, early in Year 1 implementation, 2006 was the most recent UCR data available. Crime data for 2007 and 2008 are presented in a subsequent

section of this report (Tables 27 and 28 in Chapter VIII Outcomes: Crime Reduction).

Initial selections were made in 2007, near the onset of the YVPP implementation. A six month progress report was presented to the Palm Beach Board of County Commissioners (BCC) in Year 1. In that presentation, the matched control site for Boynton Beach was Lantana. Between June and August, 2007, the evaluation team became aware of prevention and intervention efforts occurring in other cities in Palm Beach County. Specifically, there were notable prevention and intervention efforts being implemented in one of the selected control sites. Lantana had services in place or was implementing services that were similar to the YVPP initiative and made it a less suitable control site for comparison. For example, some of the programs underway or being implemented in Lantana include:

- Participation in the Violent Crimes Task Force (VCTF) (one full-time detective)
- Home Visit program targeting the reduction of truancy and providing resources to parents to prevent delinquent behavior
- Police Department Junior Police Academy providing services targeting community youth to enhance leadership skills, self-esteem, social skills, and problem solving
- Community Base Team, a program that identifies youths who are likely to be involving in the juvenile justice system and provides intervention services to reduce delinquency
- **Juvenile Arrest and Monitoring** program that monitors high risk juvenile offenders in order to reduce recurring violence
- Police Explorer program which develops positive role models for community youths

Delray Beach had very similar demographic characteristics as Boynton Beach and, therefore, was proposed as a possible control site match. However, the CJC indicated it would not be an appropriate match due to program efforts underway in that location. During Year 1 of implementation (mid- to late-year), Royal Palm Beach was selected as the match for Boynton Beach. All control site matches were presented to and subsequently approved by the CJC. These sites were presented in the Year 1 presentations to the CJC and the BCC and were included in the Year 1 evaluation report.

There are population differences with some of the matches for program/control sites; however, the crime data (UCR) is examined using rates per 100,000 and the demographic data (Census) is examined using percentages—both of these measures take into consideration differences in scale. There are a limited number of cities in Palm Beach County of considerable size similar to West Palm

Beach and Boynton Beach. However, size was not considered to be a limiting factor in the matching process due to the standardization of scale with the use of rates and percentages. Variables that have been documented in empirical research to be correlated with crime (e.g., race, income, poverty, crime, education) were considered when selecting matches.

These matches are for comparison purposes when examining UCR data for the program and control sites. When comparing crime rates for the matched sites, it is not possible to infer definitive conclusions about the correlation or causation of the YVPP in relation to crime rate increases or decreases. There are a number of variables that are not and cannot be controlled for in an evaluation of this scope and scale. For instance, three of the YVPP program sites also have Weed and Seed initiatives; these programs have likely impacted the crime rates for these cities since their inception and may continue to do so. These sites are Belle Glade, Riviera Beach, and West Palm Beach. In addition to such federally funded programs as Weed and Seed, there are existing public and private agencies and organizations that provide services for parents, youths, and families.

A final caveat with regard to comparing the UCR data for program and control sites is the fact that the Palm Beach County Sheriff's Office (PBSO) has assumed control over several police department agencies in the last three or four years. Six of the eight agencies taken over by the PBSO are program or control sites for this project:

•	Belle Glade (program site)	July 12, 2006
•	Lake Park (control site)	October 1, 2001
•	Lake Worth (program site)	October 1, 2008
•	Mangonia Park (control site)	February 1, 2007
•	Pahokee (control site)	February 12, 2006
•	Royal Palm (control site)	October 1, 2006

Table 2 in this chapter presents seven years of crime data and Tables 27 and 28 in Chapter VIII present nine years of crime data for the program and control sites. When examining this historical or trend data, there are some sharp increases or decreases that appear from one year to the next. These fluctuations—both increases and decreases—may, in part or in full, be attributed to differences in data collection and reporting as a result of a shift in oversight.

Table 1. Program and Control Site Comparisons: 2000 Census Data (rate per 100,000)

Site	City	Total Pop- ulation	Percent Male	Median Age	Percent White	Percent Black	Percent Hispanic	Percent High School Graduates	Percent College Graduates	Percent in Labor Force (16+)	Per Capita Income (in 1999 Dollars)	Percent Renter Occupied Housing Units	Percent Families Below Poverty Level
Program 1	Boynton Beach	60389	46.8	41.8	70.4	22.9	9.2	80.5	20.7	56.6	22573	27.2	7.4
Control 1	Royal Palm	21523	47.7	37.0	78.2	14.2	11.8	87.6	24.0	70.8	21875	11.0	3.7
Program 2	Lake Worth	35133	52.1	35.2	65.1	18.9	29.7	66.5	16.4	62.6	15517	47.6	15.8
Control 2	Greenacres	27569	46.8	39.6	83.2	6.5	21.2	79.8	17.4	55.0	19298	29.1	5.0
Program 3	Riviera Beach	29884	47.7	35.6	27.8	67.8	4.5	72.6	17.7	57.1	19847	40.8	19.0
Control 3	Mangonia Park	1283	46.9	31.5	14.6	76.7	9.1	71.6	8.6	69.5	14864	49.2	16.7
Program 4	West Palm Beach	82103	49.3	36.7	58.1	32.2	18.2	75.5	26.9	60.5	23188	48.0	14.5
Control 4	Lake Park	8721	49.1	34.2	41.3	48.8	5.8	73.7	15.4	63.2	18212	53.6	12.5
Program 5	Belle Glade	14906	50.9	29.9	30.3	50.7	27.6	46.5	9.9	55.7	11159	58.9	28.5
Control 5	Pahokee	5985	51.0	26.1	25.2	56.1	29.5	46.1	6.4	56.3	10346	42.2	29.4

Table 2. Program and Control Site Comparisons: UCR Crimes Reported to Law Enforcement (rate per 100,000)

TOTAL CRIME VIOLENT CRIME PROPERTY CRIME

					VIOLETTI		TROTERTT CRIME		
Site	City	Year	Total Crime Rate/100,000	Crime Rate Yearly %Change	Violent Crime Rate/100,000	Violent Crime Rate Yearly %Change	Property Crime Rate/100,000	Property Crime Rate Yearly %Change	
Program 1	Boynton Beach	2000	8264.8		829.6		7435.1		
	Boynton Beach	2001	8203.4	-0.7%	912.4	10.0%	7291.0	-1.9%	
	Boynton Beach	2002	8396.6	2.4%	948.3	3.9%	7448.2	2.2%	
	Boynton Beach	2003	8606.2	2.5%	1049.6	10.7%	7556.5	1.5%	
	Boynton Beach	2004	7690.8	-10.6%	1042.8	-0.7%	6648.0	-12.0%	
	Boynton Beach	2005	5952.7	-22.6%	757.6	-27.3%	5195.0	-21.9%	
	Boynton Beach	2006	6071.2	2.0%	984.0	29.9%	3770.6	-27.4%	
	Average		7597.9	-4.5%	932.1	4.4%	6477.8	-9.9%	
Control 1	Royal Palm	2000	n/a		n/a				
	Royal Palm	2001	5628.3		498.4		5129.9		
	Royal Palm	2002	5688.0	1.1%	382.1	-23.3%	5305.9	3.4%	
	Royal Palm	2003	6765.4	18.9%	485.1	26.9%	6280.3	18.4%	
	Royal Palm	2004	5358.7	-20.8%	311.0	-35.9%	5047.7	-19.6%	
	Royal Palm	2005	4241.9	-20.8%	288.2	-7.3%	3953.8	-21.7%	
	Royal Palm	2006	3082.3	-27.3%	286.8	-0.5%	2795.5	-29.3%	
	Average		5127.4	-9.8%	375.3	-8.0%	4752.2	-9.8%	

Table 2. Program and Control Site Comparisons: UCR Crimes Reported to Law Enforcement (rate per 100,000) continued

**TOTAL CRIME VIOLENT CRIME PROPERTY CRIME** Violent **Property Property Crime Rate Crime Rate Crime Rate Total Crime Violent Crime** Site City Crime Year Yearly Rate/100,000 Rate/100,000 Yearly Yearly %Change Rate/100,000 %Change %Change Program 2 Lake Worth 2000 8604.4 1130.07474.5 Lake Worth 2001 8879.0 3.2% 1144.5 1.3% 7734.5 3.5% Lake Worth 2002 9701.9 9.3% 1385.6 21.1% 8316.3 7.5% Lake Worth 2003 9575.6 -1.3% 2.0% 8162.1 -1.9% 1413.6 Lake Worth 2004 9695.3 1.2% 1425.2 0.8% 8270.1 1.3% 10052.7 3.7% 5.1% Lake Worth 2005 1498.3 8554.4 3.4% Lake Worth 2006 9667.1 -3.8% 1823.6 21.7% 7843.6 -8.3% 9453.7 1403.0 8.7% 8050.8 Average 2.0% 0.9% **Control 2** Greenacres 2000 5698.4 493.3 5205.1 Greenacres 2001 5861.6 2.9% 446.2 -9.5% 5415.3 4.0% 42.0% 2002 6069.7 3.6% 633.5 5436.2 0.4% Greenacres 23.1% 2003 5896.3 -2.9% 779.7 5116.6 -5.9% Greenacres Greenacres 2004 5214.0 -11.6% 18.0% 4293.7 -16.1% 920.3 2005 Greenacres 4451.6 -14.6% 818.7 -11.0% 3632.9 -15.4% 4928.5 27.8% 2006 10.7% 3882.3 6.9% 1046.2 Greenacres

-2.0%

734.0

15.0%

4711.7

-4.3%

5445.7

Average

Table 2. Program and Control Site Comparisons: UCR Crimes Reported to Law Enforcement (rate per 100,000) continued

			TOTAL (	CRIME	VIOLENT	CRIME	PROPERTY CRIME		
Site	City	Year	Total Crime Rate/100,000	Crime Rate Yearly %Change	Violent Crime Rate/100,000	Violent Crime Rate Yearly %Change	Property Crime Rate/100,000	Property Crime Rate Yearly %Change	
Program 3	Riviera Beach	2000	16095.6		1944.2		14151.4		
	Riviera Beach	2001	10947.5	-32.0%	1841.7	-5.3%	9105.8	-35.7%	
	Riviera Beach	2002	14309.7	30.7%	1748.0	-5.1%	12561.7	38.0%	
	Riviera Beach	2003	12766.2	-10.8%	2037.0	16.5%	10729.3	-14.6%	
	Riviera Beach	2004	9575.9	-25.0%	1667.9	-18.1%	7908.0	-26.3%	
	Riviera Beach	2005	10692.9	11.7%	1969.0	18.1%	8723.9	10.3%	
	Riviera Beach	2006	12128.8	13.4%	2702.9	37.3%	9425.9	8.0%	
	Average		12359.5	-2.0%	1987.2	7.2%	10372.3	-3.4%	
Control 3	Mangonia Park	2000	45440.4		5533.9		39906.5		
	Mangonia Park	2001	44083.7	-3.0%	6493.5	17.3%	37590.2	-5.8%	
	Mangonia Park	2002	22671.8	-48.6%	3015.3	-53.6%	19656.5	-47.7%	
	Mangonia Park	2003	25149.7	10.9%	5389.2	78.7%	19760.5	0.5%	
	Mangonia Park	2004	20047.6	-20.3%	4049.2	-24.9%	15998.4	-19.0%	
	Mangonia Park	2005	18480.4	-7.8%	4194.7	3.6%	14285.7	-10.7%	
	Mangonia Park	2006	18274.9	-1.1%	3820.4	-8.9%	14454.5	1.2%	
	Average		27735.5	-11.6%	4642.3	2.1%	23093.2	-13.6%	

Table 2. Program and Control Site Comparisons: UCR Crimes Reported to Law Enforcement (rate per 100,000) continued

**TOTAL CRIME** 

VIOLENT CRIME

PROPERTY CRIME

Site	City	Year	Total Crime Rate/100,000	Crime Rate Yearly %Change	Violent Crime Rate/100,000	Violent Crime Rate Yearly %Change	Property Crime Rate/100,000	Property Crime Rate Yearly %Change
Program 4	West Palm Beach	2000	13880.1		1473.8		12406.4	
	West Palm Beach	2001	11608.3	-16.4%	1331.0	-9.7%	10277.2	-17.2%
	West Palm Beach	2002	12301.3	6.0%	1380.6	3.7%	10920.7	6.3%
	West Palm Beach	2003	10889.4	-11.5%	1279.7	-7.3%	9609.7	-12.0%
	West Palm Beach	2004	9586.7	-12.0%	1262.9	-1.3%	8323.8	-13.4%
	West Palm Beach	2005	8310.7	-13.3%	1207.6	-4.4%	7103.1	-14.7%
	West Palm Beach	2006	7904.0	-4.9%	1090.9	-9.7%	6813.0	-4.1%
	Average		10640.1	-8.7%	1289.5	-4.8%	9350.6	-9.2%
Control 4	Lake Park	2000	8898.1		493.1		8405.0	
	Lake Park	2001	8247.3	-7.3%	791.5	60.5%	7455.8	-11.3%
	Lake Park	2002	9891.0	19.9%	1067.1	34.8%	8823.9	18.3%
	Lake Park	2003	11167.0	12.9%	1234.4	15.7%	9932.6	12.6%
	Lake Park	2004	9269.6	-17.0%	966.5	-21.7%	8303.1	-16.4%
	Lake Park	2005	10293.0	11.0%	1108.3	14.7%	9184.7	10.6%
	Lake Park	2006	8087.3	-21.4%	888.8	-19.8%	7198.5	-21.6%
	Average		9407.6	-0.3%	935.7	14.0%	8471.9	-1.3%

Table 2. Program and Control Site Comparisons: UCR Crimes Reported to Law Enforcement (rate per 100,000) continued

**TOTAL CRIME** 

VIOLENT CRIME

PROPERTY CRIME

Site	City	Year	Total Crime Rate/100,000	Crime Rate Yearly %Change	Violent Crime Rate/100,000	Violent Crime Rate Yearly %Change	Property Crime Rate/100,000	Property Crime Rate Yearly %Change
Program 5	Belle Glade	2000	12129.3		2301.1		9828.3	
	Belle Glade	2001	8579.1	-29.3%	2243.9	-2.5%	6335.2	-35.5%
	Belle Glade	2002	13188.5	53.7%	3409.8	52.0%	9778.7	54.4%
	Belle Glade	2003	13495.0	2.3%	3096.7	-9.2%	10398.3	6.3%
	Belle Glade	2004	11199.5	-17.0%	2601.0	-16.0%	8598.6	-17.3%
	Belle Glade	2005	11651.3	4.0%	2487.7	-4.4%	9163.7	6.6%
	Belle Glade	2006	5907.4	-49.3%	1207.5	-51.5%	4699.9	-48.7%
	Average		10878.6	-5.9%	2478.2	-5.3%	8400.4	-5.7%
Control 5	Pahokee	2000	5664.2		1119.5		4544.7	
	Pahokee	2001	3965.5	-30.0%	763.2	-31.8%	3202.3	-29.5%
	Pahokee	2002	6071.1	53.1%	1234.0	61.7%	4837.1	51.1%
	Pahokee	2003	6362.4	4.8%	1586.5	28.6%	4775.9	-1.3%
	Pahokee	2004	6762.8	6.3%	1378.2	-13.1%	5384.6	12.7%
	Pahokee	2005	4874.9	-27.9%	748.8	-45.7%	4126.2	-23.4%
	Pahokee	2006	7602.4	55.9%	2196.6	193.4%	5405.8	31.0%
	Average		5900.5	10.4%	1289.5	32.2%	4610.9	6.8%

## CHAPTER II Program Components

Each of the five sites agreed to implement the four components of the YVPP: prevention, law enforcement, courts, and corrections.

- 1. Crime Prevention: The prevention strategies were to be implemented through the establishment of Youth Empowerment Centers (YEC) in each targeted area to provide activities and services to youths ages 13-18 who are not involved in the justice system. Services should include such programs and activities as tutoring/mentoring, job training for in-school and out-of-school youths; information on resources, gang prevention outreach, parenting classes, employment services, Safe Schools programs, and transportation. Each YEC was to establish a youth council composed of youths who are active in the center or selected by community leaders.
- 2. Law Enforcement: The law enforcement strategies include:
  - a. Training for all law enforcement agencies on the collection of evidence by standardization of evidence collection policies, procedures and training
  - b. Utilization of the newer technology "license plate recognition cameras" in each of the targeted areas
  - c. Community oriented policing in each targeted area (officer placed in area)
  - d. Ad campaigns utilizing bus shelters and billboards to assist in cold case investigations, provide crime prevention tips, and to make people aware of the penalties for gun crimes
  - e. Gun safety programs, including working with gun dealers to better secure the firearms
  - f. Multi-agency task forces
    - i. Violent Crimes Task Force
    - ii. Joint operations with the Bureau of Alcohol, Tobacco, and Firearms (ATF)
- 3. *Courts*: The strategies for the Courts component were designed to divert youths from the juvenile justice system and to provide the judiciary with additional sanctions for those in

the system, and included:

- a. Extending the Youth Court within each targeted area
- b. Implement a specialized program for violent juvenile offenders (Aggression Replacement Therapy (ART)) to provide an alternative treatment program to stem the violence at an earlier age
- c. Initiating judicial training on methods to increase parental involvement in the judicial process and reduce the likelihood of recidivism
- d. Funding for a specialized prosecutor to handle violent firearm crimes with defendants age 29 years or younger and to work with law enforcement on the prosecution of gun crimes
- 4. Corrections: The corrections component was to be implemented by establishing a Justice Service Center (JSC) in each targeted area that would provide re-entry and employment assistance to juvenile and young adult offenders up to age 29 who are on probation or re-entering the community from correctional setting. On-site and referral services include employment training and placement, substance abuse and mental health referrals, legal assistance, life skills, probation sanction assistance, assistance with obtaining a driver's license, bank account, and birth certificate, and other re-entry services.

Each targeted area was to establish an advisory board of residents and implement a memorandum of understanding to ensure the participation of the local government, human service agencies, foundations and other funding sources. The CJC maintained oversight until all sites had been established. The CJC provided direction to each city's governing body regarding the desired implementation for the four components.

## The CJC suggested the following programming for the prevention component, the YECs:

- Safe, accessible facility/center (for youths)
  - o Provide educational and recreational programming
  - o Maintain a clean, safe, and secure environment
  - Work with the youth council to identify new educational recreational programs,
     activities and special events

## • Youth advisory councils

 Establish a youth council in each target area to meet regularly for the purpose of recommending programs and policies to govern the YEC

## • Career Academy

 Designated career academies to provide opportunities for in-school and out-ofschool youths without regard to grade point average

## • Pilot Career Academy

 Develop a pilot career academy through a charter school to be located within the targeted area and based on the career choices identified by the youth council and/or citizen advisory board

## • After-school activities

o Provide a variety of recreational programs which may include martial arts, yoga, surfing, swimming, tennis, hip hop dance, and organized sports

## Tutoring

o Provide before school and after-school tutoring, including FCAT skill building

## Mentoring

o Provide mentors to support and serve as positive role models for youths

## • Job training and employment services

Workforce Alliance is funding a program for approximately 100 at-risk youths to prepare them for careers and jobs that are in demand in Palm Beach County. The program will supplement existing programs at the high schools of the county and provide additional resources. Junior Achievement of the Palm Beaches will manage the program with the objective of motivating selected at-risk youths to graduate, providing them additional workplace skills and then assist them with job placement. Workforce Alliance has contracted with three agencies to carry out academic and job-training services for at-risk and disadvantaged youths in Palm Beach County on a year-round basis. Priority will be given to proposals that serve the youths in the five areas of the county that identified through the research sponsored by the Youth Violence Prevention Committee. Alliance expects to offer selected programs to approximately 500 youths (in-school and out-of-school).

#### Resource information

 Provide information on existing community resources for youths including school programs, job training, employment opportunities, and other services available

## • Community outreach

 Designate a staff person to intervene and engage youths in the YECs and surrounding area

## • Transportation

 Provide transportation for youths who attend programs and participate in YEC services

### • Life skills

 Provide services to address a variety of pertinent life skills including violence prevention, gang awareness and prevention, teen parenting, computer readiness, and other skills

## • Cultural diversity training

o Raise level of awareness regarding diversity issues

## The CJC suggested the following goals for the law enforcement component:

## Evidence collection training

 Develop and administer evidence collection training program including a memorandum of understanding for standardized collection protocols

## Community-oriented police officer

 Locate an officer in each target area to develop relationships within the neighborhood and help citizens feel safer and become more involved in reducing crime in the area

## • License plate recognition cameras

o To be placed in areas where stolen vehicles are most likely to be driven

## Gun safety plan and program

- O To support gun dealers/suppliers partnering with law enforcement to better secure firearms
- o To assist law enforcement track individuals who have a potential for violence and who purchase firearms from these dealers and suppliers

- Gun safety efforts should include working hand-in-hand with dealers on items that may help in the theft of guns. This would be any items of low cost or impact on the dealers. An example is concrete barriers to stop smash and grabs.
- Gun safety efforts should help identify subjects who may be gang
  affiliated or persons involved in criminal activities that purchase weapons.
  This would include working together at gun shows or simply as tracking
  over-the-counter sales.
- Gun safety efforts should reduce the number of youths gaining access to firearms and reduce the number of violent offenders obtaining firearms.

## The CJC suggested the following goals for the courts component:

- Youth Court
- Aggression Replacement Therapy (ART)
  - o To be established as a specialized program for violent juvenile offenders
  - o To provide an alternative treatment program to stem violence at an earlier age

## Initiate judicial training

 To increase parental involvement in the judicial process and reduce the likelihood of recidivism

### • Fund new prosecutor

- o To handle violent firearm crimes with defendants up to 29 years of age
- To work with law enforcement on the prosecution of gang-related and violencerelated crimes

## The CJC suggested the following goals for the corrections component, the JSC:

Develop the JSC concept in targeted neighborhoods in order to provide assistance to
residents, juvenile offenders, and adult offenders. The JSC should provide services to
assist residents and both juvenile and adult offenders either onsite or through referrals.
These services would include employment, substance abuse, mental health, legal
assistance, re-entry assistance, life skills, community outreach, and probation sanction

- assistance. Cities should be responsible for the JSC facilities.
- The JSC should provide assistance to those seeking **mental health services** by partnering with mental health providers. Residents, juvenile offenders, and adult offenders should be able to access services through referrals.
- The JSC should provide **substance abuse counseling** either onsite or through referrals.
- Provide **judges** with the options of having youths complete their sanctions in the neighborhood and repay the community for their law violations (restorative justice).
- The JSC should provide assistance to those seeking **employment services**. By partnering with the Workforce Alliance and other agencies, the JSC should offer an array of referrals to partnering agencies that can provide clients assistance in obtaining employment, gaining self-sufficiency, gaining work skills to obtain employment, and upgrading skills to maintain employment.

## **Program Funding**

**Table 3: YVPP Funding Levels** 

	County	County	County	City	City	City	
	FY 07	FY 08	FY 09	FY 07	FY 08	FY 09	TOTAL
Belle Glade	0	300,000	300,000	0	78,235	78,235	756,470
<b>Boynton Beach</b>	300,000	300,000	285,000	500,000	500,000	380,000	2,265,000
Lake Worth	168,677	343,882	277,170	0	122,500	122,500	1,034,729
Riviera Beach	656,638	456,118	433,312	500,000	175,000	105,600	2,326,668
W. Palm Beach	661,125	400,000	380,000	804,286	699,304	561,193	3,505,908
Countywide	320,000	555,500	310,000				1,185,500
Total	2,106,440	2,355,500	1,985,482	1,804,286	1,575,039	1,247,528	\$11,074,275

 Riviera Beach's funds are split between the JSC and the YEC (Corrections and Prevention).

## The **countywide funding** includes the following:

- Evaluation: \$300,000 for three-year evaluation
- **COMBAT Unit/Office of the State Attorney**: \$120,000 per year (funds two prosecutors under the courts component) (\$360,000 total)
- **LEWG**: \$100,000 for 2007, \$335,500 for 2008, \$90,000 for 2009 (\$525,500 total)

## CHAPTER III Evaluation Methodology

The evaluation methodology included the collection and analysis of individual-level, program-level, city-level, and county-level data. Data collection instruments were developed, pilot tested, and refined during Year 1 of the implementation. Members of the evaluation team observed activities at the four operational YECs and the JSC. Data collection and reporting trainings were conducted and ongoing support was provided during Years 1 and 2. Timely and accurate data collection was a significant challenge during the initial year of implementation and evaluation. Data collection improved considerably during Year 2 but remains a challenge particularly in the reporting of program outcomes and data management infrastructure. Evaluation team members also observed meetings of the Law Enforcement Work Group (LEWG) (law enforcement and courts component). The majority of the data presented in this report was collected through monthly reporting from:

- Four YECs
- One JSC
- VCTF (submitted by the Sheriff's Office)
- The Office of the State Attorney (OSA)
- The Office of Statewide Prosecution (OSP)
- COMBAT Unit (part of the OSA/court, case data was submitted at the end of the year rather than monthly)
- LEWG
- Boynton Beach law enforcement
- Riviera Beach law enforcement
- West Palm Beach law enforcement

## **Data Sources**

#### Prevention:

- Program-level data: monthly reports (youths served, hours of services, programs offered for four types of programs: education, employment, life skills, and recreation)
- Individual-level data: youths' demographics, youths' empowerment pre- and post-

assessments of self-determination, staff surveys, program outcome measures

## Corrections:

- Program-level data: monthly reports (clients served, programs offered)
- Individual-level data: client demographics, staff surveys, program outcome measures

## Courts (countywide):

- Youth violence cases (prosecution tracking)
- Gang-related cases (prosecution tracking)
- FDLE's law enforcement survey (pre/post by the OSA) (2006, 2007, 2008)

## Law Enforcement (countywide, city, and individual):

- Monthly reports by agencies (detailing activities and tasks)
- NIJ Gang Threat Assessment Survey (pre/post by Violent Crimes Task Force (VCTF))
- Violent Crimes Task Force case data (2007, 2008)
- Law Enforcement Work Group (LEWG) protocol and initiatives documentation
- Uniform Crime Report (UCR) data (crimes reported to law enforcement)
  - o County-level and city-level
- Computerized Criminal History (from FDLE) (individual arrest histories for participants in the prevention and corrections components)
- U.S. Census Bureau

One of the individual-level measures delineated above (under prevention) is collected from the youths who participate as governing members in the YECs' youth councils. A questionnaire is administered to measure individuals' levels of self-determination, a critical component of autonomous self-regulated behavior. The *ARC's Self-Determination Scale* (Wehmeyer & Kelchner, 1995) is a student self-report measure designed for use by adolescents. Self-determination is defined as autonomous, self-regulated behavior. Wehmeyer (1995) identified the following component elements that are imperative for the development of self-

## determined behavior:

- Choice making and decision making
- Problem solving
- Goal setting and attainment
- Internal locus of control
- Self-observation, evaluation, and reinforcement
- Positive attributions of efficacy and outcome expectancy
- Self-awareness and self-knowledge

The test was designed to be a tool to assist students to become more self-determined by enabling them to evaluate their beliefs about themselves and their self-determination; work collaboratively with educators and others to identify individual areas of strength and limitations related to self-determination goals and objectives; and to self-assess progress in self-determination over time. Four subdomains are included in the measure: autonomy, self-regulation, psychological empowerment, and self-realization. A pretest was administered during each youth council's initial month of activity and during each new youth's initial month of participation. Post-tests were administered between ten and twelve months later during Years 1 and 2.

## **CHAPTER IV Findings: Prevention**

The evaluation findings are presented in the subsequent three chapters. This chapter presents each site's progress toward meeting the prevention goals and objectives, and presents the type and level of prevention services provided. Chapter V presents the findings relating to law enforcement and courts, and Chapter VI presents the findings relating to corrections. For each site, under the subheading *Services Provided*, a list of the programs that were offered during Year 2 is provided. The tables in *Appendix A* provide descriptions of programs for each YEC site when detailed information was made available. However, there are several programs for which the provider or the YEC did not provide a detailed description. The table in *Appendix A* also indicates if the program *offered* (not necessarily administered or reported) a pre/post assessment for participating youths.

In summary, this chapter progresses by site (Belle Glade, Boynton Beach, Lake Worth, Riviera Beach, and West Palm Beach) to present the following:

- Goals and objectives
- Services provided

## **Overall Prevention Goals**

Each of the five target sites (cities) was to establish a YEC. The overall goals and objectives outlined for the Prevention Component focus on the target population to be served, target location, and target programming. However, programming is anticipated to change over time relative to the youths' needs, and the development of programs and activities will be guided by the youth councils at each YEC. The youth councils function to assist in the "governance" of the YEC.

The overall goals of the Prevention Component (YECs) include:

#### Goal One:

Develop the leadership skills of and empower community youths.

## Goal Two:

Provide a "safe haven" for youths in "at risk" neighborhoods.

#### Goal Three:

Focus on the prevention of youth gang involvement and participation in violent crime.

**Status**: Boynton Beach, Lake Worth, Riviera Beach, and West Palm Beach achieved the overall goals for the Prevention Component. Belle Glade did not implement the Prevention Component during Years 1 or 2.

## Belle Glade

Belle Glade did not implement the prevention component of the YVPP during years 1 or 2.

## **Boynton Beach**

Prevention: Goals and Objectives

## Goal 1: To develop programming to prevent and reduce violent crimes among youths in Boynton Beach

<u>Year 1:</u> Goal <u>not</u> met (to be met through the development of strategies related to YEC development and programming in Year 2)

<u>Year 2:</u> Goal partially met  $\sqrt{\phantom{a}}$ 

Programming has been developed and implemented that focuses on violence prevention for youths. However, empirical data have not been consistently reported by the program to determine if the number of youths on probation has been reduced. Program staff have initiated individual contacts with the schools, probation offices, families, and students, and believe that the number of YEC-involved youths committing multiple crimes have decreased in the area and the number of probation violations (based on new charges) for YEC-involved youths has declined (source of information is the YEC).

• Objective 1: Develop a comprehensive, community-based strategy to prevent and reduce youth involvement in violent crimes, gangs, and drug-related crimes.

Year 1: Objective met √

## <u>Year 2:</u> Objective met $\sqrt{\phantom{a}}$

Boynton Beach's YEC strategy is based on open communication between YEC staff, Sims Center staff, area schools, police, community leaders, juvenile probation officers, parents, local community members, and the CJC. The YEC has an open door policy that allows on-site evaluation of programs, attendees, service providers, and staff. The YEC continues to meet with their Executive Board, comprised of community agency leaders, to examine the strategies employed by the program. Activities and policies are presented by the youth council for approval by the Executive Board.

• Objective 2: Replicate two model programs (specific model programs not specified in plan) that target identified risk factors and the development of protective factors to build individual, family, community, and environmental resilience.

Year 1: Objective not met

*Year 2: Objective partially met*  $\sqrt{\phantom{a}}$ 

Programs have been developed (noted below) that target the development of individual protective factors for at-risk youths. However, family and community programming has not been developed.

- 1. *Lamplighters* is a male mentoring programming that meets weekly. This program has 10 adult males who mentor 10 youthful males with one on one attention.
- Girls and Her Pearls program meets for a 6-week-duration and emphasizes the
  importance of self-esteem, behavior, and accountability for decisions and actions.
  This program includes a graduation at the end of the sixth week in which families are
  invited.
- 3. *Art of Filmmaking* is a program that provides assistance in learning all aspects of filmmaking from writing to directing to publication. A new component of the program has been added—the beat making component allows students to write and record music.
- 4. Boy Scouts/Flag Football which utilized the Take a Knee for Character program.
- 5. Computer Concepts
- 6. Hooked on Fishing incorporates a nationally-recognized curriculum administered through the activity of fishing.

## 7. Dance, Cheerleading, and Girl Scouts

## Goal 2: To coordinate government and private sector initiatives, law enforcement efforts, and human services; and concentrate those resources in the target area (YEC)

Year 1: Goal initiated

Year 2: Goal met  $\sqrt{\phantom{a}}$ 

• Objective 1: Convene a youth service provider summit to include a minimum of 20 representatives of government and community organizations that provide youth services and assist in coordinating services across disciplines.

Year 1: Objective not met

<u>Year 2:</u> Objective met and ongoing√

Two youth summits were convened: in February 2008 and December 2008. The summits included more than 50 attendees, service providers, parents, local leaders, youths, and community members. The main focus was a discussion of the center and the programs offered.

• Objective 2: Leverage local resources to revitalize the target neighborhood through the procurement of 25 memoranda of agreement for the YEC.

Year 1: Objective not met

<u>Year 2:</u> Objective <u>partially met</u>√

Memoranda of agreement have not been developed and signed; however, program staff has been working with agencies to identify and promote youths for specific employment opportunities, and to obtain community support for programming. Some of the agencies include:

**Buds Chicken and Seafood** 

Red Lobster

Checkers

Rotary Club

**McDonalds** 

**Publix** 

Winn Dixie

Arts in Public Places

Green Market Boynton

Boynton Beach High School

Sgt. Cannon permanently assigned to the YEC

Note: The program does have memoranda of agreement signed by other departments (with the city) but the program does not believe that those agreements have a direct effect on their participation with the YEC. The program believes that businesses named above offer positive collaboration despite the lack of agreements. Businesses/departments with such agreements have limited participation.

Goal 3: To mobilize Boynton Beach residents to assist law enforcement in identifying violent offenders and drug offenders in the area in which the YEC is located. Further, goal three involves assisting service providers in identifying and responding to social service needs of target youths and families.

Year 1: Goal not met

<u>Year 2:</u> Goal partially met √

Activities implemented toward meeting this goal included purchasing a license plate recognition system, placement of detail officers at Sims Center, and the placement of a full time officer to work with YVPP at the Sims Center. However, in Year 2, no specific gang member identification plan or related intervention programming was formally proposed or implemented.

• Objective 1: Host a strategic planning session with Boynton Beach's YVPP steering committee to develop a comprehensive plan.

<u>Year 1</u>: Objective <u>met</u> √

<u>Year 2</u>: Objective <u>met</u> √

The steering committee and Executive Board have been combined. The youth council was effective in directing the needs of their center; therefore, it was deemed unnecessary to have the youth council present to the steering committee in order for the

steering committee to present to the Executive Board. These bodies were consolidated.

# • Objective 2: Empower youths and community residents in the YEC area through involvement in decision making and host a minimum of six community events through the YEC.

Year 1: Objective not met

*Year 2: Objective met*  $\sqrt{\phantom{a}}$ 

- 1. Gang summits with local leaders and community members were convened twice in 2008
- 2. Toys for Tots
- 3. Kwanza at the Green Market
- 4. Heritage festival
- 5. Intergenerational gathering
- 6. Food for families
- 7. Packing Thanksgiving baskets with St. John's church
- 8. Service providers summit
- 9. Trash in the Can public service announcement

## • *Objective 3:* Establish a youth council to provide guidance and direction for YEC programs, policies, and services.

<u>Year 1:</u> Objective <u>met</u> √

<u>Year 2</u>: Objective <u>met</u>  $\sqrt{\phantom{a}}$ 

The youth council meets twice a month and is active in reviewing providers who offer programs and services at the YEC. The youth council also makes decisions regarding the type of programming that will meet the needs of the youths.

Prevention: Services Provided

## **Education Programs**

Building a computer/computer concepts Tutoring

## **Employment Programs**

RM Lee employment skills

## Life Skills Programs

Art of Filmmaking

Girls and her Pearls

Hooked on Fishing

Male responsibility

Pregnancy prevention

Lamplighters/Questers male mentoring (RM Lee Community Development)

RM Lee REV program (Reduce Ethnic Violence)

Sista to Sista/Girl Scouts

Teen rap/dropout prevention

## Recreation Programs

Basketball

Cheerleading

Flag football/football with the Boy Scouts

MADDADS dance

RM Lee dance

Step team

Ultimate dance

Weight training/lifting with Boy Scouts

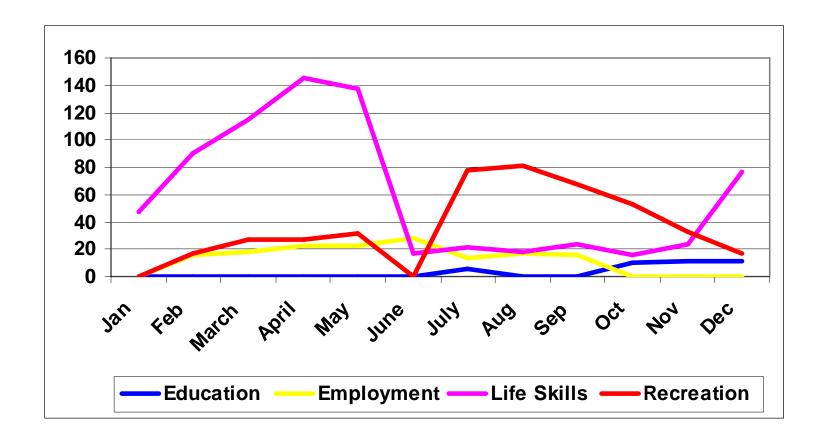
	Jan	Feb	March	April	May	June	July	Aug	Sep	Oct	Nov	Dec
Education	0	0	0	0	0	0	6	0	0	10	11	11
Tutoring/Homework Help												2
# hours												8
Build a Computer/Computer Concepts							6			10	11	9
# hours							2			2	2	4
# of Education programs	0	0	0	0	0	0	1	1	0	1	1	2
Employment	0	16	18	22	23	28	14	17	16	0	0	0
REV Program		16	18	22	23	28	14	17	16			
# hours		8	8	8	8	8	2	2	2			
# of Employment programs	0	1	1	1	1	1	1	1	1	0	0	0
Life Skills	47	90	115	145	138	17	21	18	24	16	24	77
Teen Rap: Dropout Prevention	43	43	43	43	43							
# hours	8	8	8	8	Md*							
Hooked on Fishing	4	25	11	24	16					4	7	13
# hours	8	8	8	8	8					2	2	2
REV Program		11	5	13	34	17	13	11	12			
# hours		8	8	8	8	8	2	2	2			
Art of Film Making		11	26	35	15	16	8	7	12	10	15	26
# hours		Md*	16	6	8	4	4	4	4	4	4	10
Pregnancy Prevention			20	20	20							
# hours			8	8	Md*							
Male Responsibility			10	10	10							
# hours			Md*	Md*	Md*							
Sista-to-Sista										2	2	15
# hours										4	4	4
Questers Male Mentoring												9
# hours												4
Girls and Her Pearls												7
# hours												6
# of Life Skills programs	2	4	6	6	6	2	2	2	2	3	3	5

Table 4. 2008 Boynton Beach: Number of Youths Served, Hours of Programming, and Number of Programs												
	Jan	Feb	March	April	May	June	July	Aug	Sep	Oct	Nov	Dec
Recreation	0	17	27	27	31	0	78	81	68	53	33	17
# of Recreation programs	0	1	2	2	2	0	5	4	3	3	2	1
Site Resources		16	16	16	1							
DJJ youths		16	16	16	2							
Computer Lab												
School pick-up					4							
Parent referrals										3		
# of Site Resources		1	1	1	2					1		
Special Events (#served)	0	0	0	97	0	5	33	0	0	15	0	73
Community Outreach			5	13	41	1	3		1	1	18	52
Collaborations/Partnerships			5			1				1	4	1

(see subsequent table for a listing of special events, community outreach activities, and collaborations/ partnerships)

<sup>\*</sup>Md = missing data; the service or program was offered that month but the data was not reported. If a cell is empty, the service or program was not offered during that month.

Figure 1. Boynton Beach Youth Empowerment Center: Number of Youths Served in 2008 (Year 2)



#### Lake Worth

Prevention: Goals and Objectives

#### Goal 1: To prevent violent crime involvement of Lake Worth youths.

Year 1: Goal not met

*Year 2: Goal partially met and ongoing*√

The Lake Worth YEC has experienced great success, relative to other YECs, in preventing youth crime committed by their core participating youths. When examining the individual arrest data for all YEC youths (all sites), Lake Worth had the fewest number of youths with arrest histories (only three).

• Objective 1: Expose youths to caring adults (for an extended duration) across various settings and programs in order to assist youths in effective decision making; initiating successful choices; and developing their "voice."

*Year 1: Objective met*  $\sqrt{\phantom{a}}$ 

*Year 2: Objective met*  $\sqrt{\phantom{a}}$ 

For the Children, Inc., Lake Worth's YEC service provider, administered services and programs fairly consistently throughout Year 2. Lake Worth's YEC maintains the most consistent programming among the four YECs. Lake Worth's youth council members also have the longest duration of service of the four youth councils—averaging 18 to 24 months.

• Objective 2: Expose youths to law enforcement (specifically, the Lake Worth community police officer) in order to develop the view of police as an "asset."

Year 1: Objective not met

<u>Year 2:</u> Objective <u>partially met</u>  $\sqrt{\phantom{a}}$ 

Four youths participated in the Police Explorer program with the town of Lantana. Other youths were involved in various activities with the PBSO. The Lake Worth YEC, in collaboration with the Lake Worth Police Department, hosted two events on gang issues and community safety. These events were well attended by more than 600 community residents, leaders, and youths. However, Lake Worth does not report law

enforcement community officer on-site hours in the monthly reporting process.

## Goal 2: To expand the role of the youth council in order to take an active role in prevention of youth crime in the Lake Worth community.

Year 1: Goal met √Year 2: Goal met √

The youth council members elected a council spokesperson. The spokesperson made various appearances in front of the Lake Worth City Council. The spokesperson was interviewed by local media on various occasions and took an active role in the larger youth council group comprised of members from each community and each YEC youth council. This group is called STYLE which stands for Saving the Youths' Lives Everywhere (STYLE).

• Objective 1: Assist in the development of programming for the YEC and participate in city advisory boards. The youth council's spokeperson also served as the youth council's representative to the Lake Worth Recreation Board. She made appearances in front of the city council members and attended some of the Lake Worth Recreation Board meetings.

Year 1: Objective  $\underline{met} \lor V$ Year 2: Objective  $\underline{met} \lor V$ 

Prevention: Services Delivered

#### Education

Academic enrichment Homework assistance Tutoring (mostly FCAT)

#### **Employment**

Job placements

#### Life Skills

Get Real (YMCA) Mentoring across cultures Teen Time

#### Recreation

Acting/drama

Art mural project

Arts and crafts

Basketball club

Bead making

Computer club

Drama club

Drill team

Drumming

Flag football

Food fun / yoga

Gardening

Martial arts

Musical theater

Step team

#### Site Resources

Computer lab

Computer literacy

Open gym

Playground

Referrals for services

Table 5. 2008 Lake Worth: Numb	er of Yo	uths S	erved, l	lours	of Pro	gramn	ning, a	nd Nu	mber	of Pro	grams	
	Jan	Feb	March	April	May	June	July	Aug	Sep	Oct	Nov	Dec
Education	138	142	134	144	146	97	98	306	170	145	132	132
Tutoring (mostly FCAT)	69	71	67	72	73	97	98	113	85	67	66	66
# hours	16	15	6	6	4	21	54	2	32	24	35	24
Homework Assistance	69	71	67	72	73			80	85	67	66	66
# hours	36	30	16	17	20			16	42	42	28	18
Academic Enrichment								113				
# hours								18				
# of Education programs	2	2	2	2	2	1	1		2	2	2	2
Employment	0	0	0	3	3	0	0	2	2	2	1	1
Placements (by LW YEC)				3	3			2	2	2	1	1
# of Employment programs	0	0	0	1	1	0	0	1	1	1	1	1
Life Skills	23	22	22	22	22	78	77	69	28	25	24	24
Get Real	23	22	22	22	22	8	7					
# hours	4	3	4	4	5	1	3					
Teen Time						70	70	69				
# hours						3	5	1				
Mentoring Across Cultures									28	25	24	24
# hours									Md*	2	Md*	Md*
# of Life Skills programs	1	1	1	1	1	3	2	1	1	1	1	1
Recreation	36	41	59	63	64	186	147	158	144	81	71	59
# of Recreation programs	2	3	4	4	4	7	6	6	7	5	4	3
Site Resources	69	71	67	110	114	96	98	211	127	97	88	80
Playground	69	71	67	72	72	96	36	113	85	61	50	50
# hours	23	19	10	22	9	18	10	30	26	7.5	8	8
Open Gym								98				
# hours								113				
Referrals								2		12		
Computer Literacy				38	42							
# hours				17	20							
Computer Lab									42	24	38	30
# hours									25	21	17	11
# of Site Resources	1	1	1	2	2	1	1	2	2	3	2	2

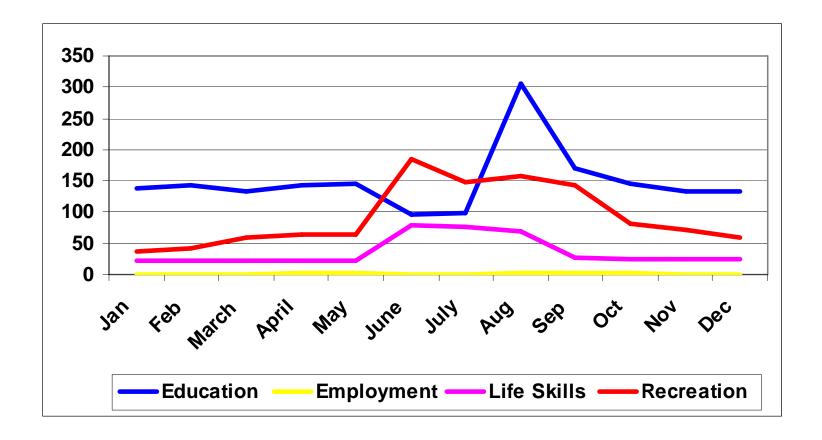
Table 5. 2008 Lake Worth: Number of Youths Served, Hours of Programming, and Number of Programs												
	Jan	Feb	March	April	May	June	July	Aug	Sep	Oct	Nov	Dec
Special Events	108	539	12	75	450	137	494	35	250	642	1291	107
Community Outreach	300	300	507	3	1			58	210	880	1294	72
Collaborations/Partnerships	1	1	4							2		

(see Appendix A for a listing of special events, community outreach activities, and collaborations/ partnerships)

If a cell is empty, the program or service was not offered during that month.

<sup>\*</sup>Md = Missing data; the program or service was offered during that month; however, the data was not reported.

Figure 2. Lake Worth Youth Empowerment Center: Number of Youths Served in 2008 (Year 2)



#### Riviera Beach

Prevention: Goals and Objectives

Goal 1: To identify a youth outreach worker to facilitate the implementation of the YEC goals and objectives, particularly to conduct outreach to local youths.

Year 1: Goal not met

Year 2: Goal met

In the first year of implementation (2007), the YEC hired an outreach worker; however, the outreach worker was with the program for only a few months. The YEC reclassified the outreach worker position as a senior youth worker and filled this position during Year 2.

Goal 2: To establish a youth council through the identification of seven to nine youths residing in Riviera Beach who have no less than a 2.5 GPA and no criminal history.

Year 1: Goal met √

<u>Year 2:</u> Goal <u>met</u> √

Goal 3: To collaborate with the Riviera Beach Police Department in order to develop a forum with identified gang members, church pastors, community leaders, and YEC staff/council to discuss conflict resolution, problem solving, and to provide assistance utilizing community resources through the YEC.

Year 1: Goal not met

Year 2: Ongoing

This goal is on-going; the community police officer's service at the YEC is working towards this goal.

• Objective 1: Schedule a meeting(s) with Riviera Beach Police Department's gang unit to discuss the identification of gangs, gang members, and gang crime statistics.

*Year 1: Objective met* √

<u>Year 2:</u> Objective <u>met</u> √

However, no formal ongoing plan for gang member identification or gang

member intervention has been presented or implemented.

#### Goal 4: To create a YEC brochure and website.

<u>Year 1:</u> Goal partially met  $\sqrt{\phantom{a}}$ 

Year 2: Goal met √

The YEC developed a brochure which has been printed. The YEC youth council members created a MySpace Riviera Beach YEC site; no additional website has been created to date.

• Objective 1: Develop marketing tools such as television (TV) advertisements for airing on specific TV stations and conduct an interview with the Palm Beach Post.

*Year 1: Objective met*  $\sqrt{\phantom{a}}$ 

Year 2: Objective partially met

Riviera Beach's YEC initiated numerous community outreach activities including meetings, a newsletter, and posters.

• Objective 2: Host a YEC grand opening at the Lindsey Davis Center.

<u>Year 1:</u> Objective  $\underline{met}$  √ (April 28, 2007)

<u>Year 2:</u> N/A

A permanent facility for Riviera Beach's YEC remains in development. Not having a permanent location has been a hindrance for the YEC, particularly with planning and preparing for programming needs, and sustaining youth involvement.

Goal 5: To identify a youth referral source; possible referrals may be from identified gang members, local schools, neighborhood associations, local churches, and community agencies.

<u>Year 1:</u> Goal <u>met</u>  $\sqrt{\phantom{a}}$ 

<u>Year 2:</u> Goal <u>met</u>  $\sqrt{ }$ 

The YEC developed partnerships with the school district and feeder schools in the community.

## Goal 6: To identify computer software to track youth admission and attendance in YEC programs.

Year 1: Goal not met Year 2: Goal not met

• Objective 1: Identify a measurement system to track data reflecting youths' improvement, school attendance and progress, and criminal activities.

<u>Year 1:</u> Objective <u>not</u> met

Year 2: Objective not met

# Goal 7: To enact a city-wide mentoring program to include Riviera Beach city employees, intergenerational mentoring through community residents, peer mentoring, local pastors, government/community leaders, and fraternities/sororities.

Year 1: Goal not met

Year 2: Goal not met

In Year 2, the YEC staff developed plans and partnerships to facilitate the attainment of a city-wide mentoring network in Year 2. During Year 2, this goal continued to be "in progress." The YEC is working with the Mentoring Center to establish a program. Riviera Beach's YEC is collaborating with Unity in the Community Mentoring program for youths. The YEC's senior youth worker assists with this program by serving as a mentor for males and by transporting youths to events.

# Goal 8: To collaborate with prospective program providers reflecting multiple disciplines as outlined in specific programming above

Year 1: Goal met  $\sqrt{}$  Year 2: Goal met  $\sqrt{}$ 

• Objective 1: Identify certified teachers and tutorial programs for the provision of services Monday through Friday

<u>Year 1:</u> Objective  $\underline{met} \lor (but was temporary)$ 

<u>Year 2:</u> Objective <u>met and is ongoing</u>  $\sqrt{\phantom{a}}$ 

During Year 2, the YEC experienced a change in the provision of tutoring services. Tutoring services were being provided by a volunteer; however, towards the end of Year 2, a certified teacher was providing tutoring for the youths at the YEC.

### • Objective 2: Collaborate with the Riviera Beach Beacon Center and local elementary and middle schools

Year 1: Objective  $\underline{met}$  √ Year 2: Objective  $\underline{met}$  √

# Goal 9: To identify funding sources to support the purchase of school supplies (uniforms, materials, haircuts, physicals, and shots) and extracurricular activities fees for YEC youths.

<u>Year 1:</u> Goal partially met  $\sqrt{\phantom{a}}$ 

#### Year 2: Goal met and ongoing $\sqrt{\phantom{a}}$

YEC youths planned and completed a fund raiser to generate funds to purchase supplies. Youths participated in rap artist Rick Ross' "A Day in the Park" event and received school supplies and back packs. Youths and parents attended the Riviera Beach Civil Drug Court's and the Department of Parks and Recreation's event for haircuts and physicals. These fund raising activities will continue into Year 3.

#### Prevention: Services Provided

#### Education

Build a Computer
FCAT tutorial
Homework assistance
Public speaking forums
The Mentoring Center/FCAT tutoring

#### **Employment**

Collaboration with the Mayor's office
Dhails community enhancement
Job shadowing
Tech Bridge
Teen Temps
Workforce Alliance
Workplace Success

#### Life Skills

Cooking class

Critical thinking

Cycles of Violence

Etiquette and development for girls

G.R.E.A.T

Garden of Angels

Girl Chat sessions

Goal setting/social awareness class

King within the King

Learn to create public service announcements

Man Up sessions

Mentoring

Planned Parenthood

From Prince to Kings/etiquette for boys

Substance abuse prevention

Teen Time

#### Recreation

Aerobic fitness

Basketball

Boxing

Creative arts

Dance

Entertainment club

Film production

Fishing

Flag football

Learn to Read Music/Drumline Creation

Modeling

Photography

Step dance

Urban fashion/airbrushing

Weightlifting

	Jan	Feb	March	April	May	June	July	Aug	Sep	Oct	Nov	Dec
Education	0	17	13	13	28	16	34	0	23	9	20	24
The Mentoring Center /			-	_		10	37		23	<u> </u>	20	
Tutoring		10	13	13	12							
# of hours		10.5	14	14	12							
Public Speaking Forum		7							8			
# of hours		12							Md*			
Build a Computer					16	16	17				9	9
# hours					6	8	6				4	4
FCAT tutoring							17					
# hours							6					
Homework Asst.									15	9	11	15
# hours									8	24	14	18
# of Education programs	0	2	1	1	2	1	2	0	2	1	2	2
Employment	0	0	0	4	0	24	28	15	1	0	10	11
Job Shadowing						9	13					
# hours						3	7					
Dhails Community						15	15	15				
Enhancement						15	15	15				
# hours						6	7	12				
Workplace Success											10	11
# hours											4	2
Job placements				4					1			
# of Employment programs	0	0	0	0	0	2	2	1	0	0	1	1
Life Skills	0	7	7	0	0	55	54	0	20	62	33	20
Prevention of Substance Abuse		7	7									
# of hours		4.5	4.5									
Teen Time						16	16					
# hours						4	4					
Cooking Class						15	15					
# hours		İ		1		3	3					

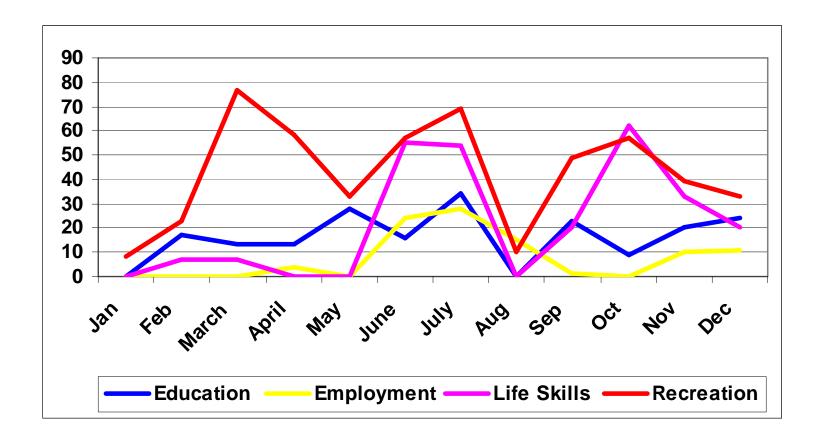
	Jan	Feb	March	April	May	June	July	Aug	Sep	Oct	Nov	Dec
Etiquette & Development for Girls						12	11		•			
# hours						4	6					
From Prince to Kings Etiquette for Boys						12	12					
# hours						4	6					
Critical Thinking									16	20		
# hours									3	4		
Mentoring									4			
# hours									3			
Man Up Sessions										10	7	8
# hours										5	3	2
Girl Chat Sessions										12	12	12
# hours										5	3	2
Goal Setting/Social Awareness Club										20	14	
# hours										4	4	
of Life Skills programs	0	1	1	0	0	4	4	0	2	4	3	2
Recreation *	8	23	77	58	33	57	69	10	49	57	39	33
f of Recreation programs	1	2	5	3	2	4	5	1	4	4	4	3
Site Resources (# served)	1	3	2	3	1	2	4	1	15	25	17	0
OJJ (# youths)	1	2	1	1	1		4					
Eckerd Reentry (# youths)		1	1	1								
Neighborhood Accountability Bd # youths commty svc hrs)				1		2						
Computer lab									15	13		
Referrals								1		2	2	
Turning Point Family Night										10	15	
f of Site Resources	1	2	2	3	1	1	1	1	1	3	2	0
Special Events *	6	0	0	87	30	245	186	43	0	69	91	47
Community Outreach *		3	2	2		1	3	4	4	3	2	
Collaborations/ Partnerships *		2	5	3			1	1	1	1	3	

Table 6. Riviera Beach: Number of Youths Served, Hours of Programming, and Number of Programs												
	Jan	Feb	March	April	May	June	July	Aug	Sep	Oct	Nov	Dec
(see Appendix A for a listing of special events, community outreach activities, and collaborations/ partnerships)												

<sup>\*</sup>Md = Missing data; the service or program was offered during that month; however, the data was not reported.

If a cell is empty, the program or service was not offered that month.

Figure 3. Riviera Beach Youth Empowerment Center: Number of Youths Served in 2008 (Year 2)



#### West Palm Beach

#### Prevention: Goals and Objectives

#### Goal 1: To convert the existing Northwood Adult Center to the Northwood YEC.

Year 1: Goal met  $\sqrt{}$ Year 2: Goal met  $\sqrt{}$ 

• Objective 1: Furnish and equip West Palm Beach's YEC with amenities that will be attractive to youths.

Year 1: Objective met  $\sqrt{\phantom{a}}$  Year 2: N/A (met in Year 1)

A survey administered to youths generated ideas for desirable amenities: televisions, video games, ping pong table and paddles, air hockey, sofas, large chairs, dining room table and chairs, stereo equipment, and recording equipment including mixers.

• Objective 2: Add youth-related components to the city-owned Northwood Gymnasium.

<u>Year 1:</u> Objective  $\underline{met}$  √ <u>Year 2:</u> N/A (met in Year 1)

Goal 2: To prepare youths for success in the workplace.

<u>Year 1:</u> Goal <u>not</u> met <u>Year 2:</u> Goal <u>partially met</u>  $\sqrt{ }$ 

• Objective 1: Provide programming that offers assistance with resume writing, interviewing techniques, dressing for success, and workplace etiquette.

Year 1: Objective not met

<u>Year 2</u>: Objective partially met and ongoing  $\sqrt{\phantom{a}}$ 

Six youths were placed in employment positions during Year 2.

#### Goal 3: To prevent youth crime, violence, and gang involvement.

Year 1: Goal met

Year 2: Goal met

There were 20 graduates from the G.R.E.A.T. program during Year 1 and 25 graduates during Year 2.

• Objective 1: Develop a positive relationship between law enforcement, youths, and families through the G.R.E.A.T. program.

*Year 1: Objective met*  $\sqrt{\phantom{a}}$ 

*Year 2: Objective met*  $\sqrt{\phantom{a}}$ 

#### Goal 4: To help youths recognize the benefits of living tobacco-, alcohol-, and drug-free.

Year 1: Goal met (Teen Time program)

Year 2: Goal met and ongoing

In Year 2, the YEC offered Teen Time, a 49-hour life skills program.

### Goal 5: To offer opportunities for incorporating real-world learning with skills for career development.

*Year 1: Goal met* √

*Year 2: Goal met*  $\sqrt{\phantom{a}}$ 

• Objective 1: Use of an audio/video production lab to encourage literacy development as well as computer skills enhancement.

<u>Year 1:</u> Objective <u>met</u> √

<u>Year 2:</u> Objective <u>met</u> √

This objective is based on the belief that learning the skills of audio and video production will enable youths to create programs, to express themselves, and to share their experiences with others. Activities should include working with local media outlets to assist in the production and showcasing the work of the youths as well as the YEC in general.

• Objective 2: Facilitate the collaboration of professionals in the field with groups of youths working to produce programs that will be shared with the community via local television networks and West Palm Beach TV (WPBTV Channel 18).

Year 1: Objective met  $\sqrt{\phantom{a}}$  Year 2: Objective met  $\sqrt{\phantom{a}}$ 

The YEC established a service delivery target to serve 24 youths per week in this initiative.

Goal 6: To provide continuous outreach to local youths to maintain community relationships; outreach will focus on youths aged 12 to 14 years in an effort to *prevent* gang involvement.

Year 1: Goal met √

<u>Year 2</u>: Goal <u>met and ongoing</u> √

The average age of youths involved in the YEC is 14.5 years and the average age of the youth council members is 15.1 years.

• Objective 1: Engage in continuous collaboration with middle schools, law enforcement, and community leadership.

Year 1: Objective  $\underline{met}$  √
Year 2: Objective  $\underline{met}$  √

• Objective 2: Initiate outreach efforts that include face-to-face interaction between site staff, youth council, and community monthly.

*Year 1: Objective met* √

<u>Year 2:</u> Objective <u>met and ongoing</u>  $\sqrt{\phantom{a}}$ 

The YEC convenes special events and community collaboration efforts including monthly barbeques for community residents.

Prevention: Services Provided

Education

FCAT tutoring

Homework tutoring/ homework help

#### Study Jam

Understanding the World of Computers

#### **Employment**

Audio visual on the job training

Tech Bridge

Teen Temps

Workforce Alliance

#### Life Skills

Artistic Flow/arts and crafts

Audio visual

G.R.E.A.T – Gang Resistance Educational Awareness and Training

Sigma Beta Club

YSAV(students against violence)

#### Recreation

Basketball league with the Boys and Girls Club

Flag football

Photography

Baseball league

Cheerleading

#### Site Resources

Alternative to suspension with school district (terminated shortly after it began)

Bus transportation / PalmTran bus passes

Computer lab

Game room

Open gym

Open recreation

Summer lunch

Summer snack

Table 7. 2008 West Palm Beach: Number of Youths Served, Hours of Programming, and Number of Programs												
	Jan	Feb	March	April	May	June	July	Aug	Sep	Oct	Nov	Dec
Education	22	24	0	0	29	8	8	17	61	78	73	62
FCAT tutoring	10	12										
# hours	36	36										
Tutoring/Homework Help					13				5	5	3	1
# hours					124				8	10	10	3
Understanding the World of Computers	12	12			16	8	8	17	17	25	25	25
# hours	8	8			8	6	6	8	8	8	6	6
Study Jam									39	48	45	36
# hours									42	48	24	27
# of Education programs	2	2	0	0	2	1	1	1	3	3	3	3
Employment	4	4	17	17	0	0	0	0	0	0	0	13
Workforce Alliance	4	4	2	2								
# hours	24	8	12	12								
Teen Temps			15	15								
# hours			8	8								
John Di Lemme audio project												13
# hours												54
# of Employment programs	1	1	2	2	0	0	0	0	0	0	0	1
Life Skills	33	34	0	0	31	37	22	22	28	28	43	41
GREAT	11	11			15	15						
# hours	2	8			12	2						
Sigma Beta Club	7	7										
# hours	Md*	2										
Audio Visual/Video Production	15	16			16	22	22	22	19	19	19	17
# hours	68	68			160	96	96	96	96	96	96	27
Artistic Flow/Arts & Crafts									9	9	9	9
# hours									3	6	6	6
YSAV (students against violence)											15	15
# hours											8	8

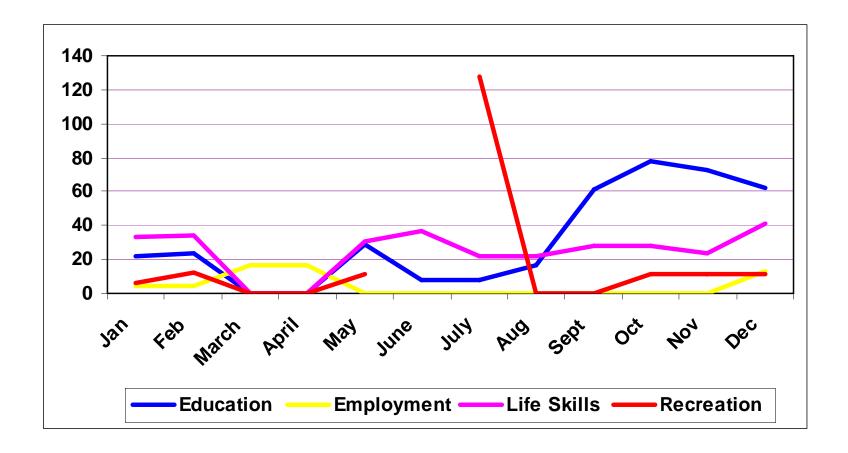
Table 7. 2008 West Palm Beach: Number of Youths Served, Hours of Programming, and Number of Programs												
	Jan	Feb	March	April	May	June	July	Aug	Sep	Oct	Nov	Dec
# of Life Skills programs	3	3	0	0	2	2	1	1	2	2	2	3
Recreation	6	12	0	0	11		128	0	0	11	11	11
# of Recreation programs	1	1	0	0	1	0	1	0	0	1	1	1
Site Resources	1436	2324	212	159	2708	2496	2475	2350	2180	1019	1183	917
Open Gym	1202	1105		60	1066	1003	1003	1007	965	977	1004	876
# hours	42	36		8	24	24	24	24	24	22	18	21
Computer Lab	234	234	212	99	243							
# hours	Md*	244	105	83	225							
Game Room		982			1267							
# hours		244			225							
Open Rec						1078	1041	1103	1167			
# hours						240	240	240	240			
Alternative to Suspension					132				26	20	65	
# hours					128				140	126	132	
Summer Lunch						220	227					
# hours						16	99					
Summer Snack						195	204					
# hours						7	99					
Bus Transportation								240	22	22	35	35
Bus Passes											79	6
# of Site Resources	2	3	1	2	4	4	4	3	4	3	4	3
Special Events	127	57	100	35	54	112	114	50	766	146	287	54
Community Outreach				1	1						10	
Collaborations/Partnerships	1	5		2				1			2	1

(see Appendix A for a listing of special events, community outreach activities, and collaborations/ partnerships)

If a cell is empty, the program or service was not offered that month.

<sup>\*</sup>Md = Missing data; the service or program was offered during that month; however, the data was not reported.

Figure 4. West Palm Beach Youth Empowerment Center: Number of Youths Served in 2008 (Year 2)



#### **Prevention: Summary and Outcome Data for the YECs**

This section presents summary data for the four operational YECs. The data presented includes the number of youths served, demographic information, intensity of services offered (number of sessions), and *available* individual-level outcome data.

- YECs are operational in four of five sites: Boynton Beach, Lake Worth, Riviera Beach, and West Palm Beach
- Boynton Beach's YEC was not operational in 2007
- Belle Glade's YEC was not operational in 2007 or 2008
- YECs serve youths between the ages of 5 to 24 (slight variation among YECs) (the lower end of this range—e.g., 5 years of age—includes a small group of young females who participated in a summer cheerleading program at the Boynton Beach YEC)
- Services offered:
  - o Structured programming: education, employment, and life skills
  - o Unstructured programming: recreation
- YEC services also include special events, community outreach, collaborations and partnerships, site resources, and referrals

Table 8. Unduplicated Count of Youths Served in YEC Structured Programs (Years 1 and 2)

	2007 only	2008 only	2007 & 2008	Total # of Individual Youths Served
Boynton Beach		334		334
Lake Worth	88	58	83	229
Riviera Beach	91	69	36	196
West Palm Beach	38	98	55	191
Total	217	559	174	950

Table 8 presents an unduplicated count of youths served in structured programs during Years 1 and 2. During the first two years of implementation, the four YECs served 950 youths. The categories in this table are mutually exclusive. The "2007 only" column includes youths who participated in that year only and the same for the "2008 only" column. The "2007 and

2008" column includes youths who participated in both years. The last column presents the total number of individual youths who participated in the YECs (by site).

Table 9: Demographics of Youths in YECs During 2008

	Male %	Female %	Missing Data	White %	Black %	Hispanic %	Missing Data	Ave	Missing Data
Boynton								Age	
Beach	46	54	N=70	4	94	2	N=67	14.0	N=192
Lake	46	54	N=8	4	91	5	N=4	12.7	N=28
Worth			- 1				_ , ,		
Riviera	57	43	N=17	1	99	0	N=4	14.8	N=52
Beach	37	73	14 17	1	"	V	11 7	14.0	14 32
West									
Palm	60	40	N=16	1	95	4	N=5	14.5	N=39
Beach									

The amount of missing birth dates for Boynton Beach youths likely impacted the average age. The average age of this group of youths would, perhaps, be slightly higher if there were fewer instances of missing dates of birth.

Table 10: Number of Structured Program Sessions Offered in YECs During 2008

	Education	Employment	Life Skills	Total
<b>Boynton Beach</b>	111	177	1,282	1,570
Lake Worth	15,979	96	1,021	17,096
Riviera Beach	861	293	656	1,810
West Palm Beach	2,477	*	622	3,099
Total	20,771	571	4,021	23,575

<sup>\*</sup>West Palm Beach offered three employment programs during January, February, March, and April; however, monthly reports did not include a count of sessions offered.

The number of sessions is distinguished from the number of hours of programming. The number of hours is reported at the aggregate level (by program) and was reported in Tables 4, 5, 6, and 7 by site. The number of sessions, reported in Table 10, is reported at the individual level (by youth). This is not unduplicated; a youth could participate in multiple sessions of a single program. For example, if a program meets twice a week for ten weeks, a youth would participate in twenty sessions for that single program.

#### Length of Program Involvement in the YECs

Summary data are provided to quantify the average length of participation in the four YECs. The following distinction is made between "active participation" and "months of involvement":

- **Active participation**: The number of months that a youth is actively participating in structured programs. Average number of months that a youth's name appears on a monthly report indicating involvement in a program that month.
- Months of involvement: The average length of involvement with the YEC. This range may include months of inactivity. This average reflects a youth's association with the YEC. The average is computed by taking the range beginning with the first month the name appears on a monthly report through the last month the name appears on a monthly report (a youth may not have been actively involved during months in between first and last month).

The summary data presented below indicate that youths are actively involved in YEC structured programming for three or four months, with the exception of Lake Worth. Lake Worth's average length of active involvement is 7.3 months. Lake Worth provided the most stable and consistent programming; maintains the same education provider (For the Children, Inc.); and serves a constant group of youths recruited in middle school. However, Lake Worth also serves a slightly younger population of youths which may lead to more consistent participation. The provider, For the Children, Inc., also provides transportation from the neighborhood school(s) to the YEC.

#### **Boynton Beach YEC**

- 3.2 months of involvement (average)
- 2.9 months of active participation (average)
- 32% were actively involved only 1 month
- 50% were actively involved for 2 months or less
- Highest level of activity: 8 youths were active for 8 months
- 7.5% of youths were active at least 6 months

#### Lake Worth YEC

- 8.2 months of involvement (average)
- 7.3 months of active participation (average)
- 18% were actively involved only 1 month
- 31% were actively involved for 2 months or less
- Highest level of activity: 12 youths were active for 22 months
- 60 youths were active for 12 to 22 months
- 40% of youths were active at least 6 months

#### Riviera Beach YEC

- 4.7 months of involvement (average)
- 4.0 months of active participation (average)
- 26% were actively involved only 1 month
- 46% were actively involved for 2 months or less
- Highest level of activity: 1 youth was active for 18 months
- 18.5% of youths were active at least 6 months

#### **West Palm Beach YEC**

- 5.6 months of involvement (average)
- 4.3 months of active participation (average)
- 16% were actively involved only 1 month
- 38% were actively involved for 2 months or less
- Highest level of activity: 3 youths were active for 17 months
- 20% of youths were active at least 6 months

#### YEC Program Outcomes

Combined, the four YECs offered approximately 50 named, structured programs in 2008: 15 education programs, 27 employment programs, and 8 life skills programs. Structure programming refers to programs with an identified provider and an identified curriculum of some type. These providers are expected to provide specific goals for youths, provide and administer assessments, establish set programming times/length, and document attendance and participation. *Appendix A* provides a description of the programs (when possible) as well as an indication if the provider of the program offered a pre/post test to assess outcomes. During Year 2, three programs reported consistent pre- and post-test data which is reported in this section. For the majority of the remaining 47 programs, pre- and post-tests were not administered. In a few instances, the post-tests had not been administered by the end of Year 2; therefore that data would be reported in Year 3. There were also instances of post-tests reported without any pre-tests. Pre- and post-test programming outcomes are presented for 3 structured programs:

- 50% (36) of the youths receiving school homework assistance experienced grade improvements (at Lake Worth provided by For the Children).
- 100% of the 27 youths who completed the computer building program increased their pre/post test scores and received computers at the program's graduation (18 youths at West Palm Beach, 9 youths at Riviera Beach).
- 100% of the 17 youths enrolled in the audio visual life skills program improved their pre/post test scores (at West Palm Beach provided by Taylor Productions).

#### YEC Individual Outcomes

As previously mentioned, each YEC established a youth council to promote personal growth, leadership, and empowerment. Individual-level assessments of youth council members include a measure of self-determination skills. Self-determination/empowerment measures were assessed for each youth council member utilizing the ARC Self-Determination Scale (Wehmeyer & Kelchner, 1995). Pre- and post-test measures were administered at three time points: 1) the start of youths' involvement on the council for a baseline score, 2) the end of Year 1, and 3) the end of Year 2. The pretest was administered during the initial month of participation on the council; post-tests were administered every six to twelve months later. Thus, youths involved in

the councils during the initial two years of the program were assessed at three points in time; youths who joined councils after the initial assessment were administered were assessed at two time points.

The self-determination scale assesses the four sub-domains of self-determination: level of autonomy, self-realization, psychological empowerment, and self-regulation which includes problem solving and goal setting skill of youth council participants. The scale was designed to measure self-determination skills through an evaluation of beliefs about oneself and one's skills in problem solving and goal setting. The scale was also designed as a tool to work collaboratively with educators and others to identify individual areas of strength and limitations related to self-determination goals and objectives; and to self-assess progress in self-determination over time. Self-determination skills have been established as a critical link to positive education and post-school outcomes for youths of varying abilities and risk factors (Test, et al, 2004; Vallerand, et al., 1997).

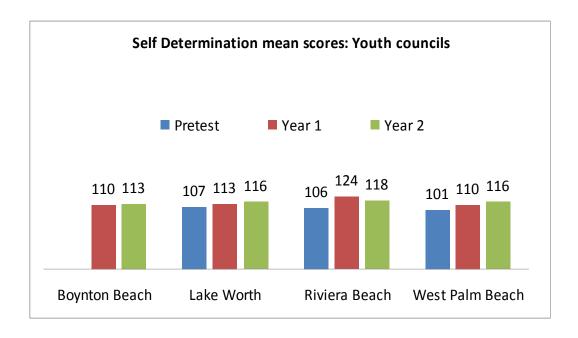
In Year 2 of the YVPP, the four YEC sites had formed youth councils. Thus, Year 2 results include pre- and post-test scores for all four YEC councils and the three sites that were operational during Year 1 (Lake Worth, Riviera Beach, and West Palm Beach) were assessed at three points in time across the two years. Overall, each of the youth councils made statistically significant gains in their self-determination skills during this period (p < .05). Table 11 presents demographic information for each youth council. Figure 5 presents the results of the mean (average) youth council scores on the ARC Self-Determination Scale across the two years. All sites demonstrated statistically significant gains in levels of self-determination from the pretest. Figure 6 presents the self-determination score trajectories *for the youth council members who were active council participants in Years 1 and 2*.

Table 11. Youth Council Demographics by Site

Site	Male	Female	Mean Age	Average Size of Council
Boynton Beach	33%	67%	14.9 yrs	17
Lake Worth	43%	57%	15.0 yrs	9*
Riviera Beach	48%	52%	16.2 yrs	8
West Palm Beach	59%	41%	15.1 yrs	14

<sup>\*</sup>Lake Worth's youth council governing members averaged nine; the entire council size ranged between 20 and 30 youths on average.

Figure 5. Youth Councils' Mean Scores



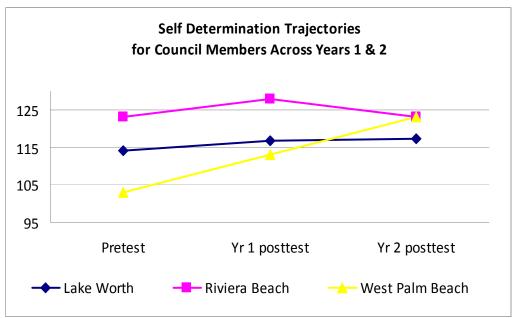


Figure 6. Self-Determination Score Trajectories of Council Members Participating Across Two Years of Council Membership

Time 1 - Pre-test =  $\leq$  5 mos. of YEC involvement

Time 2 - Post-test = 6-17 mos. of YEC involvement

Time 3 - Post-test = 18-24 mos. of YEC involvement

#### Prevention: Summary

- In 2008, the YECs were fully operational in four of the five sites: Boynton Beach, Lake Worth, Riviera Beach, and West Palm Beach.
- Together, the four centers provided 23,575 sessions of structured education, employment, and life skills programming for 733 youths in 2008.
- Combined, the four YECs offered approximately 50 named, structured programs in 2008:
  - o 15 education programs
  - o 27 employment programs
  - o 8 life skills programs
- Pre/post programming outcomes were available for three programs:
  - o 50% (36) of the youths receiving school homework assistance experienced grade improvements (at Lake Worth provided by For the Children).
  - o 100% of the 27 youths who completed the computer building program increased

- their pre/post test scores and received computers at the program's graduation (18 youths at West Palm Beach, 9 youths at Riviera Beach).
- o 100% of the 17 youths enrolled in the audio visual life skills program improved their pre/post test scores (West Palm Beach provided by Taylor Productions).
- Youths who served as members of the YEC youth councils experienced significant gains in their pre/post self-determination measures (autonomy, self-regulation, psychological empowerment, problem solving, and goal setting).
- Each YEC has an active youth council. In 2008, the average number of active youth council members was:
  - o 14 youths at West Palm Beach with an average participation length of 5.7 months for a 7-month period
  - 8 youths at Riviera Beach with an average participation length of 7 months for a
     12-month period
  - 9 youths at Lake Worth with an average participation length of 4.1 months for a
     5-month period
  - 17 youths at Boynton Beach with an average participation length of 6 months for an 8-month period

#### **CHAPTER V**

#### **Findings: Law Enforcement and Courts**

During Year 1, the courts experienced difficulties with available resources and were unable to implement activities to address the goals and objectives related to juvenile services within the courts. Specifically, goals related to implementing the Aggression Replacement Therapy program, expanding the Youth Court, and initiating training with the community court for parent involvement were not achieved. This situation continued in Year 2. In addition, during the initial year of implementation, it became apparent that the OSA, the OSP, and the COMBAT Unit were heavily involved in the planning and execution of activities with the law enforcement entities (the PBSO, local police departments, the LEWG, and the VCTF). These two components were intricately woven together; therefore, the Year 2 evaluation report reflects the efforts of these two components combined by presenting the implementation status for these two components (goals and objectives; activities and services provided) together in this chapter.

Initially, a strategic plan was developed through the establishment of the LEWG. Members of the LEWG include representatives of: the PBSO, the PBSO VCTF, the OSA, the OSP, the OSA's Office COMBAT Unit, the ATF, the Boynton Beach Police Department\*, the Riviera Beach Police Department\*, and the West Palm Beach Police Department\*.

<sup>\*</sup>Indicates program site agencies. Belle Glade and Lake Worth agencies were not represented in the LEWG or did not submit monthly activity reporting.

#### Law Enforcement and Courts: Goals and Objectives

### Goal 1: To increase the level of education regarding the collection of evidence for all law enforcement agencies.

```
<u>Year 1:</u> Goal \underline{met} \sqrt{} <u>Year 2:</u> Goal \underline{met} \sqrt{}
```

Training is required to focus on evidence that can be retrieved through modern technology, e.g., D.N.A., weapons' ballistics. These evidence collection protocols will be applied to all recovered guns, stolen vehicles, and other equipment that facilitates violence in crimes committed by youths. This will enhance investigators' ability to solve other crimes.

• Objective 1: To assume consistencies across jurisdictional lines thus eliminating confusion and strengthening prosecutorial abilities to take cases to trial.

```
<u>Year 1:</u> Objective <u>met</u> \sqrt{}

<u>Year 2:</u> Objective <u>met</u> \sqrt{}
```

More than 100 trainings were provided collaboratively by the OSA, the OSP, and the LEWG to local law enforcement agencies, prosecutors, and other stakeholders.

• Objective 2: To use technology to identify juveniles at the onset of criminal activity before illicit behavior escalates to violent crime; generate a report demonstrating the ability to identify and intervene (early in criminal careers).

<u>Year 1</u>: Objective <u>not</u> met (to be evaluated in Year 2 as technology is developed/utilized) Year 2: Objective met  $\sqrt{\phantom{a}}$ 

This objective was met through cooperation with the Juvenile Assessment Center. Cases were flagged for juvenile division diversion; tracking and reporting in Year 3 will include an examination of outcomes for youths in various diversion programs.

• Objective 3: To statistically reduce the rate of youth violent crimes throughout Palm Beach County.

<u>Year 1:</u> Objective <u>not</u> met (to be evaluated in Year 2 as technology is developed/utilized)

## <u>Year 2:</u> Objective met $\sqrt{\phantom{a}}$

Crime reports generated by local police departments or the PBSO for the immediate geographic area surrounding each YEC (one-quarter mile radius) may indicate some reductions. There were some inconsistencies with this data due to changes in oversight of local law enforcement agencies (PBSO assumed responsibility) and YEC location changes at one site (Riviera Beach). It is unlikely that there will be an overall reduction before year 3.

## Goal 2: To track "all" firearms cases to slow or reduce the increasing number of violent crimes; activities to achieve this goal mirror similar programs already in place

Year 1: Goal not met

Year 2: Goal met √

Activities to achieve this goal mirror similar initiatives currently in place. This goal was met by utilizing the STAC system (case tracking system) currently in place within the Office of the State Attorney and by distributing county contacts to all law enforcement agencies. The chief of the COMBAT Unit reviews all firearms cases in which the offender was 18 to 29 years old; the chief of the juvenile division reviews all juvenile firearms cases; and a state attorney reviews all auto theft cases.

### • Objective 1: Track juvenile cases in which a firearm is used.

<u>Year 1:</u> Objective <u>met</u> √

<u>Year 2:</u> Objective <u>met</u>√

Once criminal cases are referred to the appropriate court, juvenile or adult, tracking begins. Tracking all juvenile firearm cases allows the partnering members of the Youth Violence Prevention Committee to refer juvenile cases for appropriate and needed assistance programs. The long-term goal is to counter and reverse the pattern of criminal or violent behavior.

## • Objective 2: To provide local law enforcement a contact person in the OSA to deal with firearm charges.

<u>Year 1:</u> Objective <u>partially</u> met  $\sqrt{\phantom{a}}$ 

## <u>Year 2:</u> Objective met $\sqrt{\phantom{a}}$

This objective facilitates officers' and investigators' understanding of the importance of comprehensive information reporting through proper channels. The ATF resident agent in charge and the co-chair of the VCTF partnered with local law enforcement agencies.

### • Objective 3: To successfully prosecute targeted individuals (firearms cases).

<u>Year 1:</u> Objective <u>partially</u> met  $\sqrt{\phantom{a}}$ 

Year 2: Objective ongoing; partially met

A proactive enforcement approach is the main strategy; surveillance and information utilization is also used to achieve these goals. The chief of the COMBAT Division (in the OSA) reviews all firearms cases of 18 to 29 year olds. The chief also reviews LEWG activities. Year 3 data will include comparisons of the number of successful firearm prosecutions pre- and post-YVPP implementation.

## Goal 3: To develop a plan to facilitate and support partnerships between gun dealers/suppliers and law enforcement agencies to better secure their firearms.

<u>Year 1:</u> Goal partially met  $\sqrt{\phantom{a}}$ 

*Year 2:* Goal met  $\sqrt{\phantom{a}}$ 

A plan was developed. Law enforcement targeted ten gun shows each year with participation from the ATF, the VCTF, and local law enforcement agencies. This goal is critical because a substantial number of violent crimes that involve firearms include weapons that have been stolen.

# • Objective 1: To collaborate with gun dealers on activities that may prevent the theft of guns.

Year 1: Objective <u>not</u> met (on target to be met during the gun show in March 2008)

<u>Year 2:</u> Objective <u>met</u> √

Collaborative activities include those which have a minimal fiscal impact (low cost/impact) for gun dealers. Examples of activities are providing concrete barriers to stop "smash and grabs;" and pawn and gun shop re-education.

• Objective 2: To facilitate the identification of subjects who may be gang affiliated or persons involved in criminal activities that involve purchasing weapons.

<u>Year 1:</u> Objective <u>partially</u> met  $\sqrt{\phantom{a}}$ 

*Year 2: Objective met*  $\sqrt{\phantom{a}}$ 

Activities include collaborations at gun shows and tracking over-the-counter gun sales. Ten gun shows were targeted in 2008. The ATF, the VCTF, local law enforcement agencies, and the OSP collaborated to achieve this objective. Gun show activities resulted in two federal indictments.

• Objective 3: To reduce the number of youths and violent persons gaining access to firearms.

<u>Year 1:</u> Objective <u>not</u> met (to be accomplished through Objectives 1 and 2)

<u>Year 2:</u> Objective <u>not</u> met; (this will be evaluated during Year 3)

Goal 4: To reduce the number of gun crime incidents in Palm Beach County through stronger prosecutions and diligent investigations; To raise community awareness (including among potential offenders) regarding targeted efforts to increase the likelihood of arrest, prosecution, and punishment of gun-related crimes.

Year 1: Goal not met

Year 2: Goal not met; Reduction to be measured in Year 3

• Objective 1: To establish a clear and concise protocol for handling gun crime evidence that includes input from each stakeholder group.

<u>Year 1:</u> Objective <u>met</u> √

<u>Year 2:</u> Objective met  $\sqrt{\phantom{a}}$ 

Gun crime collection training protocols were developed and training sessions occurred in Year 2. Collaboration included the LEWG, local law enforcement agencies, the OSA, and the OSP.

• Objective 2: To train officers who are likely to be first responders to gun crimes on techniques and strategies to build strong cases.

<u>Year 1:</u> Objective <u>met</u>  $\sqrt{\phantom{a}}$ 

<u>Year 2:</u> Objective <u>met</u> √

Gun crime evidence collection training protocols were developed and training sessions were administered during Year 2.

• Objective 3: To develop strategies within the OSP that fosters ownership and creates an investment in the in the prosecution of gun crime cases; Facilitate availability of resources and services to support this effort.

Year 1: Objective initiated

*Year 2:* Objective  $\underline{met}$  √

This goal was achieved as a result of the gang legislation targeting firearm crimes which was supported by the Attorney General's Office.

• Objective 4: Publicize efforts within offenders' communities to educate resident youths to the consequences of violent crime.

Year 1: Objective not met

<u>Year 2:</u> Objective <u>met</u>√

This objective was achieved using posters that publicize the successful prosecution and sentencing of offenders. Posters are displayed in public spaces such as bus stop benches.

• Objective 5: Increase the number of law enforcement agencies who participate in the BrassTrax firearms shell casing entry training programs.

<u>Year 1:</u> Objective <u>met</u> √

*Year 2: Objective met* √

Boynton Beach law enforcement used the bullet catcher to fire bullets from 11 firearms and entered ballistics on bullets from 49 firearms into BrassTrax. Riviera Beach law enforcement used the bullet catcher for 143 firearms. West Palm Beach law enforcement used the bullet catcher to secure bullets from 272 firearms, entered ballistics

from 227 firearms' bullets into BrassTrax, and successfully matched 21 firearms to crimes. The Palm Beach County Sheriff's Office increased utilization of BrassTrax and the National Integrative Ballistics Identification Network (NIBIN) and secured 81 matches from confiscated weapons (an increase from 2006 (n=6) and 2007 (n=8)).

## Goal 5: To collaborate with and share information among agencies at the federal, state, and local levels.

Year 1: Goal met √

*Year 2: Goal met*  $\sqrt{\phantom{a}}$ 

# Goal 6: To utilize such technology as the "license plate recognition" systems in areas where stolen vehicles are most likely to be located.

<u>Year 1:</u> Goal  $\underline{met}$  √

<u>Year 2:</u> Goal <u>met</u> √

This goal is important because many youths begin their criminal careers with auto theft.

## • Objective 1: To increase the number of recovered stolen vehicles.

Year 1: Objective not tracked

<u>Year 2:</u> Objective <u>partially met</u>√

Activities included revising and redistributing auto forms to agencies and towing companies and monthly activity tracking.

## Objective 2: To increase the number of auto theft suspects identified and, as result, slow the movement of youth violence.

<u>Year 1:</u> Objective <u>not</u> met

Year 2: Objective not met

This objective will be evaluated in Year 3. Offenders who are charged with auto theft and diverted from the system will be tracked through diversion programs.

## New Objective 3: To identify youthful offenders charged with auto theft and successfully diverted from the criminal justice system.

This is a new objective developed in Year 2 to be implemented in Year 3.

## • Objective 4: To increase the number of arrests associated with the auto thefts and related crimes.

Year 1: Objective not met

<u>Year 2:</u> Objective partially met  $\sqrt{\phantom{a}}$ 

This objective was partially met in Year 2 through the use of bait cars. A baseline (data) was established in Year 2 and the objective will be measured in Year 3.

## Goal 7: (Previously Goal 2 under Courts): To divert youths from the juvenile justice system.

Year 1: Goal met √

<u>Year 2</u>: Goal <u>met</u> √

The Youth Services Bureau provides group and individual counseling for youths referred by target cities and the courts. Alternative sanction efforts were in place.

Activities to achieve this goal overlap with activities to achieve the objectives under Goal 6.

### Courts Goals and Objectives Unmet

The OSA and the OSP utilized additional resources to implement activities under the YVPP. Targeted activities included the development of new protocols for entering and tracking gang- and violence-related case data using the existing STAC system (case tracking system in the OSA). The identification of specific gang affiliation is a joint effort by law enforcement and the courts and includes manual identification by law enforcement and electronic tracking.

However, as previously stated in this report, limited resources prevented the implementation of some of the courts goals and objectives. The unmet goals and objectives are presented in the following section. These activities will be removed from the evaluation for Year 3.

### Goal 1: To extend Youth Court within each targeted program site area.

• Objective 1: To provide Aggression Replacement Therapy, a specialized treatment program to stem violent behavior of young juvenile offenders.

Activity has not been initiated.

### Goal 2 was moved to the previous section (not being eliminated).

### Goal 3: To reduce juvenile recidivism.

This goal was not met in Year 1 and the status is unknown in Year 2. Data is currently not available to assess this goal. Arrest data on YEC youths may be utilized to partially assess this goal but that is limited to a very small number of youths (as a percentage of the county). It is possible to include data on the number of juveniles in diversion programs (not known if this data will assess recidivism or merely diversion).

• Objective 1: To initiate judicial training on parent involvement within the judicial process; to provide a link between the courts and home, and to provide a support network for the juvenile justice involved youths.

The Community Court is operated by the police department and, rather than be expanded, it may be discontinued. Parent involvement training could not be initiated. No progress has been recorded/made.

#### Law Enforcement and Courts: Services Provided

This section presents the level of services provided by the major law enforcement and courts stakeholder groups:

- LEWG
  - o PBSO
  - o Boynton Beach, Riviera Beach, and West Palm Beach Police Departments
  - o ATF
  - o OSA
  - o OSP
- VCTF
- OSA
- OSP
- The COMBAT Unit (in the OSA)

### The Law Enforcement Work Group

Key LEWG members—the Boynton Beach, Riviera Beach, and West Palm Beach Police Departments; the PBSO; the SAO; and the OSP—reported collaborative crime reduction activities each month. These agencies developed and administered training protocols for the use of special equipment, engaged in targeted saturation efforts, and other crime prevention activities. Agencies increased their utilization of these crime investigative tools/resources from Year 1. LEWG activities in Year 2 included:

### • Equipment utilized monthly:

- o Bait vehicle deployments
- o License plate tag readers
- o Bullet catcher (426 firearms fired, reported by three police departments)
- BrassTrax (321 firearms entered in sites; 561 firearms entered countywide reported by PBSO; PBSO matched 81 firearms)

Bullet catchers and BrassTrax are ballistic testing equipment that expedite the identification of gun shells and projectiles. Due to the increase in firearms-related

evidence submitted to the crime lab, the average turn around time for results on these NIBIN entry cases is approximately 10 months. The BrassTrax equipment allows local law enforcement to test fire evidence firearms and enter the images of the test-fired cartridge cases directly into the NIBIN database. This can significantly reduce the turn around time for analysis and results by days—in some instances it only takes hours.

## • Training: protocols developed and administered (through multi-agency efforts for all training initiatives)

- o More than 100 trainings conducted on such topics as:
  - Gang Racketeer Influenced and Corrupt Organizations Act (RICO) investigations
  - Gang prosecution techniques
  - Firearm qualifications
  - Rifle training
  - DUI investigations
  - Use of force
  - Narcotics identification
  - Gang resistance
  - Gun collection
  - Gun evidence protocols
  - Street crimes
  - Crime Prevention through Environmental Design (CPTED) training
  - Police law program
  - Stop and Frisk training
  - First Gang Crisis seminar
  - Shot Spotter training

#### • Initiatives/Patrols

- o Bait vehicle deployment (at least 36)
- o Gang injunctions (at least 5 served)
- o Saturation patrols (DUI)

- Juvenile sweeps
- Operation Gang Busters
- o Multi-agency gang RICO squad
- o Armed robbery suppressions
- o Burglary suppressions (at least 6 involving 3 to 8 officers)
- o Robbery suppressions (at least 5 involving 4 to 8 officers)
- o Auto theft notices (at least 630)
- o Bicycle and trolley patrols (at least 10 involving 3 to 8 officers)
- o Warrant pick-ups with PBSO, Lantana Police Department, and/or ATF (at least 8)
- Warrants issued (at least 8 issued for drugs)
- Special details/operations (at least 45 including saturation patrols, undercover stings, narcotics sweeps, truancy sweeps, prostitution operations, panhandling operations, drug seizures)
- o Sex Offender Accountability Program (SOAP)

### • Community Outreach

- o 266 community meetings and patrols
- o Citizens Police Academy
- o Gang Task Force public meeting
- Police Explorers
- o YEC community program involvement
- o Community outreach and meetings
- Contact with at-risk youths in the community

#### Boynton Beach Law Enforcement Activities (part of the LEWG)

Boynton Beach law enforcement has one full-time detective assigned to the VCTF and one full-time detective assigned to the multi-agency gang task force. Officers from Boynton Beach were involved in several patrols and initiatives including burglary suppression, bicycle patrols, robbery suppression, undercover stings, search warrants, inmate release checks, DUI saturation, prostitution operation, panhandling operation, trolley patrols, multi-agency narcotic sweeps, truancy sweeps, traffic calibration, traffic enforcement, sneak and peak warrants, Election Day operations, holiday deployment, and armored car surveillance.

Throughout Year 2, officers were provided a variety of training including department-wide firearm qualifications, Arrive Alive on Interstate 95, training with a Marine unit, field training office/school, law enforcement workgroup meetings, telestaff implementation training, police bicycle school training, rifle training, DUI investigation training, use of force training, narcotics identification training, gang resistance training, street crimes class, and JAM training.

Boynton Beach law enforcement was also involved in community outreach events such as the bicycle rodeo, Little League dedication, juvenile warrant pick-ups in conjunction with the Palm Beach Sherriff's Office, the Juvenile First Offender Program, a networking event for neighborhood leaders, the Citizens Police Academy, crime prevention meetings, ID Theft seminars in city hall, Cub Scouts tours of the police department, C.O.P meetings, Safety Expos, Career Day events, Explorer events, YMCA fair events, the Home Depot Expo Safety event, the Bible Church of God Health Fair, Shop with a Cop program, helping with the crime prevention website, public service announcements, installing crime watch signs, distributing residential and general security tips pamphlets, free distribution of 500 bags in a book bag give-away, providing outreach to the homeless, and securing vacant residences. Equipment utilized by Boynton Beach law enforcement included the bullet catcher and BrassTrax ballistic testing equipment, and the license plate identification/screening equipment.

#### Riviera Beach Law Enforcement Activities (part of the LEWG)

Riviera Beach has a full-time officer assigned to the YEC. The officer's involvement includes community outreach, attendance at neighborhood watch groups, participation at YEC program meetings, attendance at citizen police academy sessions and graduations, initiating contact with at-risk youths, visiting area schools to discuss the Youth Police Explorer Program, and attendance at special events. Equipment used by Riviera Beach police included bullet catcher ballistic testing equipment. Trainings included gun crime collection and evidence collection.

### West Palm Beach Law Enforcement Activities (part of the LEWG)

West Palm Beach law enforcement has one full-time detective assigned to the VCTF, one full-time detective assigned to the Federal Bureau of Investigations Task Force, and one detective assigned to the federal Marshals Task Force. West Palm Beach law enforcement

utilized equipment such as the bullet catcher, BrassTrax, bait vehicles, and tag readers. During Year 2, 227 firearm entries were made using BrassTrax.

Vehicle tag readers were utilized by patrol units on a rotating basis in high crime areas and, by the end of Year 2, were permanently mounted on patrol vehicles for daily use. Bait vehicles were deployed two to five times per month. West Palm Beach law enforcement was involved in gun collection and evidence collection training. Additional initiatives included gang injunctions to serve gang members with court-issued restraining orders prohibiting them from participating in certain activities. The Gang Injunction Program included a full-time agent working with a crime analyst and a street-level enforcement team to reduce gang activity and related crime. Additionally, the SOAP was fully implemented with monthly checks of sex offenders by patrol officers (addresses and compliance with the FSS verified monthly). Autotheft notice forms were also distributed each month.

### The Office of Statewide Prosecution

Year 2 activities of the OSP included the release of the 18<sup>th</sup> Statewide Grand Jury's 1<sup>st</sup> Interim Report on Criminal Street Gangs in January 2008. This report includes findings and recommendations for successfully combating criminal street gangs. Additionally, a two-year-old open homicide case (unsolved), committed by members of the gang SUR 13, was solved and SUR 13 members were arrested and charged with racketeering. In April 2008, the statewide prosecutor assumed the prosecutorial responsibilities for all SUR 13 gang members in the county who had open cases. During May 2008, the legislature passed a comprehensive revision of section 874 F.S., (the gang statute) based on recommendations of the Grand Jury and the OSP. The revised gang statute provides law enforcement with the extra tools to more effectively combat the problem of youth gang violence. Furthermore, the OSP developed a racketeering search warrant for use in gang cases throughout the county. Florida Governor Charlie Crist signed the anti-gang legislation in June 2008.

The OSP was involved in providing a variety of training including an Advanced Gang Prosecutions class taught in Pensacola for FDLE in June 2008, a Gang RICO Investigations class to Broward County prosecutors in August 2008, and additional Gang RICO trainings to Orlando law enforcement, Palm Beach Gardens law enforcement, and prosecution investigators. An Anti-Gang Summit was convened in September 2008 and, in December 2008, the OSP was

involved in Gang RICO training, prosecutor training, law enforcement training, new gang investigations training, and three gang interviews.

#### The Violent Crimes Task Force

The VCTF was established to assist Palm Beach County law enforcement agencies in investigating and reducing violent crimes countywide. Members include the PBSO, the OSA, the OSP, the ATF, and local law enforcement agencies (Boynton Beach, Riviera Beach, and West Palm Beach Police Departments participate and submit monthly reports, Delray Beach does not), and the Florida Highway Patrol. The VCTF focuses on home invasion robberies, robberies resulting in serious injury, carjacking, non-domestic-related homicides, gang-related homicides, aggravated battery and/or related crimes, drive-by-shootings, as well as other cases that are deemed appropriate by the VCTF Executive Board. The VCTF Executive Board was established from representatives of participating agencies. When a crime meets the VCTF criteria, a law enforcement agency may request the assistance of the VCTF through the VCTF captain or the PBSO communications division supervisor. Once the necessary information is collected by the captain, contact is made with the on-call VCTF supervisor and squad to initiate activation. The VCTF crime scene unit is notified once a case has been activated. The unit provides crime scene assistance such as the collection of evidence.

Upon arrival on the crime scene, a detailed briefing occurs between the requesting agency and VCTF members; subsequently, the VCTF supervisor assigns a lead detective to investigate the case. The VCTF may utilize additional resources to assist their investigations; these include the PBSO Gang Unit, the Palm Beach County Auto Theft Task Force, the PBSO Robbery Unit, the PBSO Tactical Unit, and the PBSO Homicide Unit. These available resources generate the availability of an additional 80 personnel. In addition, a crime lab, the PBSO Incident Command Unit, and analysts are also available to assist with VCTF investigations.

All cases adopted by the VCTF are assigned a PBSO case number. VCTF members assigned from outside agencies are provided VCTF radio identification from the PBSO. An assistant state attorney is the designated chief prosecutor for all VCTF cases. Additional investigators and attorneys are available for support. Additionally, the ATF, the FBI, and the U.S. Marshals have committed personnel and resources to the VCTF

In this chapter, a number of tables follow this section. These tables present Year 2

presents victim and case data for the VCTF cases that were tracked during Year 2. Table 13 presents the gang-related cases among the VCTF cases. Table 14 presents the monthly reporting of activities by the VCTF. Table 15 presents summary data for BrassTrax equipment usage. Tables 16, 17, and 18 present Year 2 activities for Boynton Beach, Riviera Beach, and West Palm Beach Police Departments as part of their LEWG involvement. Table 19 presents LEWG activities by the OSP, Table 20 presents LEWG activities by the OSA, and Table 21 presents prosecution of gang-related and violence-related cases by the COMBAT Unit.

VCTF case tracking data presented in Table 12 is the first of the series of law enforcement/courts tables presented in this section. This data includes information on 130 cases. Offense types are presented in seven categories including homicide (15 percent of cases) and other serious violent offenses (55 percent of cases). Robberies accounted for 10 percent and weapons offenses account for 9 percent. Drugs and property offenses accounted for a small percentage of cases, 1 percent and 2 percent respectively. Seventeen percent of the victims were relatively young—between 15 and 19 years of age. Twenty-five percent of the offenders were aged 20 to 24 years. The site with the highest frequency of offenses was Belle Glade (31%) and Belle Glade law enforcement (operated by PBSO) was the agency with the highest frequency of referrals (31%).

Table 13 provides data on VCTF cases indicating the number of cases that were gang-involved. Summary numbers include:

- 130 VCTF cases countywide
- 110 of the 130 VCTF cases were generated from the 10 program and control sites
  - o Belle Glade:

40 VCTF cases (25 gang-related)

o Boynton Beach:

1 VCTF case (1 gang-related)

o Lake Worth:

12 VCTF cases (9 gang-related)

o Riviera Beach:

16 VCTF cases (11 gang-related)

#### o West Palm Beach:

22 VCTF cases (15 gang-related)

Table 21 presents prosecution data for the COMBAT Unit. This unit tracks the prosecution of gang-related and violence-related cases. Summary data includes:

- 1696 violence-related and gang-related cases being tracked by the OSA (note: If an
  offender has more than one case being prosecuted, that offender represents multiple cases
  and is counted multiple times. There are an estimated 400 plus multiple cases in this data
  set.)
- 3,327 total charges which included 2 percent for murder/manslaughter, 18 percent for robbery, 23 percent for other violent crimes, and 7 percent for burglary.
- 491 (15%) of the charges were weapons charges
- In 21 percent of the cases, a gun was used in the commission of the crime.
- In 19 percent of the cases, a weapon other than a gun was used in the commission of the crime.
- 777 or 46 percent of the cases involved offenders between the ages of 15 and 19 years
- 467 or 28 percent of the cases involved offenders between the ages of 20 and 24 years
- 715 (42%) of the dispositions were convictions (in December, when data was reported)
- Two prosecutors were funded through this program
- Developed and delivered training for law enforcement
- Participated in gang prevention trainings, other task forces, community meetings, and other activities

Table 12. VCTF Victim and Case Data 2008

Race of Victim	n	%		Age of Victims	n	%
White	14	11%		<14 years	2	2%
Black	76	58%		15-19 years	22	17%
Hispanic	27	21%		20-24 years	32	25%
Missing	13	10%		25-29 years	13	10%
Gender of Victim				30-34 years	14	11%
Male	101	78%		35-39 years	7	5%
Female	16	12%		40-49 years	10	8%
Missing	13	10%		50-59 years	4	3%
Types of Crimes	N	%	-	60 or older	4	3%
Homicide	19	15%		Missing	22	17%
Robbery	13	10%	(	(percent total 101 due to rounding)		
Other Serious Violent	71	55%		<b>Case Disposition</b>	n	%
Weapons	11	8%		Arrest	49	38%
Drugs	2	1%	(	Closed	18	14%
Property	3	2%		Pending	5	4%
Other	11	9%	(	Open	58	45%
Location of Inci-	dent			Referring Agency / Jurisdiction		ion
City	n	%		Agency / Jurisdiction	n	%
Belle Glade	40	31%	-	Belle Glade	40	31%
Boca Raton	2	<2%		Boca Raton	2	<2%
Boynton Beach	1	<1%		Boynton Beach	1	<1%
Canal Point	1	<1%		Lake Clarke Shores	1	<1%
Lake Clarke Shores	1	<2%	-	Lake Park	1	<1%
Lake Park	2	2%		Lake Worth	5	4%
Lake Worth	12	9%	_	Lantana	4	3%
Lantana	6	5%		Mangonia Park	1	<1%
Mangonia Park	1	<1%		Pahokee	15	12%
Pahokee	15	12%		PBSO – Central	17	13%
Palm Springs	5	4%		PBSO – North	10	8%
Riviera Beach	18	14%	-	PBSO – Parks	1	<1%
Royal Palm Beach	1	1%	-	PBSO – South	2	<2%
South Bay	3	2%	_	PBSO – West	1	<1%
West Palm Beach	22	17%		Palm Springs	5	4%
				Riviera Beach	18	14%
				Royal Palm Beach	1	<1%
			_	South Bay	3	2%
			,	West Palm Beach	2	<2%

Table 13. VCTF Cases - Gang Involvement

Program Sites and Control Sites

Site	Gang	Not Gang	Total VCTF
	Involved	Involved	Cases
Belle Glade	25	15	40
Pahokee	4	11	15
Boynton Beach	1	0	1
Royal Palm	0	1	1
Lake Worth	9	3	12
Greenacres *	0	0	0
Riviera Beach	11	5	16
Mangonia Park	0	1	1
West Palm Beach	15	7	22
Lake Park	0	2	2
10 Sites total			110
County total **			130

<sup>\*</sup> Greenacres was not included in the data report, assume there were zero cases.

Data submitted by the PBSO.

<sup>\*\*</sup>Table 18 presents data for the YVPP program and control sites; there are VCTF cases in other cities reflected in the 130 case total.

Table	14. Violent Crime	es Task Force Acti	vities Year 2 (20	008)
	January	February	March	April
Initiatives/ Patrols	VCTF Cases: Open Cases - 9 Arrests - 6 Cleared - 3  Countywide arrests - 52	VCTF Cases: Open Cases - 5 Arrests - 2 Cleared - 2  Countywide arrests - 41	VCTF Cases: Open Cases - 6 Arrests - 6 Cleared - 3  Countywide arrests - 19	VCTF Cases: Open Cases - 4 Arrests - 3 Warrant - 1 Countywide arrests - 32
Professional Development & Protocol Development	Auto theft notices status is pending	Auto theft notices status is pending	Auto theft notices status is pending	Auto theft notices status is pending
	May	June	July	August
Professional Development & Protocol Development	VCTF Cases: Open Cases - 9 Arrests - 3 Cleared - 1  Auto theft notices status is pending	VCTF Cases: Open Cases - 6 Arrests -2 Cleared - 1  Auto theft notices status is pending	VCTF Cases: Open Cases - 11 Arrests -4  Auto theft notices status is pending	VCTF Cases: Open Cases - 9 Arrests -4  Auto theft notices status is pending
	September	October	November	December
Initiatives/ Patrols	VCTF Cases: Open Cases -6 Arrests -2 Pending - 2	VCTF Cases: Open Cases -1 Arrests -5	VCTF Cases: Open Cases - Arrests - Pending - * case dispositions not identified	VCTF Cases: Open Cases - 2 Arrests - 1 Closed - 2
Professional Development & Protocol Development	Auto theft notices status is pending	Auto theft notices status is pending	Auto theft notices status is pending	Auto theft notices status is pending

Table 15. BrassTrax Use in 2008

BrassTrax 2008 Combined Totals

#### Year to Date

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
<b>Boynton Beach</b>	0	0	0	9	15	0	24	10	4	0	0	0	62
Delray Beach	0	0	0	0	0	18	9	0	0	0	0	0	27
Lake Worth	0	0	0	0	0	0	2	4	0	0	0	0	6
Palm Beach Gardens	0	0	0	0	0	0	0	0	0	0	0	0	0
Palm Springs	0	0	0	0	0	0	0	0	0	0	0	0	0
PBSO	0	0	0	0	0	0	21	15	31	0	0	0	67
Riviera Beach	0	0	42	14	22	7	21	18	4	19	18	7	172
West Palm Beach	0	0	17	27	26	11	27	27	24	23	20	25	227
Monthly Totals	0	0	59	50	63	36	104	74	63	42	38	32	561
Year To Date													561

Note: Individual city totals on this spreadsheet may differ from the data reported to the evaluation team by the three individual police departments (Boynton Beach, Riviera Beach, and West Palm Beach. This data was reported by the PBSO representing use of equipment located at the PBSO. The data reported by the 3 law enforcement agencies representing 3 program sites was submitted monthly indicating the use of equipment at each site.

 Table 16. Boynton Beach Law Enforcement Work Group Activities in 2008

	January	February	March
<b>Equipment Use</b>	Bullet catcher - not utilized	Bullet catcher - not utilized	Bullet catcher - not utilized
	BrassTrax - no submissions	BrassTrax - no submissions	BrassTrax - no submissions
Professional &			Bicycle rodeo planned
Protocol			Crime prevention website - 120 signups
Development			
Initiative/Patrols		Burglary suppression - 4 officers	Burglary suppression - 8 officers
		Bicycle patrols – 3 officers	Bicycle patrols - 8 officers
			Robbery suppression - 8 officers
			Marijuana plants sized - 634 plants
Trainings	Compiled policy training bulletin	Department-wide firearm qualifications	Training with Marine Unit - 5 officers
· · · · · · · · · · · · · · · · · ·	Scheduled in-house line up	- 153 officers	Field Training Office school - 1 officer
	training (in the line up room	Arrive alive on Interstate-95 - 8 officers, 6	LEWG Meeting - 1 officer
	covering multiple topics)	community service officers	
Staff Resources	1 detective assigned to the VCTF	1 detective assigned to the VCTF	1 detective assigned to the VCTF
	1 detective assigned to the Multi-	1 detective assigned to the Multi-agency Task	
	agency Task Force	Force	1 detective assigned to the Multi-agency Task Force
			ICE operation - 4 officers
Community		Distributed community concern cards	Kid card event - 300 kids
Outreach		- 2 sergeants and 6 officers	Distributed community concern cards
		Bicycle rodeo – 30 youths	- 8 officers
		Little League dedication – 4 officers	Juvenile warrant pick-ups with PBSO Jam
		Juvenile warrant pick-ups with PBSO	- 8 officers
		- 5 officers	Juvenile First Offender - 7 meetings
		Juvenile First Offender – 6 meetings	Citizens Police Academy - 57 students
		Assist ATB & Lantana PD with search	Crime prevention meetings - 7 meetings
		warrant - 25 officers	Cub Scout tour of police department - 24 youths
		Citizens Police Academy – 57 students	
		Crime prevention meetings – 5 meetings	
		Convened identification theft seminar in city	
		hall = 100 people attended	

	Table 16. Boynton Beach Law Enforcement Work Group Activities in 2008 continued					
	April	May	June			
Equipment Use	Bullet Catcher - not utilized BrassTrax - no submissions	Bullet Catcher - 1 casing BrassTrax - 15 entries				
Professional Development / Protocol		Public service announcement - regarding distraction thefts - 2 officers	Crime watch signs installed Residential and generator security tips pamphlets			
Initiative/Patrols	Burglary suppression - 4 officers Bicycle patrols - 8 officers Robbery suppression - 4 officers Undercover sting - 6 officers - lewd and lascivious arrests Search warrant - 2 - 17 lbs of marijuana seized	Burglary suppression - 4 officers Bicycle patrols - 7 officers Robbery suppression - 5 officers Inmate release checks - 2 Search warrant - 3	Burglary suppression - 5 officers Bicycle patrols - 5 officers Robbery suppression - 3 officers DUI saturation - 20 officers Search warrant - 1			
Trainings	Telestaff implementation - 156 officers Police bicycle school - 5 officers	Rifle training - 40 officers Bicycle training - 7 officers	DUI Investigation Training - for all road patrol officers Rifle training - 40 officers			
Staff Resources	1 detective assigned to the VCTF 1 detective assigned to the Multi-agency Task Force DUI saturation patrol with PBSO - 37 officers Train safety awareness deployment - 13 officers and 6 community service officers	1 detective assigned to the VCTF 1 detective assigned to the Multi-agency Task Force Jam checks with PBSO - 23 youths	1 detective assigned to the VCTF 1 detective assigned to the Multi-agency Task Force Jam checks with PBSO - 23 kids Countywide juvenile warrant sweep - 8 officers			

	Table 16. Boynton Beach Law Enforcement Work Group Activities in 2008 continued					
	April	May	June			
Community	Distributed out community concern	C.O.P. meetings - 4 meetings	C.O.P. meetings - 4 meetings			
Outreach	cards - 8 officers	Safety Expo	Juvenile First Offender - 7 meetings			
	Bicycle safety event - 75 kids	Juvenile warrant pick-ups with	Juvenile warrant pick-ups			
	Fire department fishing tournament	PBSO Jam	with PBSO Jam			
	- 5 officers	Juvenile First Offender - 3 youths	Juvenile First Offender - 4 youths			
	Juvenile warrant pick-ups with PBSO	Citizens Police Academy - next	Citizens Police academy			
	Jam - 8 officers	scheduled for October	- next scheduled for October			
	Juvenile First Offender - 2 meetings	Crime prevention meetings - 4 meetings	Sexual offender checks			
	Citizens Police Academy - 57 students	Galaxy Career Day event - 10 officers	Assist School Board Police Department with			
	Crime prevention meetings - 4 meetings	K-9 bike/motor officers attended	last day of school - 4 officers			
	Tour of policed department - 23 youths	Explorer event - 15 youths				
		Community Redevelopment Agency trolley patrol - 2 officers				

	Table 16. Boynton Beach Law Enforcement Work Group Activities in 2008 continued				
	July	August	September		
New Equipment		Ordered NDI license plate reader – to be installed in Oct			
<b>Equipment Use</b>	BrassTrax - 24 entries	Bullet catcher – 5 casings tested BrassTrax – 5 firearms tested	Bullet catcher – 5 casings tested BrassTrax – 5 firearms tested		
Professional Development / Protocol Development	Crime prevention web-site Book bag give away - 500 backpacks	Homeless outreach and education - 5 officers Joint operation with code enforcement - 5 officers	Updated trespass agreements - 5 officers Joint operation with code enforcement - 5 officers		
Initiative/Patrols	Burglary suppression - 3 officers Bicycle patrols - 3 officers Prostitution operation - 18 arrests	Burglary suppression – 8 officers Bicycle patrols - 3 officers Prostitution operation – 17 arrests Panhandling operation – 5 officers Trolley patrols – 5 officers	Armed robbery suppression - 8 officers Bicycle patrols – 3 officers Multi-agency narcotic sweep – 62 arrests Trolley patrols – 5 officers		
Trainings		Use of Force training – 70 officers	Narcotics identification – 5 officers		
Staff Resources	1 detective assigned to the Multi-agency Task Force Jam checks with PBSO - 50 youths	1 detective assigned to the Multi-agency Task Force Jam checks with PBSO – 82 youths Juvenile First Offender – 4 youths	1 detective assigned to the Multi-agency Task Force Juvenile First Offender – 4 youths		

	Table 16. Boynton Beach Law Enforcement Work Group Activities in 2008 continued					
	July	August	September			
Community						
Outreach	C.O.P. meetings 1 meeting	C.O.P. meetings – 1 meeting	C.O.P. – 2 meetings			
	Juvenile First Offender meetings - 4 youths	JFO meetings – 7 meetings	Crime prevention meetings			
	CRA fireworks display - 25 officers	Crime Prevention Web site	- 5 meetings			
	Crime prevention meetings - 5 meetings	Home Depot Expo Safety event – 7 officers	Juvenile First Offender – 4 meetings			
	Citizens Police Academy - Oct start date	YMCA's Youth Fair Event – 50 kids	Breakfast at Boynton Beach High School			
	Bible Church of God health fair - 7 officers	National night out – 7 officers	- 10 officers			
	Michael Rumph camp - 8 officers	Crime prevention meetings – 5 meetings				
		Citizens Police academy – 54 participants				
		Coaches fingerprinted at Ezell Hester Center				
		- 6 coaches				

	Table 16. Boynton Beach Law Enforcement Work Group Activities in 2008 continued					
	October	November	December			
New Equipment		Ordered NDI license plate reader	NDI license plate reader installed 12/4/08			
<b>Equipment Use</b>			Combined DNA Index System (CODIS) hits - 2 License plate identifications/screenings - installed 12/15/08 (8,000 tags read)			
Prof Dev / Protocol Dev		Securing vacant residences with code - 5 officers				
Initiative/Patrols	Armed robbery suppression - 8 officers Bicycle patrols - 5 officers Trolley patrols - 5 officers Burglary suppression - 3 officers High visibility - 10 officers Truancy sweeps - 4 officers	Traffic calibration - entire department Traffic enforcement - 5 officers Sneak and Peak warrants - 14 officers Election day operations - 75 officers Burglary suppression - 15 officers Drug suppression - 15 officers	Holiday Deployment - 40 officers Armored car surveillance - 3 officers Operation with school board - 4 officers Robbery suppression - 7 officers Trolley initiative - 4 officers Bike patrol - 7 officers			
Trainings	Firearms training - 15 officers Gang Resistance Education and Awareness training - 5 officers Street Crimes class - 15 officers	JAM training - 75 officers				
Staff Resources	1 detective assigned to the Multi- agency Task Force Jam checks with PBSO - 4 officers and 23 youths Juvenile First Offender - 4 youths	1 detective assigned to the Multi-agency Task Force	1 detective assigned to the Multi-agency Task Force			

	Table 16. Boynton Beach Law Enforcement Work Group Activities in 2008 continued						
	October	November	December				
Community	C.O.P. meetings – 2 meetings	C.O.P. meetings - 6 meetings	CRA holiday parade - 40 officers				
Outreach	Crime prevention – 5 meetings	Crime prevention - 4 meetings	CRA boat parade - 17 officers				
	Juvenile First Offender meetings – 4 youths	Juvenile First Offender - 7 meetings	C.O.P. meetings - 7 meetings				
	Citizens Police Academy		Crime prevention - 5 meetings				
	- 5 officers and 54 participants		Juvenile First Offender - 7 meetings				
			Citizens Police Academy - 57 citizens				
			Volunteer hours - 1,737 hours				
			Shop with a cop - 96 youths				
			Holiday brochures - 7,000 copies				
			Kid card program – monthly				
			Crime prevention web site - multiple hits				

Table 17. Riviera Beach Law Enforcement Work Group Activities in 2008

	January	February	March
<b>Equipment Use</b>	Bullet Catcher - 9 shots fired	Bullet Catcher - 16 shots fired	Bullet Catcher - 16 shots fired
Initiative/Patrols	Special details (extra officers assigned in the area) – 54  Made contact with at-risk youths in assigned area (n = 50)	Special details (extra officers assigned in the area) – 44  Made contact with at-risk youths in assigned area (n = 50)	Special details (extra officers assigned in the area) – 66  Made contact with at-risk youths in assigned area (n = 60)  4 misdemeanor arrests for his area  5 police reports for his area
Trainings			
Staff Resources	YEC officer = 69 hours	YEC officer = 69 hours	YEC officer = 69 hours
Community Outreach	Attended 5 neighborhood watch groups Attended 4 YEC meetings	Attended 5 neighborhood watch groups Attended 4 YEC meetings	Attended 5 neighborhood watch groups Attended 4 YEC meetings

	Table 17. Riviera Beach Law Enforcement Work Group Activities continued				
	April	May	June		
<b>Equipment Use</b> Bullet Catcher – 5 shots fired Bu		Bullet Catcher – 8 shots fired	Bullet Catcher – 9 shots fired		
Initiative/Patrols	Special details (extra officers assigned in the area) - 91 Made contact with at-risk youths in assigned area (n = 60) Officer recovered a hand gun 10 police reports filed Recovered illegal drugs 2 misdemeanor arrests	Special details (extra officers assigned in the area) – 44  Made contact with at-risk youths in assigned area (n = 250)  2 misdemeanor arrests  8 police reports	Special details (extra officers assigned in the area) - 53  Made contact with at-risk youths in the assigned area (n=150)  2 police reports filed  3 misdemeanor arrests		
Trainings Collection of crime guns/crime gunrelated evidence training - 4/22/2008		Collection of crime guns/crime gunrelated evidence training - 5/13/08	Collection of crime guns/crime gunrelated evidence training - 6/17/08		
Staff Resources YEC officer = 69 hours		YEC officer = 69 hours			
<b>Community Outreach</b>	Attended 5 neighborhood watch groups Attended 4 YEC meetings	Attended 5 neighborhood watch groups Attended 4 YEC meetings	Attended 5 neighborhood watch groups Attended 4 YEC meetings		

	July	August	September	
New Equipment				
<b>Equipment Use</b>	Bullet Catcher – 24 shots fired	Bullet Catcher – 11 shots fired	Bullet Catcher – 15 shots fired	
in the area) - 21  Made contact with at-risk youths in assigned area (n = 100) 5 reports filed		Special details (extra officers assigned in the area) - 16  Made contact with at-risk youths in assigned area (n = 100)  5 reports filed  2 misdemeanor arrests	Special details (extra officers assigned in the area) - 9 Made contact with at-risk youths in assigned area (n = 250) 8 reports filed 4 misdemeanor arrests	
Trainings Collection of crime guns/crime gun- related evidence training - July 15, 2008				
Staff Resources YEC officer = 200 hours		YEC officer = 200 hours	YEC officer = 200 hours	
Community Outreach Attended 5 neighborhood watch groups Attended 4 YEC meetings		Attended 5 neighborhood watch groups Attended 4 YEC meetings	Attended 3 neighborhood watch groups Attended 4 YEC meetings	

Table 17. Riviera Beach Law Enforcement Work Group Activities continued				
October Novem		November	December	
<b>Equipment Use</b>	Bullet Catcher - 14 shots fired	Bullet Catcher - 11 shots fired	Bullet Catcher - 15 shots fired	
Initiative/Patrols	in the area) - 25 in the area) - 30 in the area) - 90  Made contact with at-risk youths Made contact with at-risk youths Made contact with at-risk youths		Made contact with at-risk youths in assigned area (n=350) 11 reports filed	
Staff Resources	YEC officer = 200 hours	YEC officer = 200 hours	YEC officer = 200 hours	
<b>Community Outreach</b>	Attended 3 neighborhood watch groups Attended 4 YEC meetings			

Table 18. West Palm Beach Law Enforcement Work Group Activities in 2008

	January	February	March
BrassTrax – training scheduled for Feb. Bait vehicle - deployed 5 times, with 1 theft – 4 juveniles arrested 2 tag readers utilized by patrol units  BrassTrax – equipment installed - tra of 6 users completed; entries began Bait vehicle - deployed 4 times with thefts		2 tag readers utilized by patrol units on a	Bullet Catchers – 17 firearms test fired BrassTrax – 17 firearms entered Bait vehicle – 5 vehicles deployed 2 tag readers utilized by patrol units on a rotating basis in high crime areas
Professional Development / Protocol Development  Collection of crime guns & related crime guns evidence protocol 1 2 classes taught		Collection of crime guns and related crime guns evidence protocol – classes ongoing Auto theft notices – form approved and in use	Collection of crime guns & related crime guns evidence protocol – classes ongoing
Initiative/Patrols Gang injunction – "44 Live" gang targeted		Gang injunction – "44 live" members served SOAP – full implementation of program involving monthly checks of sex offenders by patrol officers	Gang injunction - "44 live" members served SOAP - full implementation of program involving monthly checks of sex offenders by patrol officers Auto theft notices - 82 forms distributed
Staff Resources	1 detective assigned to VCTF 1 detective assigned to FBI Task Force	1 detective assigned to VCTF 1 detective assigned to FBI Task Force	1 detective assigned to VCTF 1 detective assigned to FBI Task Force
Prisoner Re-Entry	Funding tabled until 2008	Funding not available	Funding not available
Issues	Auto theft notices - form revised and sent to print		

Tab	Table 18. West Palm Beach Law Enforcement Work Group Activities in 2008 continued					
	April May June					
Brass Trax - 27 firearms entered - Riviera Beach and Boynton Beach also utilizing equipment Entries to date: 99 Bait vehicle - 5 vehicles deployed  Brass Trax - 26 from 70 entries to date Bait vehicle - 2 von arrests 2 tag readers util		Bullet Catchers - 26 firearms test fired Brass Trax - 26 firearms entered and 70 entries to date for West Palm Beach Bait vehicle - 2 vehicles deployed with no arrests 2 tag readers utilized - 6 deployments, no stolen auto hits	Bullet Catchers - 11 firearms test fired Brass Trax - 11 firearms entered and 81 entries to date for West palm Beach Bait vehicle - 3 vehicles deployed with no arrests 2 tag readers utilized - 4 deployments, no stolen auto hits			
Professional Development Protocol Development	Collection of crime guns and related crime guns evidence protocol; classes ongoing	Collection of crime guns and related crime guns evidence protocol classes ongoing				
Initiative/Patrols	Gang injunction - "44 live" members served SOAP - 25 offenders checked addresses and compliance with FSS verified Auto theft notices - 94 forms distributed	Gang injunction - "44 live" members served SOAP - 30 offenders checked addresses and compliance with FSS verified Auto theft notices - 94 forms distributed	SOAP - 60 offenders checked addresses and compliance with FSS verified Auto theft notices - 73 forms distributed			
Staff Resources	1 detective assigned to VCTF 1 detective assigned to FBI Task Force	1 detective assigned to VCTF 1 detective assigned to FBI Task Force	1 detective assigned to VCTF 1 detective assigned to FBI Task Force			
Prisoner Re-Entry	Funding not available	Funding not available	Funding not available			

Table 18. West Palm Beach Law Enforcement Work Group Activities in 2008 continued				
	July	August	September	
Equipment Use	Bullet Catchers - 27 firearms fired BrassTrax - 27 firearms entered with 108 entries 6 hits to date Bait vehicle - 4 vehicles deployed with no arrests 2 tag readers utilized; 4 deployments, no stolen auto hits	Bullet Catchers - 27 firearms fired BrassTrax - 27 firearms entered with 135 entries 7 hits; 13 hits to date Bait vehicle - 3 vehicles deployed with no arrests 2 tag readers utilized; 8 deployments (including gun show), no stolen auto hits	Bullet Catchers - 23 firearms fired BrassTrax - 23 firearms entered with 158 entries 8 hits; 21 hits to date Bait Vehicle - 4 vehicles deployed - 1 arrest for auto burglary 2 tag readers utilized; 6 deployments (including gun show), no stolen auto hits	
addresses and compliance with FSS verified Auto theft notices - 88 forms		SOAP- 130 offenders checked addresses and compliance with FSS verified Auto theft notices - 107 forms distributed	SOAP - 135 offenders checked addresses and compliance with FSS verified Auto theft notices - 92 forms distributed	
Staff Resources	1 detective assigned to VCTF 1 detective assigned to FBI Task Force 1 detective assigned to U.S. Marshals Task Force	1 detective assigned to VCTF 1 detective assigned to FBI Task Force 1 detective assigned to U.S Marshals Task Force	1 detective assigned to VCTF 1 detective assigned to FBI Task Force 1 detective assigned to U.S. Marshals Task Force	
Prisoner Re-Entry	Funding not available	Funding not available	Funding not available	

7	Table 18. West Palm Beach Law Enforcement Work Group Activities in 2008 continued				
	October	November	December		
Equipment Use	Bullet Catchers - 21 firearms test fired BrassTrax - 21 firearms entered; 171 entries to date Bait vehicle - 3 vehicles deployed with no thefts or arrests 2 tag readers utilized - 8 deployed (including gun show) no stolen auto hits	Bullet Catchers - 23 firearms test fired BrassTrax - 23 firearms entered; 202 entries to date Bait vehicle - 4 vehicles deployed with no thefts or arrests 2 tag readers utilized; tag readers now permanently mounted on vehicles for daily use	Bullet Catchers - 25 firearms test fired BrassTrax - 25 firearms entered; 227 entries to date Bait vehicle - 4 vehicles deployed with no thefts or arrests; one activation being investigated 2 tag readers utilized - tag readers now permanently mounted on vehicles for daily use		
Initiative/Patrols	SOAP - 130 offenders checked addresses and compliance with FSS verified Auto theft notices - 88 forms distributed	SOAP – 125 offenders checked addresses and compliance with FSS verified Gang injunction - 2 documented gangs Auto theft notices - 75 forms distributed	SOAP – 125 offenders checked addresses and compliance FSS verified Gang injunction - 2 documented gangs Auto theft notices - 88 forms distributed		
Staff Resources	1 detective assigned to VCTF 1 detective assigned to FBI Task Force 1 detective assigned to U.S. Marshals Task Force	1 detective assigned to VCTF 1 detective assigned to FBI Task Force 1 detective assigned to U.S. Marshals Task Force	1 detective assigned to VCTF 1 detective assigned to FBI Task Force 1 detective assigned to U.S. Marshals Task Force		
Prisoner Re-Entry	Funding not available	Funding not available	Funding not available		

Table 19. Office Statewide Prosecution – Law Enforcement Work Group Activities in 2008

January	February	March
Released the 18th Statewide Grand Jury's 1 <sup>st</sup> Interim Report on criminal street gangs Report included findings and recommendations on how to combat criminal street gangs		Solved a 2-year-old open homicide that was committed by members of the SUR 13 gang (same age group as the YVPP targeted age group)
April	May	June
Arrested 3 Palm Beach county SUR 13 gang members and charged them with racketeering OSA assumed prosecutorial responsibilities for all SUR 13 gang members with open cases	The Legislature passed a comprehensive revision of s. 874, F.S. (the gang statute) based on based on recommendations of the Grand Jury and the OSP OSP developed a racketeering search warrant for gang cases	Statewide prosecutor taught an advanced gang prosecutions class in Pensacola for FDLE June 24, 2008 Gov. Crist signed the anti-gang legislation Continued to indict and prosecute gang members through the statewide grand jury
July	August	September
	Taught a Gang RICO investigations class for Broward County prosecutors: 6 prosecutors and 10 law enforcement officers attended (delivered on August 27, 2008)	Gang RICO Training - 9/4/2008 4 hrs Orlando law enforcement full course Palm Beach prosecutor's brief introduction (1 hours) Search warrants, RICO, Continued Criminal Enterprises (CCE) (9/10/08) 4 hours Palm Beach Gardens Anti-gang summit (9/29/08) YVPP meeting with CJC 4 hours Gang RICO 2 hours
October	November	December
		2 trainings in gang RICO prosecution investigations 1 prosecutor training 1 law enforcement 2 new gang investigations 3 gang member interviews

Table 20. Office of the State Attorney - Law Enforcement Work Group Activities in 2008

	January	February	March	April
Initiatives / Patrols	New cases: Gang cases: 65 filed YVP cases: 55  WPB: 53 RB: 24	New cases: Gang cases: 35 filed YVP cases: 77 (12 WPB, 8 RB) WPB: 77 filed (12 YVP) 17 not filed RB: 20 filed (8 YVP) 1 not filed	New cases: Gang cases: 30 filed YVP cases: 80 (8 WPB, 3 RB)  WPB: 51 filed (8 YVP) 6 not filed RB: 13 filed (3 YVP) 2 not filed	New cases: Gang cases: 25 filed (4 WPB) YVP: 71 (7 WPB, 5 RB)  WPB: 39 filed (8 YVP) 3 not filed RB: 24 filed (3 YVP) 3 not filed
Trainings	Provided by assistant state attorney for Riviera Beach Police Department	Provided by assistant state attorney for Riviera Beach Police Department	Provided by assistant state attorney for Riviera Beach Police Department March 4, 11, 18 & 25, 2008 Provided by assistant state attorney for Delray Beach Police Department March 6, 13, 20, 27, 2008	Provided by assistant state attorney for Riviera Beach Police Department April 2, 9, 16, 23 & 30, 2008 Provided by assistant state attorney for Delray Beach Police Department April 4, 11, 18, 25, 2008

<sup>\*</sup> YVP = youth violence prevention cases (tracked by state attorney along with gang-related cases)

WPB = West Palm Beach

RB = Riviera Beach

Table 20. Office of the State Attorney - Law Enforcement Work Group Activities in 2008 continued

	May	June	July	August
Initiatives/ Patrols	New cases: Gang cases: 40 filed YVP cases: 116 (14 WPB, 9 RB)	New cases: Gang cases: 39 filed YVP cases: 145 (9 WPB, 5 RB)	New cases: Gang cases: 43 filed YVP cases: 118	New cases: Gang cases: 35 filed YVP cases: 91
	WPB: 68 filed (14 YVP) 10 not filed RB: 19 filed (9 YVP) 8 not filed	WPB: 65 filed (9 YVP) 10 not filed RB: 24 filed (5 YVP) 5 not filed	RB: 35 filed (4 YVP) 6 not filed WPB: 44 filed (1 YVP) 7 not filed	RB: 45 filed (9 YVP) 7 not filed WPB: 58 filed (5 YVP) 8 not filed
Trainings	Provided by assistant state attorney for Riviera Beach Police Department May 6, 13, 20, 27, 2008  Provided by assistant state attorney for Delray Beach Police Department May 1, 8, 15, 23, 30, 2008	Provided by assistant state attorney for Riviera Beach Police Department June 3, 10, 17, 24 2008  Provided by assistant state attorney for Delray Beach Police Department June 5, 12, 19, 26, 2008	Provided by assistant state attorney for Riviera Beach Police Department July 8, 15, 22 and 29th  Provided by assistant state attorney for Delray Beach Police Department July 3, 10, 17, 24 and 31st	Provided by assistant state attorney for Riviera Beach Police Department August 5, 12, 19 and 26th  Provided by assistant state attorney for Delray Beach Police Department August 7, 14, 21 and 28

<sup>\*</sup> YVP = youth violence prevention cases (tracked by state attorney along with gang-related cases)

WPB = West Palm Beach

RB = Riviera Beach

Table 20. Office of the State Attorney - Law Enforcement Work Group Activities in 2008 continued

	September	October	November	December
Initiatives/ Patrols	New cases: Gang cases: 22 filed YVP cases: 77	* October report submitted, no additional numbers provided for this month	New cases: Gang cases: 21 filed YVP: 90 filed	New cases: Gang cases: 24 filed YVP cases: 93 filed
	RB: 47 filed (3 YVP) 7 not filed WPB: 64 filed (8 YVP) 11 Not Filed		WPB: 89 filed (6 gang, 12 YVP); and 9 not filed	RB: 40 filed (1 Gang, 0 YVP); and 2 not filed WPB: 52 filed (5 gang, 3 YVP); and 8 not filed
Trainings	Provided by assistant state attorney for Riviera Beach Police Department September 2, 9, 16, 23 & 30			Provided by assistant state attorney for Riviera Beach Police Department December 2, 9, 16, 23, 30
	Provided by assistant state attorney for Delray Beach Police Department September 4, 11, 18 and 25		Provided by assistant state attorney for Delray Beach Police Department November 6, 13, and 20, 2008	Provided by assistant state attorney for Delray Beach Police Department December 4, 11, and 18, 2008

<sup>\*</sup> YVP = youth violence prevention cases (tracked by state attorney along with gang-related cases)

WPB = West Palm Beach

RB = Riviera Beach

Table 21. COMBAT Unit Case Data (Violence-related and Gang-related cases) 2008

Race	n	%		Age of Offender	n	%
White	674	40%		<14 years	116	7%
Black	1019	60%		15-19 years	777	46%
Missing/unknown	3	<1%		20-24 years	467	28%
Gender	n	%		25-29 years	271	16%
Male	1558	3 92% 30-34 years		48	3%	
Female	138	8%		35-39 years	9	<1%
Case Disposition*	n	%		40-49 years	7	<1%
Conviction	715	42%		50-59 years	1	<1%
Not Guilty / Dismissed	248	15%		Total	1696	100%
Pending	732	43%				
Other	1	<1%				
Number of Offenders Each Offense Ca				Total Number of ( by Offense Cate		
Offense Type	n	%		Offense Type	n	%
Murder/Manslaughter	42	2%		Murder/Manslaughter	76	2%
Sexual/Rape	42	2%		Sexual/Rape	60	2%
Robbery	553	21%		Robbery	609	18%
Other Violent	556	22%		Other Violent	754	23%
Weapons	338	13%		Weapons	491	15%
Burglary	198	8%		Burglary	219	7%
Drugs	230	9%		Drugs	337	10%
Other Property	238	9%		Other Property	301	9%
Other	379	15%		Other	480	14%
_		***		<b>Total Number of Charges</b>	3327	100%

Note: Analysis removed duplicate cases by matching case numbers of disposition codes of "DFDUP" when possible. There were 456 youth violence cases and 217 gang cases that had a disposition code of DFDUP.

<sup>\*</sup> Two categories of case disposition that are included the category of "pending;" these are consolidated filings (n=10) and direct file cases (n=241).

<sup>\*\*</sup> This is *not* an unduplicated count. An offender may have charges in more than one offense category.

### **Law Enforcement and Courts: Outcomes**

## Gang Threat Assessment Survey

VCTF members from all participating law enforcement agencies completed a National Institute of Justice Gang Threat Assessment Survey. This survey was completed at the beginning of Year 1 as a baseline, at end of Year 1, and at the end of Year 2. The survey addresses perceptions of crime and gang problems and includes questions relating to law enforcement perceptions of the level of crime and gang activity across jurisdictions in Palm Beach County. Most survey items asked law enforcement to rate gang activity in the commission of violent and drug-related crimes as high, moderate, low, or none reflecting a range of scores from 0 to 3.

Pre-test surveys identified gang member involvement as highest among the crimes of drug sales and shootings. Year 2 findings are summarized:

- There was no change in the rating of perceived overall gang crime problem (Year 1 -Year 2).
- There was a significant decrease in the number of active gangs reported in Year 2.
- There was a slight increase in the number of gang members for the same time period.

This discrepancy (i.e., a perceived reduction in the number of gangs but a perceived increase in the number of gang members) may reflect actual changes in gang activity across jurisdictions or differing perceptions by VCTF members active in Year 2 as compared to Year 1. Figure 6 presents the change in level of gang involvement across Palm Beach County as reported by members of VCTF representing jurisdictions across Palm Beach County.

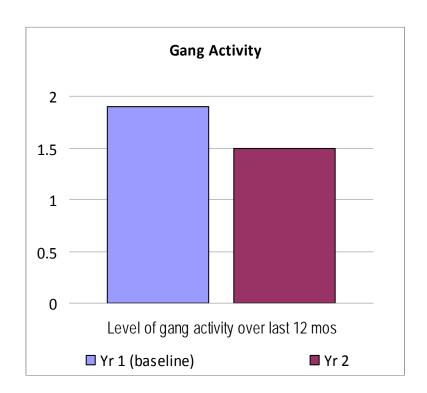


Figure 6. Perceptions of Gang Activity in the County - Ratings by VCTF Members

Scale: Ratings range from 0 (indicating no gang activity) to 3.0 (indicating high level of gang involvement).

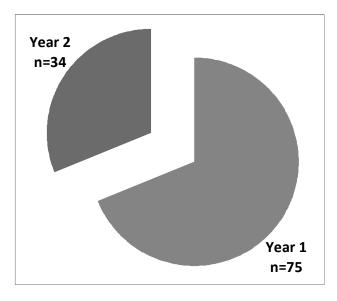
Additionally, VCTF members identified effective strategies used to combat gang crime across two years of implementation. Effective strategies included:

- Violent gang crime strategies (during Years 1 and 2):
  - o Pro-active policing
  - VCTF collaborative efforts
- Throughout the past 12 months (Year 2), the most effective strategies were:
  - Saturation patrols
  - o RICO (OSA and OSP)
- In addition to the aforementioned strategies, the post-survey results include community outreach and intervention programming as effective strategies.

The OSA completed a pre/post FDLE survey as part of this evaluation. The survey was completed by the chief of the COMBAT Unit in Year 1 as a baseline, at the end of Year 1, and at the end of Year 2. Summary results include:

- Implementation (and continuation of) tracking gang member involvement in violent crime prosecutions through the STAC system was reported as an important tool in implementation.
- In Year 2, the use of RICO (by the OSP) and Chapter 874, F.S., for penalty enhancements by the OSA were reported as important tools in successful prosecution. Prior to the YVPP, these tools were not utilized.
- In Year 1, baseline year, respondent reported the gang problem as "getting worse"; in Year 2, it was reported as "staying about the same."
- Effective strategies identified:
  - Vertical prosecutions
  - o Organized and collaborative approach to gang violence
  - o Training specific to criminal gang activity/prosecution

Figure 7. Number of Reported Gang Cases Filed with the State Attorney's COMBAT Unit



Results from the FDLE survey are compared to state-level reports from other state attorney offices in counties throughout Florida. Survey results for Palm Beach's OSA were compared to aggregated 2006 survey results (pre-test survey) for state attorney offices throughout Florida. Results indicate that Palm Beach County reported a 50 percent increase in gang-related prosecutions in the year prior to the implementation of the YVPP (2006) while the rest of the state reported an increase of approximately 7 percent. In Year 2, the number of gang-related prosecutions reported by the Palm Beach County OSA revealed a decrease of 54.7 percent.

## **CHAPTER VI**

## **Findings: Corrections**

One of the five sites implemented the corrections component (JSC) of the YVPP. The Riviera Beach JSC was operational in 2007 and 2008. Belle Glade, Boynton Beach, and Lake Worth are target sites to plan and establish new JSCs. West Palm Beach, a target site, has an existing JSC that was operational prior to the YVPP. West Palm Beach's plan is to expand the services of the existing JSC. However, the evaluation team has not received an indication of the expansion and monthly data reporting has not been initiated. This chapter presents the goals and objectives and services delivered through the Riviera Beach JSC.

## **Corrections: Goals and Objectives**

Goal 1: To complete a "needs assessment" of clients to determine the focus for services.

Year 1: Goal met  $\sqrt{}$  Year 2: Goal met  $\sqrt{}$ 

The JSC utilizes an intake process for individuals seeking services. This process identifies the needs of the individuals.

# Goal 2: To develop partnerships with community and county agencies and service providers for referral purposes.

<u>Year 1:</u> Goal  $\underline{met}$  √

Year 2: Goal met √

The JSC has developed partnerships or is collaborating with:

- 1. Workforce Alliance for employment training (vo-tech training program)
- 2. Palm Beach Community College for employment skill development (job coach/developer program)
- 3. PalmTran (provides bus vouchers)
- 4. Palm Beach County Public Defender's Office (provides the life skills program "Peer Support Group")
- 5. The Executive Office of Clemency

- 6. West Palm Beach Work Release Program
- 7. The Mayor's Office (job fairs)
- 8. Department of Corrections
- 9. Prison Reintegrative Industries and Diversified Enterprises, Inc. (PRIDE)
- 10. Palm Beach County's Civil Drug Court
- 11. American Civil Liberties Union (ALCU)

### Goal Three: To contract with specific service providers for on-site delivery of services

<u>Year 1:</u> Goal <u>met</u> √

*Year 2: Goal met*  $\sqrt{\phantom{a}}$ 

JSC employment services are provided by Workforce Alliance, Palm Beach Community College, and the Public Defender's Office. The contract with the community college was not renewed by the city in October but was renewed subsequently. However, monthly reporting indicates the reduction in employment services provided as a result.

## **Corrections: Services Delivered**

The JSC *target population* includes youths and young adults between the ages of 14 through 29 who are re-entering the community from a correctional setting or are on probation. Programming efforts have included the development of partnerships, contracted providers, and service agencies that assist clients with employment, substance use, mental health issues, legal issues, life skills, probation sanction assistance, and re-entry assistance.

The Riviera Beach JSC served 767 adults in 2008 (up from 105 in 2007). Clients ranged in age from 17 to 72 years; the age range was expanded due to the demand for services. Services included: intake processing, re-entry (assistance with civil rights restoration, driver's license, banking, etc.), and employment assistance. The JSC provided 1,237 sessions of services in 2008.

Table 22 presents the activities and services delivered during Year 2. Table 23 presents the number of sessions provided by the JSC. Sessions are reported at the individual level; for example, an individual may complete 20 sessions for one program.

 Table 22. Corrections (JSC) Activities in 2008

2008 Riviera Beach: Numb	2008 Riviera Beach: Number of Clients Served, Hours of Programming, and Number of Programs											
	Jan	Feb	March	April	May	June	July	Aug	Sep	Oct	Nov	Dec
Intake	33	12	9	6	42	30	28	21	5	15	4	7
Clients	33	12	9	6	42	30	28	21	5	15	4	7
# hours	16.5	6	4.5	3	128	128	128	128	128	128	128	128
Employment	33	27	96	116	229	327	64	154	84	24	4	54
Job Coach/Developer				13	34	54	8	13	13	*	*	*
# hours				32	32	32	64	64	128	*	*	*
<b>Employment</b> Readiness												
Orientation				18	27	16	7	5	24	24	4	6
# hours				1.5	4	4	3	3	6	6	1.5	1.5
Vo-Tech Training			40									
# hours			8									
Mayor's Mini Job Fair	32	22	29	33	15							
# hours	2	2	8	2	8							
Employer Contacts/Calls for Job												
Leads			21	22	45	15	18	15	8			12
# hours			-	-	32	32	64	64	128			-
<b>Employment Counseling</b>		5	6	15	34	57		73				
# hours		10	10	-	-	-		-				
Interviewing Skills				15	34	57	8	13	13			7
Job Search Techniques					34	57	8	13	13			7
Job Search Support						56	7	13	13			7
Job Placements **	1				6	8	8	9			14	15
Other						7						
# of Employment programs	2	2	4	6	8	9	8	8	6	1	2	6

	Jan	Feb	March	April	May	June	July	Aug	Sep	Oct	Nov	Dec
Reentry Assistance	25	23	16	12	37	37	53	60	72	83	30	13
Legal	6	9	5	9	5	18	14	24	35	22	11	5
# hours	3	2.5	2.5	2	-	128	128	128	128	128	128	128
Other	11	8	10	1	7	5	4	3	1	3	1	4
# hours	2.5	3.5	5	.5	-	128	128	128	128	128	128	128
Transportation (Bus vouchers)	8	6	1	2	25	14	35	33	36	58	18	.4
# hours	4	3	1	1	-	128	16	16	16	16	16	16
# of Reentry programs	3	3	3	3	3	3	3	3	3	3	3	3
Referrals	1	0	0			6	2	4	2		1	
Referrals for services	1					2	1					
Referrals to JSC						4	1	4	2		1	
Life Skills	0	0	0					9	13	28	28	30
Peer Support Group								9	13	28	28	30
# hours								4	4	4	1	1
# of Life Skills programs	0	0	0	0	0	0	0	1	1	1	1	1

<sup>\*</sup> In October, the City Council did not renew the contract with PB Community College to continue the Job Coach/Developer program. The JSC is waiting for the matter to be taken up again by the council and approved.

<sup>\*\*</sup> Job placements is a cumulative count

**Table 23. Corrections: Justice Service Center** 

200	2008 Riviera Beach: Number of Sessions Delivered to Clients												
	Total	Jan	Feb	March	April	May	June	July	Aug	Sep	Oct	Nov	Dec
Intake	159												
Clients		7			4	33	34	33	21	5	16	4	2
Employment	376												
Job Coach/Developer					15	37	60	14	11	13			7
Employment Readiness Orientation					18		16	8	5	24	25	4	6
Mayor's Mini Job Fair		32	22	29		15							
Employment Counseling			6	9									
Reentry Assistance	491												
Legal		3	1		4	7	19	14	25	38	22	11	5
Other (driver's license)		13	8	2	2		8	9	3	37	6		4
Transportation (Bus vouchers)		8	7	9	1	29	15	36	34		59	19	34
Life Skills	211												
Peer Support Group									9	19	56	60	67
Total	1237												

Note: Many of the JSC's services do not require "sessions" to be reported. The JSC provides referrals and assistance above and beyond the number of "sessions" reported.

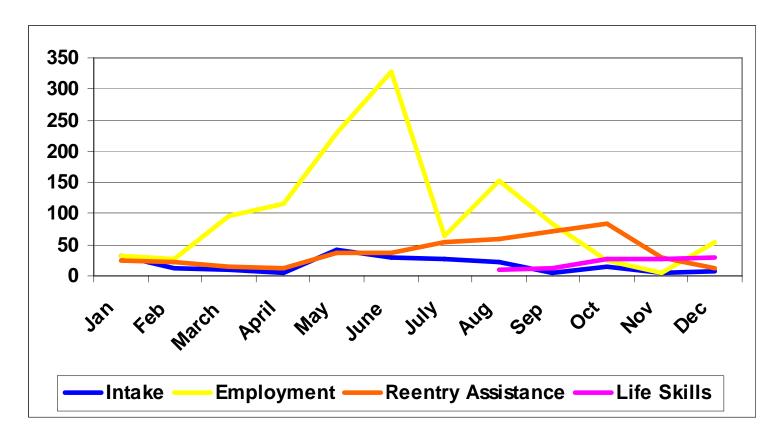


Figure 8. Riviera Beach Justice Service Center – Services Provided

Figure 8 presents the level of services provided by the JSC by type of service (intake, employment, reentry assistance, and life skills).

#### JSC Services Delivered continued:

### Other notables (referrals):

- January, referral made for adult education center
- June, 4 referrals from PRIDE
- July, 1 referral for substance abuse assessment; 1 referral from PRIDE
- August, 2 referrals from the Department of Corrections to JSC, 2 referrals from PRIDE to JSC
- December, 1 referral from the Civil Drug Court

### Collaborations/Partnerships

- Mayor's Office for the Mayor's Mini Job Fair (monthly participation)
- Workforce Alliance: constructional trade (provider for vo-tech training in March
- Palm Beach County Community College partnership for job coach/developer program/sessions
- ACLU to participate in a restoration of civil rights workshop (200 participants, 4 hrs, in May)
- PRIDE Integrated Services (refers clients to JSC)
- WPB Work Release
- PBC Public Defender's Office, (provider for life skills program: Peer Support Group)
- Department of Corrections
- Executive Office of Clemency
- Civil Drug Court

### **Special Events**

- How to Find a Job in a Limited Job Market workshop (3 attended) (in July)
- West Palm Beach work release presentation (23 attended, 2 hours) (in July)
- Re-entry coordinator and job coach/developer attended DOC Community Resource Fair (10am-4pm) (in December)
- Attended Riviera Beach Weed and Seed meeting (in December)

#### **Services**

## **Employment Assistance:**

- Vo-tech training provided by Workforce Alliance
- Job coach/developer program provided by Palm Beach County Community College
- Job search support includes assistance with developing resumes

## **Reentry Assistance:**

- **Legal**: Includes assistance with restoration of civil rights, public defender assistance, child support assistance, sealing and expunging records
- Other: Includes assistance with obtaining driver's license, identification, birth certificate, social security card
- **Bus Vouchers**: Includes a partnership with PalmTran to provide bus vouchers to clients (monthly passes)

The Riviera Beach JSC delivered 1,237 sessions to 767 individuals during 2008. The average length of involvement with the JSC was approximately two months. However, many of the JSC's clients sought referrals and job leads which did require an extended period of involvement and did not contribute to the number of sessions.

## **CHAPTER VII**

# **Criminal Justice Commission Oversight**

The CJC has primary oversight responsibility for the implementation and operation of the YVPP. Oversight activities as reported by the CJC do not include the specific number of contacts or details related to assistance provided to program sites. The Year 2 YVPP oversight activities reported by the CJC included:

- On September 9, an inter-local agreement extending the 2007–08 funding and adding an additional \$300,000 was executed by the BCC. CJC worked with Belle Glade city administrators to secure a site for the YEC.
- CJC staff worked with cities to develop Interlocal Agreements for Year 3 funding. These agreements were approved by the BCC on September 23, 2008. Each city's funding level was reduced by 10 percent due to budget restrictions.
- The CJC and the BCC approved the purchase of an extended warranty for the BrassTrax system.
- The CJC and the BCC approved budgets and budget revisions.
- CJC staff assisted in collecting monthly reports from the YECs, the JSC, the PBSO, the SAO, and the SPO.
- CJC staff conducted marketing and community outreach for the YVPP (bus tails, bus stop posters, TV commercials, brochures, presentations, and newsletters).
- CJC staff hosted regular coordinating meetings to share and disseminate information.
- CJC staff explored potential partners and providers for programs.
- CJC staff assisted sites in addressing service or programming gaps.

- CJC staff coordinated the youth leadership group (STYLE).
- CJC staff coordinated LEWG meetings and law enforcement trainings.
- The CJC purchased new equipment to be used by the PBSO and law enforcement agencies through the LEWG
- CJC staff convened and staffed steering committees.
- CJC staff provided technical assistance as needed.

## **CHAPTER VIII**

## **Outcomes: Crime Reduction**

Arrest histories were examined for youths who participated in the YECs and the JSC during Years 1 and 2 (2007 and 2008). Individual-level data was submitted FDLE to match with the agency's computerized criminal history data. Results indicate the number of individuals who had arrest histories prior to becoming involved with the YEC or JSC or subsequent to their involvement with the programs.

### **Arrest Histories: Youths in the YECs**

- 93 percent of the 950 youths served in 2007 and 2008 in the YECs had no arrest histories.
  - Therefore, for the majority of the youths served in the YECs, this program may be serving as a *prevention strategy* to reduce the likelihood of the onset of criminal behavior.
- 67 individual youths had arrest histories representing *at least* one arrest **prior** to their involvement with the YECs or **subsequent** to the onset of their involvement with the YEC (arrest could be before, during, or after).
  - Of those 67, 28 youths had arrest histories prior to becoming involved in the YECs, but experienced **no further arrests** subsequent to their involvement in the YEC.
  - o Therefore, for those 28 youths (42% of the 67), this program may be serving as an *intervention strategy* to divert them from further criminal behavior.
- 39 youths had arrests after they became involved in the YECs (either during or subsequent to their participation or both, and may include an arrest before as well). It is possible that the YECs did not serve as an effective *prevention or intervention* strategy for these youths.

• Number of youths with arrest histories by site:

Boynton Beach: 18
Lake Worth: 3
Riviera Beach: 32
West Palm Beach: 14

- 68 youths represented approximately 2,858 arrest charges (this number reflects arrest charges only not charges for which youths were prosecuted or convicted).
  - 32% of the charges are for justice violations and other offenses (considered technical or less serious in nature)
  - o Felonies: 45% Misdemeanors: 42% Unknown: 12%
  - o Violent: 35% Nonviolent: 65% (burglary included as nonviolent)

#### **Arrest Histories: Individuals in the JSCs**

The JSC was designed to serve individuals who are re-entering the community from a correctional setting or on probation. It was expected that this population would have a high percentage of individuals with arrest histories. However, 482 of the 872 individuals served in 2007 and 2008 were matched with FDLE arrest histories (55%); this leaves 390 clients served who did not appear to have arrest histories. It is possible that dates of birth or the spelling of names may have prevented some matches with the FDLE criminal history data. Also, the JSC participated in several job fairs sponsored by the Mayor's Office in which large groups attended. It is also likely that a portion of the clients attending these job fairs were not re-entering the community from a correctional and, therefore, did not have an arrest history. The clients who did have arrest histories and participated in JSC programming and services appear to have a lower recidivism rate than the national or state average. According to a national report issued by the U.S. Department of Justice, Bureau of Justice Statistics (2002), the national recidivism rates are:

- Within 3 years, 67.5% of offenders released in 1994 were rearrested for a new offense
- Within 3 years, 46.9 percent of offenders released in 1994 were reconvicted for a new crime
- Within 3 years, 25.4 percent of offenders released in 1994 were resentenced to prison for

a new crime

Regarding the clients served by the Riviera Beach JSC, of the 482 with arrest histories, 357 or 74 percent experienced *no further arrests*; therefore, 26 percent recidivated.

## Crime-related "Calls for Service" to Law Enforcement

The PBSO or the police departments reported crime data for the neighborhoods that surround the four YECs. When it was available, agencies reported the number of calls for service for 2006, 2007, and 2008 for the area constituting a quarter-mile-radius around each YEC. Riviera Beach's YEC relocated multiple times; therefore, the surrounding neighborhood changed throughout the time period. Therefore, the Riviera Beach Police Department reported data for three geographic boundaries: one-quarter mile, one-half mile, and for the city. Some agencies were not able to report data for all three years due to issues with the data system. Table 24 presents the calls for service for Boynton Beach, Lake Worth, Riviera Beach, and West Palm Beach. Table 25 presents Riviera Beach's calls for service for multiple boundaries. Due to the fact that the same data is not available for each site, comparisons across sites are not recommended. However, this data provides an overview of the trend with crime reporting within each site.

Table 24: Crime Data for a ¼ Mile Radius Surrounding the YECs Crime-related calls to law enforcement for service by site for 2006 through 2008 (when available)

	Homicide	Forc Sex Off	Robbery	Agg Assault	Burglary	Auto Burglary	Larceny	Auto Theft	Arson	Total Calls for Service
<b>Boynton Bea</b>	ch									
2007	1	0	7	35	33	NL	73	2	NL	3196
2008	1	0	12	19	31	NL	59	15	NL	3108
% chg	0%	0%	71%	(46%)	(6%)		(19%)	650%		(3%)
Lake Worth										
<sup>a</sup> 2008	0	3	13	20	10	1	10	8	0	NL
Riviera Beac	h									
<sup>b</sup> 2006	0	0	3	7	23	NL	25	9	1	NL
2007	1	1	11	44	44	NL	107	28	0	NL
2008	0	0	11	34	49	NL	118	23	1	NL
% chg	0%	0%	73%	79%	53%		372%	61%	0%	
West Palm B	each									
2006	2	0	46	19	47	23	71	29	0	3126
2007	0	1	31	15	41	25	61	19	0	3760
2008	0	3	32	18	42	18	43	9	1	3835
% chg	(200%)	300%	(30%)	(5%)	(11%)	(22%)	(39%)	(69%)	100%	_

NL = data was not listed / not included in report

Data provided by police departments and the PBSO

a = LW data is for January 1, 2008 through September 30, 2008 only.

b = RB LE believes that the 2006 data levels may be low due to data entry issues

<sup>%</sup> change is the percent change from the first year listed through 2008

**Table 25: Riviera Beach Calls for Service** 

	2006				2007		2008			
	½ m	½ m	City	½ m	½ m	City	½ m	½ m	City	
Homicide	0	0	10	1	1	13	0	2	12	
Forcible Sex Offenses	0	1	16	1	4	15	0	0	9	
Robbery	3	8	256	11	39	201	11	64	149	
Aggravated Assaults	7	25	623	44	144	554	34	194	879	
Burglary	23	64	1073	44	134	773	49	194	879	
Larceny	25	59	1590	107	316	1367	118	397	1350	
Auto Theft	9	26	486	28	88	356	23	69	302	
Arson	1	1	20	0	0	5	1	2	8	
Total	68	184	4074	236	726	3284	236	922	3588	

The Riviera Beach YEC experienced several moves during 2007 and 2008. Therefore, the Riviera Beach Police Department provided crime data for a broader perimeter.

## **Outcomes:** Uniform Crime Report – Crimes Reported to Law Enforcement

This section discusses the potential impact that the YVPP may have had on the four program sites (cities) as well as Palm Beach County as a whole. UCR data for each program site and the corresponding control site is presented for comparison purposes only. The UCR data that is presented reflects crimes reported to law enforcement rather than number of arrests or arrest rates. Criminological literature supports the use of crimes reported to law enforcement as a more accurate measure of actual criminal activity in a community. The measure of crimes reported to law enforcement is also utilized in the methodology to examine the possible broader economic impact of the YVPP. This data is presented for comparison purposes only—specific causation or correlation may not be inferred in this analysis. The scope and scale of this evaluation is limited; it would be difficult, if not impossible, to control for the broad spectrum of services, activities, media impacts, natural fluctuations, economic impacts, and other possible sources that may have an impact on the level of crime in each city and the county. Some of the targeted cities, for instance Riviera Beach, West Palm Beach, and Belle Glade have had federal Weed and Seed initiatives in place which would likely impact the level of crime. The CJC tracks some of the crime prevention activities in communities throughout the county and there are gang prevention initiatives and other targeted prevention efforts underway. Therefore, the UCR crime data offers an examination of the overall rate change for total crime and violent crime in the program and control sites. In addition, Table 29 provides the 2008 UCR data for the State of Florida and other large counties in Florida to offer a broader context for this comparison. From this data, it is apparent that, in addition to Palm Beach County, the state as a whole and other large counties experienced a general decline in crime rate in 2008.

As mentioned in Chapter I, when reviewing tables that present the UCR data for program and control sites, it is important to note that the Palm Beach County Sheriff's Office (PBSO) assumed control over several police department agencies in the last three or four years. Six of the eight agencies taken over by the PBSO are program or control sites for this project:

Belle Glade (program site) July 12, 2006
 Lake Park (control site) October 1, 2001
 Lake Worth (program site) October 1, 2008

Mangonia Park (control site)
 Pahokee (control site)
 February 1, 2007
 February 12, 2006
 Royal Palm (control site)
 October 1, 2006

When examining this historical or trend data, there are some sharp increases or decreases that appear from one year to the next. These fluctuations—both increases and decreases—may, in part or in full, be attributed to differences in data collection and reporting as a result of a shift in oversight.

## **UCR Data: Program and Control Sites**

Tables 26, 27, and 28 present UCR data for the program and control sites. Table 26 simplifies the presentation of data by including the year before the YVPP was implemented through Year 2 of implementation (2006 through 2008) with percent change from the previous year. This table includes total crime and violent crime rates. Tables 27 and 28 present eight years of UCR data to reveal trends across the sites. Table 27 presents the comparison of total crime rates for all sites from 2000 through 2008 (also with percent change from the previous year). Table 28 presents the comparison of violent crime rates for all sites from 2000 through 2008 (also with percent change from previous year.). Finally, Table 29 presents UCR data for the State of Florida and several large counties (Palm Beach, Miami-Dade, Broward, Duval, Hillsborough, and Orange counties).

- Rate change in **Total Crime Rate** between 2007 and 2008:
  - Four program sites fared better than the matched control sites in the rate change for total crime:
    - Lake Worth, Riviera Beach, West Palm Beach, and Belle Glade experienced greater reductions than the rate reductions in their respective control sites.
    - Boynton Beach experienced a <u>slight increase</u>; however, the control site experienced a greater increase.

- Rate change in **Violent Crime Rate** between 2007 and 2008:
  - Three of the program sites fared better than the matched control sites in the rate change for violent crime; all program sites experienced decreases in rates of violent crime:
    - Lake Worth, Riviera Beach, and West Palm Beach experienced <u>decreases</u> in violent crimes; two of the three control sites experienced less significant decreases and one control site had a significant increase in violent crime.
    - Boynton Beach experienced a <u>decrease</u>; however, the control site had a greater decrease.
    - Belle Glade experienced a significant <u>decrease</u> in violent crime while the control site experienced a greater decrease in violent crime.

Table 26: UCR Crimes Reported to Law Enforcement 2006 through 2008

Rate and % change	Boynton Beach	Royal Palm	Lake Worth	Green- acres	Riviera Beach	Mangonia Park	West Palm Beach	Lake Park	Belle Glade	Pahokee
2007 Total Crime	6442.2	4211.6	8049.9	4912.0	9512.6	15027.4	8007.2	10127.3	10964.1	6744.9
% change	6.1%	36.6%	-16.7%	-0.3%	-21.6%	-17.8%	1.3%	25.2%	85.6%	-11.3%
2007 Violent Crime	1091.6	502.1	1500.9	725.7	2271.5	2701.6	1102.1	1317.1	2757.1	2114.5
% change	10.9%	75.1%	-17.7%	-30.6%	-16.0%	-29.3%	1.0%	48.2%	128.3%	-3.7%
2008 Total Crime	6536.6	4707.4	7550.7	4731.5	9066.9	15024.7	6571.3	11764.7	10367.0	7588.2
% change	1.5%	11.8%	-6.2%	-3.7%	-4.7%	0.0%	-17.9%	16.2%	-5.4%	12.5%
2008 Violent Crime	1063.4	462.5	1440.4	722.0	1866.3	3238.9	932.8	1262.1	2421.1	1763.2
% change	-2.6%	-7.9%	-4.0%	-0.5%	-17.8%	19.9%	-15.4%	-4.2%	-12.2%	-16.6%

Table 27: UCR Total Crimes Reported to Law Enforcement - Rates per 100,000 & Annual Percent Change

YVPP Program Sites and Control Sites 2000 through 2008

Year	Boynton Beach: Program	Royal Palm: Control	Lake Worth: Program	Greenacres: Control	Riviera Beach: Program	Mangonia Park: Control	West Palm Beach: Program	Lake Park: Control	Belle Glade: Program	Pahokee: Control
2000	8264.8	n/a	8604.4	5698.4	16095.6	45440.4	13880.1	8898.1	12129.3	5664.2
2001	8203.4	5628.3	8879.0	5861.6	10947.5	44083.7	11608.3	8247.3	8579.1	3965.5
	-0.7%	n/a	3.2%	2.9%	-32.0%	-3.0%	-16.4%	-7.3%	-29.3%	-30.0%
2002	8396.6	5688.0	9701.9	6069.7	14309.7	22671.8	12301.3	9891.0	13188.5	6071.1
	2.4%	1.1%	9.3%	3.6%	30.7%	-48.6%	6.0%	19.9%	53.7%	53.1%
2003	8606.2	6765.4	9575.6	5896.3	12766.2	25149.7	10889.4	11167.0	13495.0	6362.4
	2.5%	18.9%	-1.3%	-2.9%	-10.8%	10.9%	-11.5%	12.9%	2.3%	4.8%
2004	7690.8	5358.7	9695.3	5214.0	9575.9	20047.6	9586.7	9269.6	11199.5	6762.8
	-10.6%	-20.8%	1.2%	-11.6%	-25.0%	-20.3%	-12.0%	-17.0%	-17.0%	6.3%
2005	5952.7	4241.9	10052.7	4451.6	10692.9	18480.4	8310.7	10293.0	11651.3	4874.9
	-22.6%	-20.8%	3.7%	-14.6%	11.7%	-7.8%	-13.3%	11.0%	4.0%	-27.9%
2006	6071.2	3082.3	9667.1	4928.5	12128.8	18274.9	7904.0	8087.3	5907.4	7602.4
	2.0%	-27.3%	-3.8%	10.7%	13.4%	-1.1%	-4.9%	-21.4%	-49.3%	55.9%
2007	6442.2	4211.6	8049.9	4912.0	9512.6	15027.4	8007.2	10127.3	10964.1	6744.9
	6.1%	36.6%	-16.7%	-0.3%	-21.6%	-17.8%	1.3%	25.2%	85.6%	-11.3%
2008	6536.6	4707.4	7550.7	4731.5	9066.9	15024.7	6571.3	11764.7	10367.0	7588.2
	1.5%	11.8%	-6.2%	-3.7%	-4.7%	0.0%	-17.9%	16.2%	-5.4%	12.5%

n/a - Data was not available due to non-reporting

Table 28: UCR Total Violent Crimes Reported to Law Enforcement - Rates per 100,000 & Annual Percent Change YVPP Program Sites and Control Sites 2000 through 2008

Year	Boynton Beach: Program	Royal Palm: Control	Lake Worth: Program	Greenacres: Control	Riviera Beach: Program	Mangonia Park: Control	West Palm Beach: Program	Lake Park: Control	Belle Glade: Program	Pahokee: Control
2000	829.6	n/a	1130.0	493.3	1944.2	5533.9	1473.8	493.1	2301.1	1119.5
2001	912.4	498.4	1144.5	446.2	1841.7	6493.5	1331.0	791.5	2243.9	763.2
	10.0%	n/a	1.3%	-9.5%	-5.3%	17.3%	-9.7%	60.5%	-2.5%	-31.8%
2002	948.3	382.1	1385.6	633.5	1748.0	3015.3	1380.6	1067.1	3409.8	1234.0
	3.9%	-23.3%	21.1%	42.0%	-5.1%	-53.6%	3.7%	34.8%	52.0%	61.7%
2003	1049.6	485.1	1413.6	779.7	2037.0	5389.2	1279.7	1234.4	3096.7	1586.5
	10.7%	26.9%	2.0%	23.1%	16.5%	78.7%	-7.3%	15.7%	-9.2%	28.6%
2004	1042.8	311.0	1425.2	920.3	1667.9	4049.2	1262.9	966.5	2601.0	1378.2
	-0.7%	-35.9%	0.8%	18.0%	-18.1%	-24.9%	-1.3%	-21.7%	-16.0%	-13.1%
2005	757.6	288.2	1498.3	818.7	1969.0	4194.7	1207.6	1108.3	2487.7	748.8
	-27.3%	-7.3%	5.1%	-11.0%	18.1%	3.6%	-4.4%	14.7%	-4.4%	-45.7%
2006	984.0	286.8	1823.6	1046.2	2702.9	3820.4	1090.9	888.8	1207.5	2196.6
	29.9%	-0.5%	21.7%	27.8%	37.3%	-8.9%	-9.7%	-19.8%	-51.5%	193.4%
2007	1091.6	502.1	1500.9	725.7	2271.5	2701.6	1102.1	1317.1	2757.1	2114.5
	10.9%	75.1%	-17.7%	-30.6%	-16.0%	-29.3%	1.0%	48.2%	128.3%	-3.7%
2008	1063.4	462.5	1440.4	722.0	1866.3	3238.9	932.8	1262.1	2421.1	1763.2
	-2.6%	-7.9%	-4.0%	-0.5%	-17.8%	19.9%	-15.4%	-4.2%	-12.2%	-16.6%

n/a - Data was not available due to non-reporting

Table 29: Total and Violent Crime Rates - 2007 - 2008 Crimes Reported to Law Enforcement Per 100,000 Residents

Region	Year	<b>Total Crime Rate</b>	Violent Crime Rate
Florida	2007	4694.7	705.5
	2008	4699.8	670.3
	Percent Change	0.1%	-5.0%
Palm Beach	2007	5033.1	722.0
	2008	4853.9	668.8
	Percent Change	-3.6%	-7.4%
Broward	2007	4521.2	616.9
	2008	4685.5	604.9
	Percent Change	3.6%	-1.9%
Miami-Dade	2007	6297.0	964.1
	2008	6178.7	888.3
	Percent Change	-1.9%	-7.9%
Duval	2007	6413.2	955.6
	2008	6435.7	926.9
	Percent Change	0.4%	-3.0%
Hillsborough	2007	4915.7	739.6
	2008	4694.3	693.4
	Percent Change	-4.5%	-6.2%
Orange	2007	6397.9	1119.7
	2008	6514.5	1066.7
	Percent Change	1.8%	-4.7%

## **CHAPTER IX**

**Outcomes: Economic** 

Criminal justice evaluations of existing or new program initiatives implemented at the local, state, or federal level of government involves determining whether they result in a cost savings to taxpayers. Following documented increases in violent crimes, especially among youths and with the use of firearms, Palm Beach County invested a significant amount of financial resources to reduce violent crime. Related to the question of violence reduction is the need to quantify the potential economic impact of the violence reduction efforts. It must be noted that crime is complex with multiple causes and associated responses. Therefore, any new program initiative designed to combat violent crime requires a reasonable amount of time to have a meaningful and substantial impact on reducing violent crime. Clearly, dramatic changes should not be expected early in the implementation of such programs.

The potential cost savings associated with a young person remaining drug-free and crime-free have been estimated in criminological research (Cohen, 1998). Cohen estimates this cost to be \$2.2 million over the lifetime of the young person. The financial investment made by Palm Beach County is also a factor when examining possible economic impacts. This chapter presents an estimate of the cost per youth for the prevention component. This calculation was derived by taking the county and city funding for the prevention component and dividing by the number of individual youths served by site. It must be acknowledged that not all youths participate in the same type of program or for the same duration. Costs vary from site to site based on facility, staffing levels, type and number of field trips and special events undertaken, the quantity and quality of providers at the YECs, equipment needs, and other factors. Also, the length of participation varies by site.

## **Projected Economic Impact**

- Utilizing six years of UCR crime data, projections were made to estimate the violent crime rates in 2008 if the YVPP had not been implemented.
- Violent offenses include: murder, rape, robbery, and assault.
- Costs for each violent crime were established in a NIJ report.

- Countywide:
  - Violent crime rate projections resulted in an estimated life-time cost savings of \$22,431,933
- 5 program sites/cities:
  - Violent crime rate projections resulted in an estimated life-time cost savings of \$5,701,333.

#### **Cost Benefit Estimates**

- Additional cost-benefit estimates can be associated with this program.
- Estimated two-year cost (per youth served) for the YECs:
  - o By site, the per youth cost is:

•	Boynton Beach	\$6,781
•	Lake Worth	\$4,518
•	Riviera Beach	\$5,935
•	West Palm Beach	\$18,355

- Averages to \$10,825 per youth
- (Note: Belle Glade was allocated \$756,470 but has not served youths. Riviera Beach's allocation of \$2,326,668 is divided between the YEC and the JSC. The cost per client for Riviera Beach's JSC is \$1,334.)
- If one youth stays crime-free and chemical-free, it saves \$2.2 million over his/her lifetime, if this program is successful for the following percentages of youths, the cost savings would be:
  - o 10% (95 youths) would save \$209 million
  - o 20% (190 youths) would save \$418 million
  - o 30% (285 youths) would save \$627 million

(Source: Cohen, 1998, Journal of Quantitative Criminology. Calculation: 950 youths x 10% x \$2.2m)

# **CHAPTER X Summary and Discussion**

On the basis of implementation findings and program outcomes reported in this evaluation, the second year of implementation of Palm Beach County's YVPP demonstrates marked improvement in a number of areas from the initial year. The county has demonstrated an ability to mobilize a variety of agencies, services, youths, and other citizens in a common collaborative mission to impact violent crime.

In the evaluation of various criminal justice reform initiatives, the most common finding is "failure to implement." A fundamental reason for the failure to implement pattern includes bureaucratic obstacles, professional resistance, and ideological conflicts. The implementation of the YVPP has experienced some of these same challenges in the sites including staffing challenges, location and facility issues, and resource scarcity. Overall, the progress reveals a trajectory toward full implementation of the program; however, full implementation will not occur in the timeline originally proposed.

In addition, at the conclusion of the second year of implementation, the YVPP continues to experience challenges. The prevention component, YECs, has expanded and increased the number of youths served (from 217 in 2007 to 733 in 2008). The increase in youths served is, in large part, due to the opening of the Boynton Beach YEC. This center opened late in 2007 but did not begin serving youths in programs until 2008. Once implemented, Boynton Beach secured providers and recruited youths in a timely manner. Belle Glade did not implement the prevention component in years one or two; however, it is scheduled to open and begin serving youths mid-2009 (year three).

Data collection and reporting was a significant issue in Year 1 with all sites (though, to a lesser extent with Lake Worth). Boynton Beach experienced similar data collection and reporting challenges in Year 2. However, Boynton Beach YEC staff discontinued the contract with one of their providers (MADDADS), as a result of their unwillingness to collect and report data on the youths in their program. In general, data reporting in Year 2 was much more timely and comprehensive.

The exception to the progress made with data reporting is the lack of outcome measures for many of the YEC programs. Contracts between the YECs and providers require the

administration and reporting of outcome measures; however, very little outcome data has been collected or reported by the four YECs. In 2008, the YECs offered 50 named, structured programs. However, complete pre- and post-test results were available for reporting in only three of those programs (two education programs and one life skills program). There were instances where pre-test scores were reported but without post-test scores or vice versa. Also, with the turnover in programs that are offered, there were programs where assessments may not be suitable given the brief time frame. The lack of outcome measures for the YECs' programs restricts the extent to which an evaluation can measure program effectiveness. It is recommended that each YEC submit a time table that delineates the programs being offered, the appropriate length of services (the length or cycle of the program, if there is one), and a schedule for the administration of pre- and post-tests.

Another challenge in the prevention component involves the programming options in the YECs which appeared to fluctuate more in Year 2 than in Year 1. The variation in program duration is presented in the tables in Chapter IV Prevention. The exception to this is Lake Worth. Lake Worth has maintained one education provider, For the Children, Inc., which offered consistent education programming throughout the year (also in Year 1). The Riviera Beach YEC's programming was inhibited by the challenges presented by their location and facility. The lack of a permanent location and numerous relocations not only interrupted programming but it may have led to disruption in attendance by the youths. The average length of youths' participation in the YECs was approximately three or four months (with the exception of Lake Worth, which was longer). Depending on the program, this length of involvement may restrict the program's ability to positively impact the lives of the youths served. There is no clear indication as to why the length of participation is not longer. It is recommended that the YECs reassess the programs that are offered to ensure that programs have an appropriate duration, offer pre- and post-testing, and meet the needs of the youths.

The CJC has discussed the development or acquisition of a client management or tracking software program that would facilitate CJC's ability to track and aggregate program data for the YECs and possibly the JSC as well. A data management system would facilitate the coordination and analysis of data which, in turn, would assist in the evaluation of the programs and inform programming decisions (based on youths' performance). This is a critical component given the scarcity of resources and the fact that providing "evidence-based" programming is one

of the goals of the YVPP. It is recommended that the infrastructure for a data management system be initiated in Year 3 to allow for effective monitoring of outcomes. Such a system should be pilot tested in Year 3 to work out problems while a back-up data collection system is in place.

The corrections component, the JSC, has been implemented in only one site, Riviera Beach. West Palm Beach had a JSC prior to the YVPP and there was a plan to expand this center utilizing resources from the YVPP initiative. However, progress or data have not been reported. Lake Worth, Boynton Beach, and Belle Glade have not made progress implementing this component.

The courts component experienced resource challenges making it impossible to implement a few of the original goals (e.g., judicial training for parent involvement, the extension of the Youth Court, providing Aggression Replacement Therapy program). However, the OSA, the OSP, and the COMBAT Unit have remained highly involved implementing the other goals and assisting with the implementation of the law enforcement goals. They administered more than 100 training protocols throughout the year. There is a *high level* of collaboration and coordination among the PBSO, local police departments, the LEWG, the VCTF, the OSA, the OSP, the COMBAT Unit, the ATF, and other local and federal agencies. The law enforcement component continued to meet their goals and objectives and expand their services. Members of the LEWG attended, participated in, or led more than 260 community meetings in 2008. The VCTF handled at least 130 cases in 2008. The COMBAT Unit tracked prosecutions for more than 3,000 gang-related and violence-related cases (408 of those were gang cases).

While the project sites continue to experience challenges in their ability to fully implement the YVPP components, the second year of implementation results demonstrate the project's capabilities to address violent crime. However, given the limited amount of outcome data on specific programs, definitive conclusions about the effectiveness of the prevention component cannot be determined at this time. Moreover, isolating the impact of the entire initiative on violent crime rates and the related impact of the fiscal investment made by the county is tentative.

In summary, this evaluation has collected and analyzed qualitative and quantitative data from multiple sources to provide a description of a complex initiative with interrelated programs,

activities, results, and outcomes. It is the purpose of this evaluation to report and document the level of achievement in implementing and accomplishing the YVPP goals and objectives.

#### **Summary of Year 2 progress:**

- 1. The four YECs (Boynton Beach, Lake Worth, Riviera Beach, and West Palm Beach) provided structured program services, namely education, employment, and life skills to 950 individual youths.
- 2. The four YECs offered 50 structured programs and provided more than 23,000 sessions.
  - a. Boynton Beach offered 111 sessions in three education programs, 177 sessions in 1 employment program, 1, 282 sessions in 9 life skills programs, and eight recreation programs.
  - b. Lake Worth offered 15,979 sessions in three education programs, 96 sessions in one employment program, 1, 021 sessions in three life skills programs, and 13 recreation programs.
  - c. Riviera Beach offered 861 sessions in five education programs, 293 sessions in four employment programs, 656 sessions in 10 life skills programs, and 14 recreation programs.
  - d. West Palm Beach offered 2,477 sessions in four education programs, three employment programs, 622 sessions in five life skills programs, and five recreation programs. Sessions for the employment programs were not reported.
  - e. In addition to programs, the YECs provide other services:
    - i. Referrals
    - ii. Work with referrals from the Department of Juvenile Justice, Eckerd Reentry, and the Neighborhood Accountability Board.
    - iii. Offer site resources such as open gym, computer labs, and open recreation.
- 3. Youths who served on the youth councils in each YEC experienced significant gains in pre/post assessments of self-determination skills (level of psychological empowerment and goal setting/problem solving skills).
- 4. The courts and law enforcement components continued to collaborate and increase the level of services provided to combat violence in the communities of Palm Beach County.
- 5. The corrections component increased the number of individuals served by 630 percent

(from 105 in 2007 to 767 in 2008). The JSC served individuals aged 17 to 72 years of age.

## References

- National Institute of Justice, U.S. Department of Justice (1996). Victim Costs and Consequences: A New Look. Washington, D.C.
- Test, D., Mason, C., Hughes, C., Konrad, M., Neale, M., & Wood, W. (2004). Student Involvement in Individualized Education Program Meetings. *Exceptional Children*, 70(4), 391-412.
- Vallerand, R., Fortier, M., & Guay, F. (1997). Self Determination and Persistence in a Real-Life Setting: Toward a Motivational Model of High School Dropout. *Journal of Personality and Social Psychology*, 72(5), 1161-1176.
- Wehmeyer, M. & Kelchner, K. (1995). The Arc's Self Determination Scale. United States: The Arc of the United States.

## **APPENDIX A**

Prevention Services: Programs Offered in the YECs during Year 2 (including pre/post-tests and providers)

# **Boynton Beach: Programs and Services Offered in 2008**

Programs Offered	Structured Program* (yes or no)	Months Offered in YR 2	Pre	Post	Description
<b>Education</b>					
Tutoring / Homework Assistance	No	12	No	No	Provider: Site staff Offered 30 hrs per month or 8 hrs weekly (both indications are noted)
Computer Building / Computer Concepts	Yes / Yes	7, 10, 11, 12	No / No	Yes / No	Provider: Not specified Youths participate in sessions that culminate in building a operational computer that can be taken home. The computer is the outcome. In Dec, graduation and distribution of 8 computers.
<b>Employment</b>					
RM Lee Employment Skills	Yes	2, 3, 4, 5, 6, 7, 8, 9	No	No	Provider: RM Lee Community Development Program (Reducing Ethnic Violence (REV)) Youths are provided employability skills and training. Outcomes in program description include developing resumes, letters, and interviewing techniques. However, no pre- or post-tests or outcomes were reported for individual youth.
Life Skills					
Teen Rap – Dropout Prevention	No	1, 2, 3, 4, 5	No	No	Provider: Maddads Teen support group; topics may change each month; dropout prevention listed as the topic each time Teen Rap is provided; includes several (most participants) referrals from DJJ
Hooked On Fishing	Yes	1, 2, 3, 4, 5, 10,	Yes	No	<b>Provider</b> : Richard Brochure, Boynton Beach Fishing

Programs Offered	Structured Program* (yes or no)	Months Offered in YR 2	Pre	Post	Description
		11, 12			Academy This program utilizes a structured curriculum for instruction throughout 6 sessions; youths learn to fish (outcome) and get to keep a rod and reel; youths must take a drug-free pledge. Pretests noted in Feb (specific skills being measured have not been unidentified). No post-tests reported. Charter fishing trip in May.
Art of Film Making	Yes	2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12	No	Yes	Provider: Kids Korner No pre-tests noted. Outcomes include the development of video (DVD) and commercials.
Pregnancy Prevention	Yes	3, 4, 5	No	No	Provider: MADDADS No pre/posttests noted.
Male Responsibility	Yes	3, 4, 5	No	No	Provider: MADDADS No pre/posttests noted.
Life Skills – REV Program (Reduced Ethnic Violence)	Yes	2, 3, 4, 5, 6, 7, 8, 9	No	No	Provider: RM Lee Community Development REV Program (Reducing Ethnic Violence (REV)) Youths are provided life skills sessions; 8 hrs of sessions are provided over the course of a month. No pre/posttests noted.
Sista to Sista	Yes	10, 11, 12	No	No	Provider: Girl Scouts No pre/posttests noted.
Lamplighter/Questers: Male Mentoring	Yes	12	No	No	<b>Provider</b> : RM Lee Community Development REV No pre/posttests noted.
Girls and Her Pearls	Unknown	12	No	NO	Provider: Unknown No pre/posttests noted.
Recreational	N/A		N/A	N/A	Recreational programs are not required to report pre- and

Programs Offered	Structured Program* (yes or no)	Months Offered in YR 2	Pre	Post	Description
					post-tests or track individual youths participation.
					Participation is reported monthly in aggregate.
Basketball		1, 2, 3,			<b>Provider</b> : Site staff and City of Boynton Beach at Ezel
		4, 5, 6, 7, 8, 9			Hester Center.
		7, 6, 7			Basketball was offered and reported on monthly reports
					but the number of sessions was not listed.
Dance group		2, 3, 4, 5			Provider: MADDADS
					Sessions are provided for two age groups: 13-15 years
					and 16-18 years
Dance		3, 4, 5,			Provider: RM Lee REV Program
		7, 8, 9, 10			
Flag football/football		7, 8, 9,			Provider: Boy Scouts; PAL league
Weight training/lifting		10, 11 7, 8			Provider: Boy Scouts
Weight training/lifting		7, 8			Provider: MADDADS
Step Team Cheerleading		10, 11			Provider: MADDADS  Provider: Boy Scouts; PAL
Cheerleading		10, 11			Flag football league
Ultimate dance		12			Provider: Unknown
Site Resources:		1-			Site resources refer to ongoing services provided by the
Site Resources.					YEC.
DJJ referrals					Youths referred through DJJ are utilizing the facility and
					programming at the YEC; in May, attended 2 DJJ
					hearings
Transportation/school pick-up		5,6,7,8,			In May, use of van for youth transport was initiated.
		9,10,11, 12			
Parent referrals					
Alternative to suspension					
Special Events:	N/A	N/A	N/A	N/A	Special events are one-time center events or field trips unless specified as ongoing. The number of participants is

Programs Offered	Structured Program* (yes or no)	Months Offered in YR 2	Pre	Post	Description
					not required for monthly reporting; however, some sites report these numbers—if reported, it is indicated in this table.
Soccer Round-up					This special event occurred in March; however the count was not included (youths served) in the chart due to missing data
Horse Camp					In July for one week (2 attended)
Camp – Umatilla, FL					In July for 3 days (15 attended)
Spring Break Camp Week					
Summer Camp					Provided by MADDADS; 16 participated; 35 hours weekly
Art Exhibit					
Dance Performances					
Youth Mission Trip (one week)					FUMCWG / Church of Palms - 5 youths participated for one week in Orlando
Charter Fishing with mentors					In May, 33 youths attended
Art Project – Green Market					Youths presented art at Green Market (6)
Winter Leadership Retreat					December, 15 youths participated for one week
Toys for Tots Christmas Party					
<b>Community Outreach:</b>	N/A	N/A	N/A	N/A	Community outreach includes reported contacts made by YEC staff to other agencies, schools, families, churches, businesses, etc.
Art in Public Places					
Boys and Girls Club					
Greg Russ Computers					
School District					
Prime Time					
Water Management District					
South Tech					
Parent visits					April – 4 visits to parents

Programs Offered	Structured Program* (yes or no)	Months Offered in YR 2	Pre	Post	Description
Boynton Beach High School	() 65 61 110)	2112			In September, met with principal; visit in October;
Youth Round-up					
DJJ Newsletter article					
Trash In Can Campaign					Flyers, commercial, and poster
Parent conferences/meetings					In May, conducted one conference; one parent meeting in July; in November, met with 12 parents regarding winter trip;
Girls Group Session					In July at Ezel Hester (transportation provided by YEC)
Carolyn Sims Intergenerational Gathering					In July
Law Enforcement					Sgt. Cannon
Providers meetings					In November, met with 6 providers
City Council					
Collaboration/Partnerships:	N/A	N/A	N/A	N/A	This category indicates ongoing collaboration or partnerships with community agencies. Specific components of partnerships not reported.
Boynton Beach Police Dept					Sgt. Cannon is active in the YEC and community
Boys and Girls Club					
Greg Russ Computers					
School District					To discuss having the YEC serve as a site for "alternative to suspension" youths.
Prime Time					
FUMCWG / Church of Palms					
Winter Garden UMC					Winter trip (in October)

<sup>\*</sup> Structured programming refers to programs with identified providers. Providers are expected to address specific goals for youths who are involved in the YECs. The services should include set programming times/length of program; a curriculum, a form of preand post-test assessment; and document of youths' attendance and participation.

Other notables:

- In February, Carolyn Sims became permanent YEC facility
- In May, YEC gained use of a van for transportation assistance (school pick-ups)
- In May, security upgrades: installation of locks and security cameras
- In September, obtained a flat screen television
- In October, 3 parent referrals/meetings
- In October, added a fish touch tank for youths

# Lake Worth: Programs and Services Offered in 2008

Programs Offered	Structured Program* (yes or no)	Months Offered in YR 2	Pre	Post	Description
Education					
Tutoring	Yes	1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12	Yes	Yes	Provider: For the Children Report cards are provided to monitor grades; specific programming is provided by trained staff to assist youths with FCAT in Nov and December; provider also works with area schools to transport youths from school to center.
Homework Assistance	Yes	1, 2, 3, 4, 5, 8, 9, 10, 11, 12	Yes	Yes	<b>Provider</b> : For the Children Targeted homework assistance is provided by trained staff report card grades are reported as pre/posttests. Reported for 1 <sup>st</sup> semester in 08 (June). No pre/post-tests received in 08-09 school year thus far.
Academic Enrichment	Yes	8	No	No	Provider: For the Children Specific content not noted. No pre/posttests noted.
<b>Employment</b>					
Job Placements	Yes	4, 5, 8, 9, 10, 11, 12	N/A	N/A	<b>Provider</b> : Lake Worth YEC Assistance is provided to youths to secure job placements within the community. Job placements of 5 youths (3 summer empl); 2 youths tracked throughout year.
Life Skills					
Get Real	Yes	1, 2, 3, 4, 5, 6, 7	No	No	Provider: Girl Scouts No pre/posttests provided.
Teen Time	Yes	6, 7, 8	No	Yes	Provider: Planned Parenthood No pre/posttests scores provided on the monthly reports.

Programs Offered	Structured Program* (yes or no)	Months Offered in YR 2	Pre	Post	Description
					However, copies of post-tests were provided.
Mentoring Across Cultures	Unknown	9, 10, 11, 12	No	No	<b>Provider</b> : Unknown Utilizes adult mentors – almost a one-to-one ratio.
Recreation	N/A		N/A	N/A	Recreational programs are not required to report pre- and post- tests or track individual youth participation. Participation is reported monthly in aggregate.
Martial Arts		1, 3, 4, 5, 6, 7, 8, 9			Provider: Site staff
Musical Theatre	Yes	1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12	No	Yes	<b>Provider</b> : Lake Worth Playhouse No pre/post -test noted. Outcomes include documentation of performances throughout the year.
Food Fun/Yoga		2, 3, 4,			Provider: Unknown
Step Team		2, 3, 4,			Provider: Site staff
Computer Club		6, 7, 8, 9, 10			<b>Provider</b> : Unknown Began in June; listed as recreation program. (Also listed on data by program page in monthly report as Understanding the World of Computers.)
Drill Team		6, 7, 8, 9			Provider: Unknown
Drama Club		10, 11, 12			Provider: Unknown
Arts and Crafts		6, 7, 8, 9			Provider: Unknown
Art Mural Project		6, 7, 8, 9, 10, 11			Provider: Unknown
Flag Football		6			Provider: Lake Worth Parks & Recreation

Programs Offered	Structured Program* (yes or no)	Months Offered in YR 2	Pre	Post	Description
Basketball Club		9			<b>Provider:</b> Lake Worth Parks and Recreation
Bead Making		10, 11			Provider: Unknown
Gardening		12			Provider: Unknown
Site Resources:					Site resources refer to ongoing services provided by the YEC.
Playground		1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12			Lake Worth Parks and Recreation
Open Gym		8			Site resources refer to ongoing services provided by the YEC.
Referrals					August – 2 referrals O.C.A.S.P.; October 12 referrals for voting polls
Computer Literacy		4, 5			Listed as site resource, no names provided
Computer Lab		9, 10, 11, 12			Listed as site resource, no names provided
Special Events:	N/A	N/A	N/A	N/A	Special events are one-time center events or field trips unless specified as ongoing. The number of participants is not required for monthly reporting; however, some sites report these numbers—if reported, it is indicated in this table.
Summer Camp Orientation					
South Florida Fair					
Family Fun Day					
Kaleidoscope Festival					
Jail Tour					
Criminal Justice Academy					
Valentine's Day Gala					
Lake Worth Playhouse					
Fundraiser					
Black History Bash					

Programs Offered	Structured Program* (yes or no)	Months Offered in YR 2	Pre	Post	Description
Youth Crime Watch	(yes of no)	III 1 IX Z			12 Youths attended conference ( 24 hours)
Conference					12 Touris attended conference (24 nours)
Multicultural Fest					
Stella's Wish					
Great Debater's Movie					
Night					
Laser Fun Zone (field trip)					
Science Museum (field trip)					
July 4 <sup>th</sup> Picnic					
Don Carter's Bowling Field					
Trip					
Movies					
Boomer's Field Trip					
Open House					
Golden Coral/Movies Field					
Trip					
Winds of Change					
Lights On After School					
Rally					
Hip Hop Workshop					
Bryant Park Mural					
Fall Festival					
Sheriff's Community Day					
Thanksgiving Community					
Luncheon					
FAU Football game					In November, 18 attended, 4 hours
Holiday Dessert Making					In November, 128 attended, 2 hours
Lake Worth Parade					
Aftershow					
Teen Holiday Party					

Programs Offered	Structured Program* (yes or no)	Months Offered in YR 2	Pre	Post	Description
Guide to Voting Workshop					Convened in October, 68 attended
Holiday Cookie Baking					In December, 32 attended, 3 hours
<b>Community Outreach:</b>	N/A	N/A	N/A	N/A	Community outreach includes reported contacts made by YEC
					staff to other agencies, schools, families, churches, businesses,
					etc.
Area schools					April – 1 visit; May – 1 visit;
Home Visits					March – 5 visits; April – 1 visit;
Church Visits					March – 2 visits; April – 1 visit;
Flyers					March – 200 flyers distributed; August 57 flyers; September -
					44 Social Security workshop flyers, 80 adult education flyers,
					and 44 hurricane preparedness flyers;
					October – 217 flyers for After School Rally, 23 flyers for Adult
					Education, 327 flyers for Fall Festival, 313 flyers for
					Afterschool Program; November – Holiday Dessert Making
					flyers 128, Thanksgiving luncheon flyers 645, Sheriff's
					Community Day 500 flyers, Full Day Aftercare 21 flyers;
					December – Winter break care 12 flyers, Holiday party 50
					flyers
Radio					September – 2 announcements/spots
<b>Collaboration/Partnership</b>	N/A	N/A	N/A	N/A	This category indicates ongoing collaboration or partnerships
<u>s:</u>					with community agencies. Specific components of partnerships
					not reported.
Palm Beach County School					Alternative to Suspension – provides space
District					
Lake Worth Middle School					School partnership; transportation from area school to YEC provided by For the Children, Inc.
Prime Time					
Lake Worth Kiwanis					
Lake Worth Chamber of					

Programs Offered	Structured Program* (yes or no)	Months Offered in YR 2	Pre	Post	Description
Commerce					
Adult mentors					Utilized for the Life Skills program: Mentoring Across Cultures

<sup>\*</sup> Structured programming refers to programs with identified providers. Providers are expected to address specific goals for youths who are involved in the YECs. The services should include set programming times/length of program; a curriculum, a form of preand post-test assessment; and document of youths' attendance and participation.

### Other notables:

- In March, 12 youths attended the Youth Crime Watch conference.
- In August, made 2 referrals (OCASP)
- In September, for the Life Skills program "Mentoring Across Cultures," the LW YEC utilized 23 adult mentors
- In October, for the Life Skills program "Mentoring Across Cultures," the LW YEC utilized 22 adult mentors
- In November, for the Life Skills program "Mentoring Across Cultures," the LW YEC utilized 22 adult mentors
- In December, for the Life Skills program "Mentoring Across Cultures," the LW YEC utilized 22 adult mentors

# **Riviera Beach: Programs and Services Offered in 2008**

Programs Offered	Structured Program* (yes or no)	Months Offered in YR 2	Pre	Post	Description
Education					
The Mentoring Center/FCAT Tutoring	Yes	2, 3, 4, 5	Yes	No	Provider: The Mentoring Center Volunteers in the community provided tutoring. In Feb, specific reading skills were targeted (e.g., main idea, context). Educational programs/services changed to focus on homework assistance (reading, Algebra Geometry) in months 3, 4, & 5. No post tests/outcomes provided.  Assessment: pre-test (unspecified) in month 2; the scores ranged from 0 to 70.
Public Speaking Forum	Yes	2,9	No	Yes	Provider: Prime Time/Larry Woods Provided a workshop to provide assistance and direction for public speaking. Outcome was youth spoke at the council meeting.
FCAT Tutorial	Yes	7	Yes	Yes	Provider: Unknown Assessment: FCAT scores (by level) will be reported; post assessment will be reported in March 2009
Homework Assistance	Yes	9, 10, 11, 12	Yes	Yes	Provider: Certified Teachers from the school district. Homework assistance (not subjects) was listed on reports as the focus through Dec 2008. FCAT tutoring was added in Dec & Jan (09/yr 3). However, the focus shifted to address needed skill remediation prior to more advanced FCAT preparation. A pre-test for basic skills should be reported and followed by a post-test. Grades were reported as pre and post test in Feb 09. Students did poorly in coursework

Programs Offered	Structured Program* (yes or no)	Months Offered in YR 2	Pre	Post	Description
					in the 1 <sup>st</sup> and 2 <sup>nd</sup> grading periods (2008) as remediation is ongoing.
Build a Computer	Yes	5, 6, 7, 11, 12	Yes	Yes	<b>Provider</b> : Greg Russ/ Russo Consulting Group Youths participate in a multi-week program where they learn to build a computer. Youths who complete the program receive a certificate (outcome). Pre test scores range 27-37/41 and post tests range34-41/41. All students improved from pre to post.
<b>Employment</b>					
Dhails Community Enhancements	Yes	6, 7, 8	Yes	Yes	<b>Provider</b> : Dhails Community Enhancement Pretest identified as "youth assessment." In December, 15 youths "graduated" from the program. No specific outcome information noted.
Job Shadowing	Yes	6, 7	No	No	<b>Provider</b> : Unknown Youths are placed in community businesses for one day of on-the-job experience (cosmetology, mechanics, barber and in July, PD's office and councilman's office)
Job placements		4, 9	No	Yes	5 students placed in jobs (via Mayor's office)
Workplace Success	Yes	11, 12	No	Yes	<b>Provider</b> : Unknown Youths complete employment applications as an outcome.
<u>Life Skills</u>					
Prevention of Substance Abuse	Yes	2, 3	No	Drop- ped before comple -tion	<b>Provider</b> : Substance Abuse Coalition Provides discussion of risks of substance use. Program dropped due to cited low participation
Teen Time	Yes	6, 7	Yes	Yes	<b>Provider</b> : Planned Parenthood Sessions on health issues. Pretest scores ranged from 20- 29/30 and posttest scores ranged from 25-30/30. 100%

Programs Offered	Structured Program* (yes or no)	Months Offered in YR 2	Pre	Post	Description
					made gains. Certificate of completion outcome as well.
Cooking Class	Yes	6, 7	No	Yes	<b>Provider</b> : Unknown Cooking classes with demonstrations. Survey (unidentified) as posttest measure.
Etiquette and Development for Girls	Yes	6, 7	Yes	Yes	<b>Provider</b> : Unknown (unless title is the provider name) Utilizes a questionnaire (unidentified) as a pretest. Student complete folders demonstrating their life in the future.
From Prince to Kings Etiquette for Boys	Yes	6, 7	Yes	Yes	<b>Provider</b> : Unknown Utilizes a questionnaire (unidentified) as a pretest. Student complete folders demonstrating their life in the future
Critical Thinking	unknown	9, 10	No	No	<b>Provider</b> : Unknown No information noted.
Mentoring	No	9	No	No	Provider: Unknown OR Unity in the Community Mentoring Program Met one time.
Man Up Sessions	unknown	10, 11, 12	Yes	See note at right	<b>Provider</b> : Unknown Uses a survey as a pre-test (unidentified). No post-test noted thus far.
Girl Chat Sessions	unknown	10, 11, 12	Yes	See note at right	Provider: Unknown Uses a survey as a pre-test. No post-test noted thus far.
Goal Setting/Social Awareness	Yes	10, 11	Yes	No	Provider: Bishop Philip Dukes Social awareness discussions Uses a survey as a pre-test (unidentified). No posttest noted thus far.
Recreation	N/A				Recreational programs are not required to report pre- and post-tests or track individual youth participation.  Participation is reported monthly in aggregate.
Boxing		1, 2, 3		No	Provider: North Palm Beach PAL Center
Flag Football		2, 3		No	Provider: J & J Recreation

Programs Offered	Structured Program* (yes or no)	Months Offered in YR 2	Pre	Post	Description
Creative Arts		3,4,5,6,7		Yes	Provider: volunteer / YWCA
					Planning/design of mural for YEC building (not completed
					thus far)
Film Production		3,4		No	<b>Provider</b> : Volunteer Marquis Roundtree / YWCA
Dance		3,4,5		No	Provider: YWCA
Step Dance		6, 7, 11		No	Provider: Unknown
Learn to Read Music/Drumline		6, 7, 8		No	Provider: Unknown
Creation					Conducted at Suncoast High School
Basketball		6, 7, 10		No	<b>Provider</b> : Months 6 & 7 noted as "with instructor"
Fishing		7		No	Provider: Unknown
Modeling		9, 10		No	Provider: Unknown
Urban Fashion/Airbrushing		9, 10, 11, 12		No	Provider: Unknown
Entertainment Club (youth		9, 10		No	Provider: Unknown
choir)					Dancing and singing
Aerobic/Fitness		9, 11, 12	Yes	No	Provider: Unknown
					Pre-test a weigh-in. Program meets 1-2 times per month.
Weight Lifting		11, 12		No	Provider: Unknown
Site Resources:	N/A	N/A	N/A	N/A	Site resources refer to ongoing services provided by the YEC.
DJJ					<b>Provider</b> : Site Staff; works with DJJ; serves as a liaison with DJJ and probation officers
Eckerd Reentry					•
Computer lab					
Referrals					Site staff helps parents with referrals for housing issues, IEP and educational issues, advocacy, grief counseling, etc.
Special Events:	N/A	N/A	N/A	N/A	Special events are one-time center events or field trips unless specified as ongoing. The number of participants is not required for monthly reporting; however, some sites report these numbers—if reported, it is indicated in this table.

Programs Offered	Structured Program* (yes or no)	Months Offered in YR 2	Pre	Post	Description
Youth Leadership Council					6 youths attended for 32 hours of programming
Meeting					o youths attended for 32 hours of programming
Youth City Council Meeting					
Meetings with Safe Schools,					Gang awareness and prevention discussion
Police Dept., Principals,					
Superintendents					
Jupiter Lighthouse Historical					
Tour					
Norton Art Gallery – African					
American Tour					
Skating					
Beach					
Bowling					
Fun Depot					
Rapids					
Jail Tour					
Movie Day/Night					
Judge Baker Presentation					
Kayaking/Canoeing					
Typhoon Lagoon, Disney					
Paint a House Day					
Golf					
Men in Black Luncheon					
Islands of Adventure, Disney					
Halloween Dance					
Community Intervention					
Meeting					
Youth Family Thanksgiving					
Dinner					

Programs Offered	Structured Program* (yes or no)	Months Offered in YR 2	Pre	Post	Description
Nutcracker Ballet					
Parent Meeting					
Build a Playground/ Well's					
Gym					
Christmas dinner for					
Youth/Parents					
College tours					Bethune Cookman, Florida Memorial College, University of Miami; 32 youths attended these tours
Stetson University Leadership					5 youths attended the 56 hour leadership camp
Camp					5 yourns attended the 50 flour readership earlip
Mentoring Luncheon					32 youths attended in September
Boomers					
<b>Community Outreach:</b>	N/A	N/A	N/A	N/A	Community outreach includes reported contacts made by YEC staff to other agencies, schools, families, churches, businesses, etc.
PBC School District and area					
schools					
Palm Beach Gardens High					
School					
H.L. Watkins					
School of Excellence					
Safe Schools Office / PBC					
Superintendent					
Community Housing Fair – JF					
Kennedy					
Engrafted Word church					
Colleges: Bethune Cookman,					In July, 32 youths attended tours of colleges
Florida Memorial College,					
University of Miami					
Human Services (referral)					In December, conducted a 3 hour meeting with a parent

Programs Offered	Structured Program* (yes or no)	Months Offered in YR 2	Pre	Post	Description
					regarding a housing referral and IEP preparation
Marketing activities with community schools, businesses, and churches					
Collaboration/Partnerships:	N/A	N/A	N/A	N/A	This category indicates ongoing collaboration or partnerships with community agencies. Specific components of partnerships not reported.
Riviera Beach Police Dept					An average of 160 hours was performed by one law enforcement officer each month at and around the RB YEC.  Officer Quentin Jacobs serves this YEC.
J.A.Y. Ministries					
J & J Recreation					Provides flag football recreation program
North Palm Beach PAL Center					Provides boxing recreation program
Collaboration with Mayor's Office for job placement	Yes		No		This has resulted in successful job placements (4 in April,
Dept of Juvenile Justice (including Lake Park probation office)					Youths under supervision of DJJ housed in facility (not engaged directly in programming – using facility)
Eckerd Re-entry					
Broadmoor Housing Complex					
Washington Beacon Center Teen Program					
Legal Aid					
Neighborhood Accountability Board					
Turning Point Academy					Family Night dinner held at center in October, November
Child Outreach Inc.					15 youths = 5 hrs
Chrysler					
Palm Beach Gardens High School					

Programs Offered	Structured Program* (yes or no)	Months Offered in YR 2	Pre	Post	Description
Human Services (housing					
referrals)					
Maritime Academy					3 hour meeting regarding one youth in August
Kaboom					

<sup>\*</sup> Structured programming refers to programs with identified providers. Providers are expected to address specific goals for youths who are involved in the YECs. The services should include set programming times/length of program; a curriculum, a form of preand post-test assessment; and document of youths' attendance and participation.

#### Other notables:

- In January, 6 youths attended the 2008 Youth Leadership Council Meeting in Washington, D.C. for 32 hours of programming.
- The YEC was closed for 3 weeks in January due to moving locations.
- In January, the YEC hired 2 additional staff.
- In April, 4 youths were placed with collaboration with the Mayor's Office
- In May, 30 youths attended a meeting with the Safe Schools Office, school principals, superintendent, and local police department to discuss gang awareness and prevention
- In June, Corey Harvey served as a motivation speaker
- In July, the RB YEC had three motivational speakers: Detective Jennifer Nubin (gang officer), Dr. Anita Wilburn, and Attorney Richard Ryles. Atty Ryles also provided a tour of the law firm's offices.
- Also in July, Judge Baker gave a presentation to the youths at the YEC.
- In July, 5 youths attended a leadership camp at Stetson University.
- In August, 15 youths graduated from the Dhails Community Enhancement employment program.
- In November, center newsletter was distributed (marketing).

# West Palm Beach: Services and Programs Offered in 2008

Programs Offered	Structured Program* (yes or no)	Months offered in YR 2	Pre	Post	Description
<b>Education</b>					
FCAT / Tutoring	No	1,2	No	No	Provider: Site Staff Provides space and opportunity for youths to study and ask questions. Offered 4-6pm Wednesday and 2 hours Sunday. Sunday is computer-based. No systematic pre- and post-test.
Understanding the World of Computers	Yes	1, 2, 5, 6, 7, 8, 9, 10 11, 12	Yes	Yes	Provider: TNG Associates Youths participate in a multi-month program that culminates in building a computer that youths get to take home. Offers a pre/post assessment. Scores on pretest range from 40-100/100. Post test scores not systematically reported. Two graduation cohorts noted in June and December. Computers given at graduation.
Tutoring/Homework Help	No	5, 9, 10, 11, 12	No	No	Provider: Site Staff Youths can request help with their homework, assignments, and projects. Offered 12-4pm daily Jan-May. Afterschool hours offered; sessions and topics noted Sept-Dec.
Study Jam	No	9, 10, 11, 12	No	No	Provider: Site Staff and a math volunteer.  This program was counted as an education program in 2008; however, it appears to be more of a site resource. The center is open during certain hours for youths to come in and study. No topics or pre/post information provided. School grade point averages are noted for some youths.
<b>Employment</b>					
Workforce Alliance	Yes	1, 2, 3, 4	No	Yes	Provider: Workforce Alliance / Waycon Provides job placements for youths. Pre/post assessment not

Programs Offered	Structured Program* (yes or no)	Months offered in YR 2	Pre	Post	Description
					noted. Drop in program. Provided on and off site.
Audio Visual	Yes	12	No	Yes	<b>Provider</b> : John Di Lemme Youths who participate in the audio visual project were able to work on an actual project for a company. This saved the company \$5,000 in production costs and youths were paid \$90 each.
Teen Temps	Yes	3, 4	No	No	Provider: Teen Temps
Audio Visual On the Job Training	Yes	12	No	Yes	<b>Provider</b> : Taylor Productions Youths who participated in the audio visual program created commercials/public service announcements for CJC (channel 18) and assisted in video work. Youths were paid \$80 each.
Life Skills					
G.R.E.A.T.	Yes	1, 2, 5, 6	No	Yes	<b>Provider</b> : G.R.E.A.T Gang Resistance Education and Awareness Training program implemented in the center. There is a pre/post assessment available within the program; however, it is reported inconsistently. Graduation of one cohort noted in June.
Sigma Beta Club	Unknown	1, 2	No	No	<b>Provider</b> : Sigma Beta Club Leadership organization; focuses on recognizing, developing, and cultivating youth leaders, No pre/posttests noted.
Audio Visual	Yes	1, 2, 5, 6, 7, 8, 9, 10,11, 12	Yes		Provider: Taylor Productions Structured class where youths learn video production. Outcomes include public service announcements, DVDs, commercials, videos, etc. Beginning in Sept, pretests and posts administered as youths enter/exit program. Pre/posttest format unidentified. Pretest scores range from 0-90/100 and posttests range from 75-100/100. 100% of the youths improved on pre/post.
Artistic Flow / Arts and Crafts	Unknown	9,10,11,12	No	No	Provider: Unknown Artistic Flow is offered from 5-6 pm and Arts and Crafts is

Programs Offered	Structured Program* (yes or no)	Months offered in YR 2	Pre	Post	Description
					offered from 6-7pm. No pre/posttest noted. One outcome
					noted is design of Thanksgiving dinner decorations.
YSAV (Students Against	Unknown	11,12	No	No	Provider: Unknown
Violence)					No description of program or provider. No pre/posttests noted.
Recreation	N/A		N/A	N/A	Recreational programs are not required to report pre- and
					post-tests or track individual youth participation.
					Participation is reported monthly in aggregate.
Cheerleading		1			<b>Provider</b> : Big Brothers and Big Sisters
Flag Football		5			<b>Provider</b> : Site Staff; WPB Parks and Recreation
Baseball League		2			<b>Provider</b> : Site Staff; WPB Parks and Recreation
Basketball league		7			<b>Provider</b> : Site Staff; WPB Parks and Recreation
Photography		10,11,12			<b>Provider</b> : Site Staff; WPB Parks and Recreation
					Delray photography center. Provided off-site.
Site Resources:	N/A	N/A	N/A	N/A	Site resources refer to ongoing services provided by the YEC.
Computer lab		1, 2, 3, 4, 5			Provider: Site Staff; WPB Parks and Recreation
Open Gym		1, 2, 4, 5,			<b>Provider</b> : Site Staff; WPB Parks and Recreation; Boys and
		6, 7, 8, 9, 10, 11, 12			Girls Club
					WPB Police Department provides officer during open gym.
Game Room / Rec. Room		2, 3, 6, 7,			<b>Provider</b> : Site Staff; WPB Parks and Recreation
		8, 9			Open recreation and access to game room.
Summer Snack		6, 7			<b>Provider</b> : Site Staff; WPB Parks and Recreation
Summer Lunch		6, 7			<b>Provider</b> : Site Staff; WPB Parks and Recreation
Bus Transportation		8,9,10,11,			<b>Provider</b> : Site bus provides transportation 3 schools; bus
		12			driver hired and transport began 8/27.
Bus Passes		11, 12			Provider: Palm Tran
					79 passes distributed.
Alternative to Suspension	No	5, 9, 10,			<b>Provider</b> : Site Staff provides space; PBC School District
		11			provides oversight and programming.

Programs Offered	Structured Program* (yes or no)	Months offered in YR 2	Pre	Post	Description
					Bear Lakes Middle School
Youths under					<b>Provider:</b> Site Staff
supervision/probation					
Special Events:	N/A	N/A	N/A	N/A	Special events are one-time center events or field trips unless specified as ongoing. The number of participants is not required for monthly reporting; however, some sites report these numbers—if reported, it is indicated in this table.
First Friday BBQ					
Phat Teen Fair					
SECME Rocket party					
Sunfest					
Florida Marlins Game					
Roller Skating					
Back-to-School Bash					
Town Hall Meeting					
Halloween Horror Nights					
Day for Kids					
Talent Show					
Red Carpet Event					
Thanksgiving					
Neighborhood Delivery					
National League of Cities					
Conference					
Holiday Party					
<b>Community Outreach:</b>	N/A	N/A	N/A	N/A	Community outreach includes reported contacts made by YEC staff to other agencies, schools, families, churches, businesses, etc.
Roosevelt Middle School					
Community Service work					In November and December, 5 students conducted 16 hours of community service and 5 volunteers conducted 34 hours

Programs Offered	Structured Program* (yes or no)	Months offered in YR 2	Pre	Post	Description
					(per month).
Collaborations/ Partnerships:	N/A	N/A	N/A	N/A	This category indicates ongoing collaboration or partnerships with community agencies. Specific components of partnerships not reported.
City of West Palm Beach Police Dept.					Law enforcement officer(s) patrol community surrounding YEC; monthly reports indicate 8 officers average 180 hours per month; Chief Crispo
Boys and Girls Club					
PBC Criminal Justice Commission					
School Board of PBC					For alternative to suspension program
Big Brothers and Big Sisters					
Prime Time					
Boys and Girls Club					
Knight Foundation					
Prime Time					
Sears					
Habitat for Humanity					Neighborhood clean-up
Boy Scouts of America					
Cuillo Theatre					
Kravis Center					
Center for Creative Education					
Delray Photography Center					
John Di Lemme audio visual					

<sup>\*</sup> Structured programming refers to programs with identified providers. Providers are expected to address specific goals for youths

who are involved in the YECs. The services should include set programming times/length of program; a curriculum, a form of preand post-test assessment; and document of youths' attendance and participation.

### Other notables:

- In January, WPB YEC installed "rec track" and added membership cards to help track youths who participate in the YEC programming.
- In February, WPB YEC purchased walkie talkies.
- In April, WPB YEC staff participated in CDL training
- In August, 50 youths received school supplies at the Back-to-School Bash
- In September, the WPB YEC utilized a new math tutor, volunteer Hugh Pinder
- In November, Officer Glen Thurlow's work in the community was acknowledged in a PB Post article
- In November, 3 youths attended the National League of Cities Conference
- Partnership with Sears assisted 50 youths in getting discounts for MP3 players
- In December, youths who participated in the audio visual project were able to work on an actual project for a company (John Di Lemme). This saved the company \$5,000 in production costs and youths were paid \$90 each.

## **APPENDIX B**

Prevention Services: Number of Sessions of Structured Programs by YEC Site

<b>Boynton Beach YEC</b>	Total	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec
Education	111												
Computer Building	107							6			30	40	31
Tutoring	4												4
Employment	177												]
R.E.V. Program - Employment	177					48	51	18	20	40			
Life Skills	1,282												1
Art of Filmaking	242					22	20	20	14	26	37	49	54
Hooked on Fishing	236	16	44	23	52	21					19	28	33
Lamplighters - Questers	26												26
Male Responsibility - Maddads	120			40	40	40							
Pregnancy Prevention Program	234			78	78	78							
R.E.V. Program - Life Skills	122					48	17	27	11	19			
Sista to Sista - Girl Scouts	74										8	8	58
Teen Rap - Dropout Prevention	215	43	43	43	43	43							
Girls and Her Pearls	13												13

Lake Worth YEC	Total	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec
Education	15,979												
Education programming (For the Children (FTC) provides: tutoring, homework assistance, and academic enrichment)	15,979	1,153	1,264	1,230	1,310	1,341	965	1,982	1,648	1,754	1,337	1,001	994
Employment	96												
Employment	96								24	19	26	13	14
Life Skills	1,021												
Get Real	392	84	56	69	68	86	8	21					
Mentoring Across Cultures	134		_							76	11	27	20
Teen Time	495						168	257	70				

Prevention. Touth Empowerment Centers - Number of Sessions Delivered in 2006 for Structured Programs													
Riviera Beach YEC	Total	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec
Education	861												
Build a Computer	190					64	40	51				18	17
FCAT Tutorial	102							102					
Public Speaking Forums	69		37							32			
Tutoring	500		41	63	36	59				80	97		124
Employment	293												
Dhails Community Enhancement	227						75	75	77				
Job Shadowing	28						9	19					
Workplace Success	38											17	21
Life Skills	656												
Cooking Class	60						30	30					
Critical Thiinking	107									48	59		
Etiquette and Development	68						35	33					
Girl Chat Sessions	109										55	33	21
Goal Setting and Social Awareness	61										36	25	
Man Up Sessions	75										43	18	14
Mentoring	4									4			
Planned Parenthood	80						32	48					
Prince to Kings	72						36	36					
Substance Use	20			20									

West Palm Beach YEC	Total	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec
Education	1,552												
Study Jam	741									141	229	213	158
Understanding the World of Computers	811					117	72	72	54	153	59	59	225
Employment													
WPB did not report the number of sessions for employment programming													
Life Skills	1,547												
Artistic Flow/Charts	220										36	76	108
Audio Visual	925									153	261	285	226
G.R.E.A.T.	192					192							
YSAV (Students Against Violence)	210											75	135

## **APPENDIX C**

## **Prevention Services:**

# Descriptions of Programs offered at the YECs during Year 2

## **Prevention: Boynton Beach YEC Programs**

Structured programs and provider descriptions are incomplete as monthly reports do not consistently include new provider or program information. Twice annually, structured programs descriptions are collected from all sites. However, this information is inconsistently reported across sites.

### **Education**

- Tutoring/homework assistance was provided by site staff for 8 hours per week to
  participating youths. While recorded as a structured program by the YEC, this program
  appears to a site resource or unstructured program with no pre-test or post-test reported.
- Building a Computer/Computer Concepts was a program where youths participated in sessions where they built an operational computer that was given to the students to be taken home upon completion of the program. There was a graduation program in December along with the distribution of 8 computers.

## **Employment**

• RM Lee Employment Skills assists juveniles (aged 11-19) in developing basic and technical skills needed to facilitate wage earning and self-employment; and to enable youths to be eligible and competitive for economic opportunities in the form of jobs, subcontracting, and micro business. The program provided guidance regarding appropriate dress, proper use of language, and resume writing. In addition, the program provider maintains contacts with local businesses and community leaders to identify employment opportunities for youths.

### Life Skills

Art of Filmmaking program engaged teens in a creative outlet to work in teams for the
purpose of creating, editing, and finalizing original movies, commercials, and public
service announcements. In addition, this program offered a "beat class" which allowed
youths to channel their talents into music, music videos, song writing, and editing. This
program was offered throughout the year offering classes on Monday and Tuesday

- evenings from 5:00pm to 7:00pm. More than 25 youths were served during each nightly session.
- Girls and her Pearls program began in December and met for 6 weeks and emphasized the importance of self-awareness, appropriate behavior, effective decision making, and consequences of choices. The provider is unknown and assessments were not provided.
- Hooked on Fishing program seeks to reduce gang violence; provide an alternative to gang activity and drug use; improve family relationships; offer positive role models; develop civic responsibility, self-esteem, ethics, and environmental stewardship. Participants took part in six-session classroom-based curriculum in which the art of fishing was taught. Youths participated in four charter fishing trips (only one trip was reported in May) and were provided a rod and reel.
- Questers, a male mentoring program provided by RM Lee, was offered through a subcontractor, Lamplighters. The program goals include providing participants educational, cultural, social, emotional, and psychological activities designed to provide life skills and prepare them to become successful, productive, and contributing members of the community. This program provides mentoring, tutoring, role-playing, manners/etiquette training, computer literacy, skill development, lectures, substance abuse prevention counseling, and career counseling by professionals and incorporating field trips. Youths participated in community service projects such as collecting food for Thanksgiving, performing live step shows, participating in clothes drives, and other service projects. The program provided 15 boys ages 11-17 with a male mentor that met 1-2 times per week. The length of each meeting was approximately an hour.
- RM Lee Life Skills program promotes social counseling, academic oversight, and reinforcement of life skills. Youths participated in one-hour-sessions during each week. Given the length of the program and the flexibility of the curriculum, youths were allowed to enroll at any time. This program could serve as many as 50 youths per session, with each session lasting 8 weeks (2-hour classes once a week, totaling 16 hours of instruction during each session).
- Male Responsibility and Pregnancy Prevention programs were provided by the provider MADDADS. However, no attendance records or specific programming information was

- reported by MADDADS and the provider's contract was subsequently discontinued by the YEC.
- Teen Rap Dropout Prevention, a teen support group, was also provided by MADDADS.
   The topics of discussions changed each month. Participating youths included several referrals from the Department of Juvenile Justice. However, no attendance records or specific programming information was reported by MADDADS and the provider's contract was subsequently discontinued by the YEC.
- Sista to Sista was a life skills program provided by the Girls Scouts. Specific program information was not provided.

## **Prevention: Lake Worth YEC Programs**

#### Education

- For the Children, Inc., (FTC) serves as the sole education provider for Lake Worth's
   YEC. FTC provided three specific educational programs:
  - o Tutoring services which focused on FCAT preparation
  - Homework assistance which focused on multiple subject areas (based on youths' needs and identified by school)
  - Academic enrichment program was provided primarily in the summer to prepare youths for school
- Report cards are provided each grading period to monitor progress and grades. FCAT
  reports were also obtained by the provider to develop FCAT preparation services. The
  provider also works with area schools to transport participating youths from the
  neighborhood schools to the center.

#### **Employment**

Lake Worth YEC staff provided assistance for youths interested in securing job
placements within the community. Five youths were placed in jobs—three placements
were summer employment and two continued throughout the year. Job performance was
monitored by site staff but not reported.

#### Life Skills

- Get Real, a program provided by the Girls Scouts, focused on the development of selfesteem targeting developmental age groups. The program was designed to increase selfesteem by helping girls develop the necessary skills to face challenges. The core program curriculum, which integrates research from the Girls Scout Research Institute, consists of activity booklets that guide readers through exercises to build self-esteem.
- Teen Time was provided by Planned Parenthood and provided medically accurate sexuality education covering abstinence, contraception, sexually transmitted infections, and teen pregnancy. The target population was youths between 12 and 17 years of age. Post-tests were based on the curriculum.
- Mentoring Across Cultures is a mentoring program where youths are matched with adult mentors. The program provides almost a one-to-one ratio. The program specifics were not provided in monthly reports.

## **Prevention: Riviera Beach YEC**

Education programming in Riviera Beach's YEC experienced a shift during Year 2; two programs were offered.

### Education

- Tutoring was provided by the Mentoring Center for four months (winter and spring early 2008). The tutoring was provided by volunteers (not certified teachers). Specific reading skills were targeted by a pre-test assessment during February. Strategies included a focus on finding the main idea, using the context, and drawing conclusions. During March, April, and May, the focus shifted to homework assistance for participating youths. Subject area homework support was based youths' self-reported needs.
- In July, an FCAT tutorial was provided for youths; however, the provider was not identified on the monthly reports.
- Beginning in September, homework assistance was provided by certified teachers

- (English and math) from the school district. FCAT tutoring was provided during December 2008. Subject areas were determined by youths' self-report. However, many students were identified as being considerably below grade level, precluding effective homework support. A shift to remediation was planning for January 2009.
- Public Speaking forums were provided by Prime Time/Larry Woods and consisted of workshops to provide assistance and direction in public speaking. The outcome of the program included youths speaking at the local council meeting.
- Build a computer program was provided by Greg Russ/Russo Consulting Group.

  Participating youths were involved in a multi-week program where they learned to build a computer. Upon completion, the youths were given a certificate and were able to keep the computer they built. Pre- and post-tests were given. Pre-test scores ranged from 27 37 (out of 41) and post-test scores ranged from 34 41 (out of 41) indicating some improvement for all participating youths.

## **Employment**

- Job shadowing opportunities were provided where youths were placed in community businesses for one day of one-the-job experience. Placements included business locations such as cosmetology, mechanics, barbers as well as the local police department and city council.
- Job placements were provided through a collaboration with the Riviera Beach's Mayor's Office. Five students were placed in jobs through the Mayor's office.
- The Dhails Community also provided an employment program and had 15 participating youths graduate from the program in December. Details of the program were not reported. A pre-test was noted as a "youth assessment."
- The Workplace Success program assisted youths in completing employment applications. The provider was not noted in monthly reports.

## Life Skills

Several life skills programs were provided at various times during Year 2 at various YEC sites through the Riviera Beach YEC.

- The Substance Abuse Coalition provided a Prevention of Substance Abuse program which included discussions on the risks of substance abuse. However, the program was dropped in the second month due to low participation. Therefore, pre/post assessments were not provided.
- Teen Time was provided by Planned Parenthood and focused session discussions on health issues. Specifically, topics included sexuality education covering abstinence, contraception, sexually transmitted infections, and teen pregnancy. These sessions targeted youths between the ages of 12 and 17. Post-tests of the curriculum were provided, but not reported in time to be included in the evaluation report.
- A cooking class was offered utilizing cooking demonstrations. The program was offered for two months. The provider or details of the program were not reported.
- An Etiquette and Development program for girls and a program entitled From Prince to Kings were provided for boys. The provider and program details were not reported, except for the targeted outcome which was the development of a portfolio reflecting youths' future goals.
- Critical Thinking program was provided for two months; provider and program information was not reported.
- Man-Up Sessions and Girl Chat Sessions were provided; provider and program information was not reported.
- Goal Setting/Social Awareness programs were provided by Bishop Dukes. The sessions focused on social awareness discussions led by a facilitator.

## **Prevention: West Palm Beach YEC**

### **Education**

• Tutoring was provided by YEC site staff. The program provided space and opportunity for youths to study and ask questions about homework. Assistance was offered during the school year from 4:00 to 6:00 pm on Wednesday and for 2 hours on Sunday; Sundays were computer-based. Homework help was also offered daily from 12:00 to 4:00 pm from January through May. Youths could request individual level assistance on

- homework, assignments, and projects. This program was reported as an education program but functions more as a site resource/unstructured program because no curriculum was utilized and assessments were not provided.
- Study Jam was offered by a math volunteer during the school year beginning in September. Youths were allowed to come into the center and seek assistance and homework help. School grade point averages were collected and reported for some participating youths.
- TNG Associates offered a class on "Understanding the World of Computers," where youths were introduced to topics such as computer languages, memory, software programs, and how to dissemble and assemble a computer. Youths met once a week for 12 sessions to learn how to build a computer, which accumulated in the youths taking home the computer at the end of the program. Pre- and post-test scores were inconsistently reported. However, two groups of youths completed and graduated from the program during Year 2.

## **Employment**

- Workforce Alliance offered youths training and assistance in job readiness, career
  coaching, employment referral, life skills, personal development, mentoring, financial
  literacy, and academic referrals. It was provided both on and off site. Assessments were
  not reported. This program was a "drop in" program; specific programming sessions
  were not reported.
- Teen Temps was offered to provide job readiness and job placement services for two months. Assessments were not noted or reported. Job placements were not reported.
- Audio Visual was provided by John Di Lemme; youths were able to work on an actual
  project for a company and saved the company \$5,000 in production costs and youths
  were paid \$90 each. Audio visual on-the-job training allowed youths participating in the
  program to create commercials and public service announcements for CJC, Channel 18,
  and assisted in video work. Youths were paid \$80 each for participating.

#### Life Skills

- Gang Resistance Educational Assistance and Training (GREAT) was offered through a
  six-week curriculum. The program was designed to educate middle-school-aged-youths
  about the danger of gang activity. Assessments were included in the curriculum;
  however, assessments were not reported consistently in the monthly reporting process.
   At the end of the program the participants were rewarded with a trip to Universal Studios.
- Sigma Beta Club, a leadership organization, provided a program that focused on recognizing, developing, and cultivating youth leaders to be an example to their peers.
   Specific activities and outcomes were not provided.
- Artistic Flow and Arts and Crafts were offered for one night each week (in succession).
   Program specifics were not provided.
- Audio visual programming was offered by Taylor Productions. The program includes
  pre- and post-tests, an on-site studio, and a focus on training in video development and
  editing. Numerous projects were completed on an ongoing basis and included on-site and
  community-based video production (commercials, interviews, television spots, etc.).
- Students Against Violence (YSAV) began in November. Program details and provider information was not provided.